Financial Presentation

for the Six Months Ended Sep. 30, 2026

Nov. 2, 2026

Shiro Sakushima
President and Representative Director,
President and Executive Officer, CEO

KYOCERA Corporation

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Sales and profits increased; increased component sales mainly for AI data center more than offset an impact of one-time costs

(Yen in billions) <YoY>

Sales Revenue	Record-high 1,078.3	+8.8%
Operating Profit	65.6 (6.1%)	+56.4%
Profit Before Income Taxes	93.0 (8.6%)	+36.9%
Profit Attributable to Owners of the Profit	73.4 (6.8%)	+32.2%

Note: Figures in parentheses represent percentages to sales revenue.

- ✓ Sales and profits of the Core Components Business and the Electronic Components Business increased, due primarily to continued robust demand for high-value-added products mainly for AI data centers such as semiconductor packages and capacitors.
- ✓ As for the Solutions Business, when the impact of a sales decrease from transfer of a U.S. subsidiary of the Industrial Tools Unit in fiscal 2026 4Q is excluded, both sales and profits increased.
- ✓ Recorded one-time costs of -34.1 billion yen (Approx.; after netted with one-time profit)

(Figures below are approx. and are in billion yens)

Gain from sale of real estate, etc.:	+3.0 (Electronic Components Business)
Impairment loss GaN* Devices Business:	-29.5 (Others) * Gallium Nitride
Provision incurred in connection with energy-related products:	-7.6 (Solutions Business – Others)

Additional Information

- Average exchange rates
  USD: 159 yen (depreciation of 13 yen YoY)
  Euro: 184 yen (depreciation of 16 yen YoY)
- Impact from foreign exchange fluctuations (due to depreciation of yen)
  *Figures are approximate.
  Sales revenue: +63 billion yen
  Profit before income taxes: +12 billion yen

Sales and profits increased YoY even excluding favorable impact of foreign exchange rates.

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Highlights | Financial Forecasts for Fiscal 2027

Sales: Revised upward due mainly to robust demand of components.
Profits: Offsets impact of one-time costs by increased profit in each business.

(Yen in billions)

Sales Revenue	Record-high	2,120.0 (+40.0 as compared with Jul. 2026 forecast)
Operating Profit		160.0 (7.5%)
Profit Before Income Taxes		200.0 (9.4%)
Profit Attributable to Owners of the Profit		160.0 (7.5%)
ROE		4.9%

- ✓ Robust demand for components for AI and semiconductor-related markets exceeded our expectations. Based on our expectation that demand for such components will remain solid for 3Q and onward, sales had been revised upward from previous forecasts as of Jul. 2026.
- ✓ With respect to profits, our forecasts remains unchanged from the previous forecast as of Jul. 2026; the positive impact of significant profitability improvements in each business, as well as the gain from the transfer of the Chemical Business, is expected to offset the impact of the one-time cost recorded during 1H.

Additional Information

- Transfer of the Chemical Business
  Transferee: Sumitomo Bakelite Co., Ltd.
  One-time gain in connection with the transfer: +15 billion yen (approx.)
  Gain will be recorded in the Semiconductor Components Unit of the Core Components Business.
  (Aforementioned one-time profit has been incorporated into fiscal 2027 revised forecasts)
- Average exchange rates (same as previous forecast)
  USD: 155 yen, Euro: 180 yen
  Sales and profits will increase YoY even excluding favorable impact of foreign exchange rates.

Note: Figures in parentheses represent percentages to sales revenue.

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Highlights | Recent Topics

Sep. 2026: Completion of No.1 Plant at Nagasaki Isahaya Plant

Name	Nagasaki Isahaya Plant, Kyocera Corp.
Total Investment	68 billion yen by fiscal 2028 (plan, approx.)
Major Production Items	Fine ceramic components for SPE* Ceramic packages for semiconductors *Semiconductor processing equipment
Production Plan	Currently installing production equipment sequentially. Spring 2027: Plan to start full-scale operation Fiscal 2031 onward: Produce 25 billion yen per year



Initiatives to Reduce Resource Procurement Risk and Environmental Impact

Mitigating supply risks through recycling WC*

*Tungsten carbide; a key material for producing cutting tools mainly within our product.

<Carbide Tool Recycling System>

- Shortens recycling process by Kyocera-developed process, “Amino Acid-Based Streamlined Process,” enabling efficient recovery of WC while reducing environmental impact
- Refinery facility will be built in Japan, and scheduled to begin operation in fiscal 2031



Certified by METI under “Plan for Securing a Stable Supply of Critical Minerals” Program (2026 Critical Minerals No. 5-1)

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Table of Contents

1. Financial Results for Fiscal 2027 1H

2. Financial Forecasts for Fiscal 2027

3. [Reference] Supplementary Information

Notes: This is an English translation of the Japanese original. This translation is prepared for the reference and convenience solely for those who do not use Japanese. In the event of any discrepancy between this translation and the Japanese original, the latter shall prevail.

Certain of the statements made in this document are forward-looking statements, which are based on our current assumptions and beliefs in light of the information currently available to us. Please refer to “Cautionary Statements with respect to Forward-Looking Statements” on the last page.

In this document, the year ended March 31, 2026 is referred to as “Fiscal 2026, the year ending March 31, 2027 is referred to as “Fiscal 2027”, six months ended/ending September 30 is referred to as “1H,” nine months ended/ending December 31 is referred to as “9M,” and three months ended/ending June 30 is referred to as “1Q.” Other fiscal years, half-year, nine months and quarterly periods are referred to in a corresponding manner.

Figures of change rates and business profit ratio are calculated based on millions of yen.

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1. Financial Results for Fiscal 2027 1H

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Financial Results for Fiscal 2027 1H (1)

(Yen in millions)

		Fiscal 2026 1H	**Fiscal 2027 1H**	Change Amount	Change %
Sales Revenue		991,385	**1,078,337**	86,952	8.8%
Operating Profit		41,945 (4.2%)	**65,609** (6.1%)	23,664	56.4%
Profit Before Income Taxes		67,950 (6.9%)	**93,020** (8.6%)	25,070	36.9%
Profit Attributable to Owners of the Parent		55,540 (5.6%)	**73,430** (6.8%)	17,890	32.2%
Average Exchange Rates	**US$**	146 yen	**159 yen**		
	Euro	168 yen	**184 yen**		
Capital Expenditures		88,740 (9.0%)	**81,897** (7.6%)	-6,843	-7.7%
Depreciation Charge of PPE		54,590 (5.5%)	**56,154** (5.2%)	1,564	2.9%
R&D Expenses		57,178 (5.8%)	**57,184** (5.3%)	6	0.0%

Note: Figures in parentheses represent percentages to sales revenue.

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Financial Results for Fiscal 2027 1H (2)

Details of One-time Costs and Profits

(Yen in billions / Figures are approx.)

OP: operating profit / PBT: profit before income taxes

	Fiscal 2026 1H	Fiscal 2027 1H	YoY Change
1) Electronic Components Business: Loss in connection with transfer of the Silicon Diode Power Semiconductor Business	-2.1	-	+2.1
2) Electronic Components Business: Gain from sale of real estate, etc.	-	+3.0	+3.0
3) Others: Impairment losses in the GaN Devices Business	-	-29.5	-29.5
4) Solutions Business: Provision recorded in connection with energy-related products	-	-7.6	-7.6
Total: One-time costs and profits included in OP and PBT	**-2.1**	**-34.1**	**-32.0**
Total: One-time costs and profits included in profit attributable to owners of the parent (Aggregated amount of one-time costs and profits in the table above on after-tax basis)	**-1.5**	**-31.3**	**-29.8**

Impairment Loss in the GaN Devices Business

Impaired Assets	Goodwill and a part of intangible assets recorded in Jan. 2021, when acquired U.S. GaN technology-based laser light product developer.
Reason for Impairment	Commercialization of the business had been promoted with the aim of achieving broad adoption of its products under development, primarily in automotive and electronics applications. However, as the period required to achieve profitability is now expected to be longer than initially anticipated, the business plan was revised, and the related assets were determined to be unrecoverable.
Outlook of the Business	Continue pursuing commercialization and profitability while strengthening the organizational structure and business foundation.

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Sales Revenue by Reporting Segment for Fiscal 2027 1H

(Yen in millions)

	Fiscal 2026 1H		**Fiscal 2027 1H**		Change	
	Amount	Component Ratio	**Amount**	**Component Ratio**	Amount	%
Core Components Business	307,658	31.0%	**368,173**	**34.1%**	60,515	19.7%
Industrial & Automotive Components Unit	118,895	12.0%	134,073	12.4%	15,178	12.8%
Semiconductor Components Unit	177,309	17.9%	221,144	20.5%	43,835	24.7%
Others	11,454	1.1%	12,956	1.2%	1,502	13.1%
Electronic Components Business	174,709	17.6%	**215,282**	**20.0%**	40,573	23.2%
Solutions Business	519,021	52.4%	**503,784**	**46.7%**	-15,237	-2.9%
Industrial Tools Unit	156,983	15.8%	106,815	9.9%	-50,168	-32.0%
Document Solutions Unit	220,920	22.3%	248,186	23.0%	27,266	12.3%
Communications Unit	98,815	10.0%	106,898	9.9%	8,083	8.2%
Others	42,303	4.3%	41,885	3.9%	-418	-1.0%
Others	6,623	0.7%	7,575	0.7%	952	14.4%
Adjustments and Eliminations	-16,626	-1.7%	-16,477	-1.5%	149	-
Sales Revenue	991,385	100.0%	**1,078,337**	**100.0%**	86,952	8.8%

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Business Profit (Loss) by Reporting Segment for Fiscal 2027 1H

(Yen in millions)

	Fiscal 2026 1H		**Fiscal 2027 1H**		Change	
	Amount	% to Sales Revenue	**Amount**	**% to Sales Revenue**	Amount	%
Core Components Business	30,020	9.8%	**50,473**	**13.7%**	20,453	68.1%
Industrial & Automotive Components Unit	11,960	10.1%	19,209	14.3%	7,249	60.6%
Semiconductor Components Unit	19,115	10.8%	31,480	14.2%	12,365	64.7%
Others	-1,055	-	-216	-	839	-
Electronic Components Business	17	0.0%	**19,598**	**9.1%**	19,581	-
Solutions Business	37,762	7.3%	**56,999**	**11.3%**	19,237	50.9%
Industrial Tools Unit	10,284	6.6%	19,164	17.9%	8,880	86.3%
Document Solutions Unit	18,124	8.2%	29,634	11.9%	11,510	63.5%
Communications Unit	4,200	4.3%	7,891	7.4%	3,691	87.9%
Others	5,154	12.2%	310 *1	0.7%	-4,844	-94.0%
Others	-12,061	-	-43,589 *2	-	-31,528	-
Total Business Profit	55,738	5.6%	**83,481**	**7.7%**	27,743	49.8%
Corporate Gains and Others	12,212	-	9,539	-	-2,673	-21.9%
Profit Before Income Taxes	67,950	6.9%	**93,020**	**8.6%**	25,070	36.9%

*1 Includes provision in connection with energy-related products in amount of -7.6 billion yen (approx.)
*2 Includes impairment loss in the GaN Devices Business in amount of -29.5 billion yen (approx.)

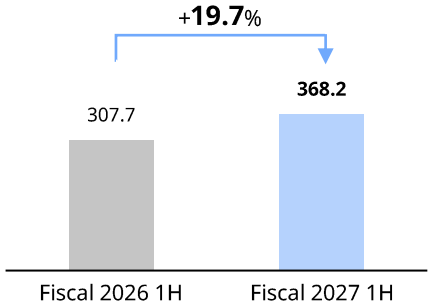
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Financial Results by Reporting Segment for Fiscal 2027 1H: Core Components Business

Sales and profit increased by higher sales of semiconductor packages for AI data centers and fine ceramic components for SPE.

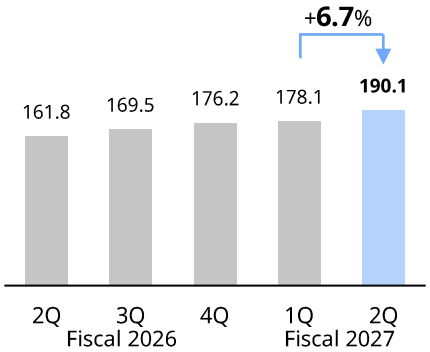
(Yen in billions)

Sales Revenue



YoY

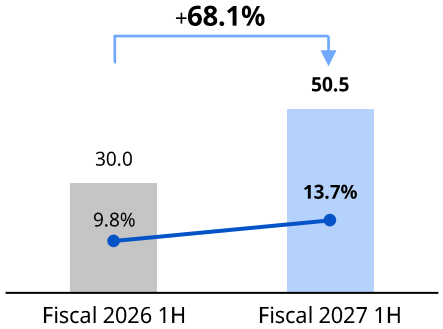
Increased due mainly to higher sales of high-value-added products such as semiconductor packages for AI data centers and fine ceramic components for SPE.



QoQ

Same as YoY.

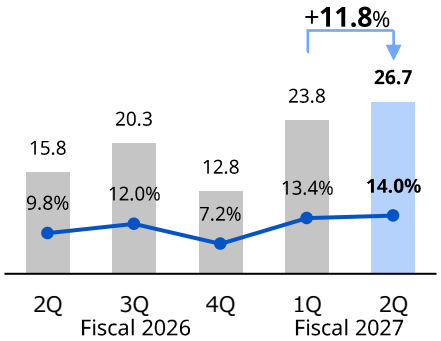
Business Profit and Ratio



YoY

Increased, due mainly to a significant improvement in profitability driven by the higher sales revenue for high-value-added products.

Organic Packages and Boards Business achieved double-digit profitability by production improvement.



QoQ

Same as YoY.

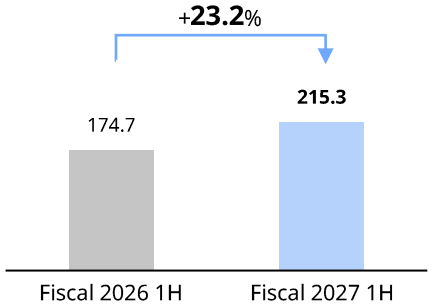
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Financial Results by Reporting Segment for Fiscal 2027 1H: Electronic Components Business

Sales and profit increased due mainly to increased sales of products for AI data centers such as small-sized high-capacitance MLCCs and tantalum capacitors.

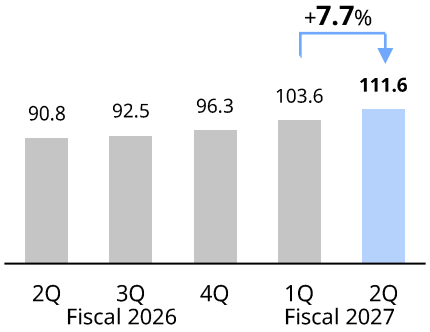
(Yen in billions)

Sales Revenue



YoY

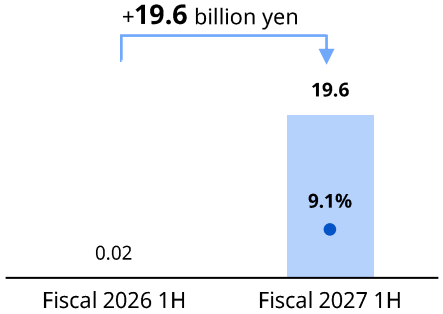
Increased due mainly to higher sales of high-value-added products for AI data centers such as small-sized high-capacitance MLCCs and tantalum capacitors.



QoQ

Same as YoY.

Business Profit and Ratio

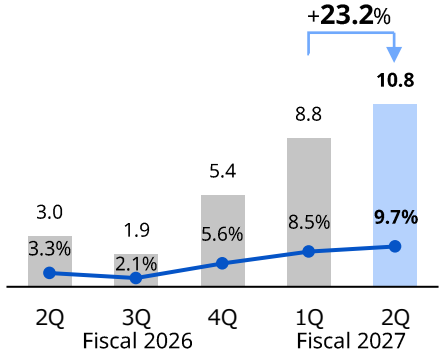


YoY

Increased significantly due to the higher sales revenue and improvement of profitability of high-value-added products.
(Refer to p.8 for one-time costs and profits)

With respect to KAVX* Group, productivity improved by technological support from Kyocera Corp., etc.

* Kyocera AVX Components Corporation



QoQ

Increased due to higher sales revenue for high-value-added products.

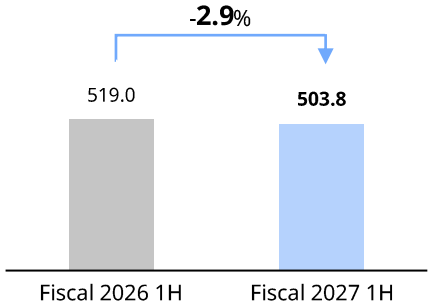
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Financial Results by Reporting Segment for Fiscal 2027 1H: Solutions Business

Sales decreased due to the transfer of a U.S subsidiary in the Industrial Tools Unit.
Profit increased due mainly to improved profitability of each business despite one-time costs.

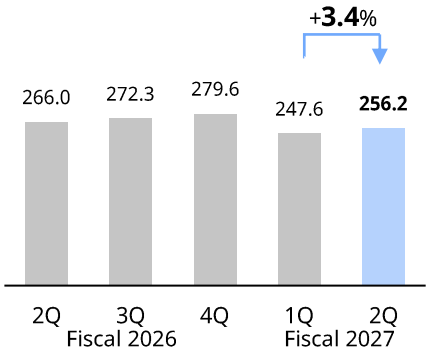
(Yen in billions)

Sales Revenue



YoY

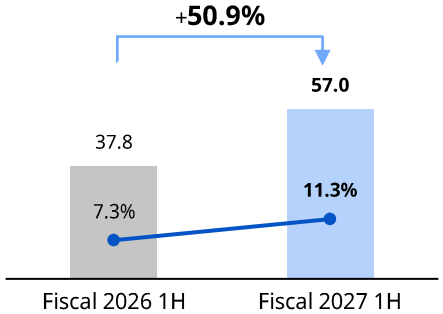
Decreased due mainly to completion of the transfer of a U.S. subsidiary in the Industrial Tools Unit in fiscal 2026 4Q (approx. -70.7 billion yen), which more than offset increased demand for major products mainly in the Document Solutions Unit and the Industrial Tools Unit, etc.



QoQ

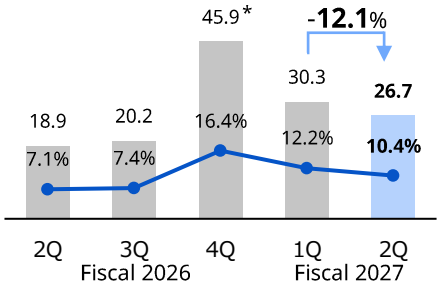
Increased in the Communications Unit and the Document Solutions Unit due to seasonality.

Business Profit and Ratio



YoY

Increased due mainly to higher sales revenue from existing principal businesses as well as improved profitability of each business.



QoQ

Decreased due to the impact of one-time costs (approx. -7.6 billion yen), which more than offset the impact of higher sales revenue.

* Includes one-time profit of approx. 17 billion yen in connection with transfer of a U.S. subsidiary of the Industrial Tools Unit.

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Shareholder Returns, etc. for Fiscal 2027

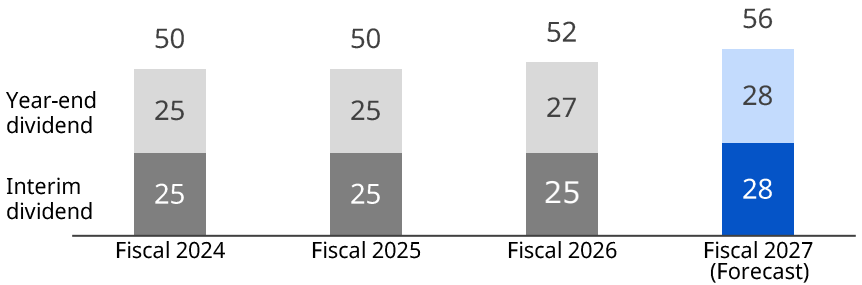
Dividend

Interim dividend: **28 yen** per share — **+3 yen** as compared with the interim dividend of fiscal 2026

Year-end dividend: **28 yen** per share (Forecast) — **+1 yen** as compared with the year-end dividend of fiscal 2026

Annual dividend: **56 yen** per share (Forecast) — **+4 yen** as compared with the annual dividend of fiscal 2026

<Trend of Dividend Per Share>



<Reference>

Adopted DOE as the standard of dividend policy as well as progressive dividend policy from fiscal 2027.

Share Repurchases

- Resolved in Apr. 2026 to repurchase shares up to 250 billion yen
- Result of the share repurchase until Sep. 2026

(Approx.)

49 million shares / **178** billion yen

Reduction of Cross-shareholdings

- Sold KDDI shares through KDDI's TOB in Jun. 2026

<Result of the Sale of KDDI Shares through KDDI's TOB>

(Approx.)

54 million shares / **125** billion yen

- Continue the reduction of the held shares, including KDDI shares

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2. Financial Forecasts for Fiscal 2027

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Financial Forecasts for Fiscal 2027

(Yen in millions)

		Fiscal 2026	Fiscal 2027 Forecasts		Change from	
			Previous (Jul. 2026)	Revised (Nov. 2026)	Fiscal 2026	Previous Forecast
Sales Revenue		2,070,203	**2,080,000**	**2,120,000**	49,797	40,000
Operating Profit		118,138 (5.7%)	**160,000** (7.7%)	**160,000** (7.5%)	41,862	-
Profit Before Income Taxes		168,994 (8.2%)	**200,000** (9.6%)	**200,000** (9.4%)	31,006	-
Profit Attributable to Owners of the Parent		140,969 (6.8%)	**160,000** (7.7%)	**160,000** (7.5%)	19,031	-
EPS (Yen)		102.70	**122.04**	**123.62**		
Average Exchange Rates	**US$**	151 yen	**155 yen**	**155 yen**		
	Euro	175 yen	**180 yen**	**180 yen**		
Capital Expenditures		149,099 (7.2%)	**225,000** (10.8%)	**225,000** (10.6%)	75,901	-
Depreciation Charge of PPE		110,924 (5.4%)	**120,000** (5.8%)	**120,000** (5.7%)	9,076	-
R&D Expenses		115,701 (5.6%)	**120,000** (5.8%)	**120,000** (5.7%)	4,299	-

Notes: Regarding EPS for fiscal 2027 forecast, forecast as of Jul. 2026 and Nov. 2026 are calculated using the average number of shares outstanding during fiscal 2027 1Q and fiscal 2027 1H, respectively.
Figures in parentheses represent percentages to sales revenue.

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Forecasts of Sales Revenue by Reporting Segment for Fiscal 2027

(Yen in millions)

	Fiscal 2026		Fiscal 2027 Forecasts				Change from	
			Previous (Jul. 2026)		Revised (Nov. 2026)			
	Amount	Component Ratio	Amount	Component Ratio	Amount	Component Ratio	Fiscal 2026	Previous Forecasts
Core Components Business	653,429	31.6%	**716,000**	**34.4%**	**731,000**	**34.5%**	77,571	15,000
Industrial & Automotive Components Unit	250,069	12.1%	273,000	13.1%	273,000	12.9%	22,931	-
Semiconductor Components Unit	379,432	18.3%	415,000	20.0%	430,000	20.3%	50,568	15,000
Others	23,928	1.2%	28,000	1.3%	28,000	1.3%	4,072	-
Electronic Components Business	363,486	17.5%	**415,000**	**20.0%**	**430,000**	**20.3%**	66,514	15,000
Solutions Business	1,070,919	51.7%	**964,800**	**46.4%**	**974,800**	**46.0%**	-96,119	10,000
Industrial Tools Unit	285,936	13.8%	180,000	8.6%	190,000	9.0%	-95,936	10,000
Document Solutions Unit	478,479	23.1%	490,000	23.6%	490,000	23.1%	11,521	-
Communications Unit	219,158	10.6%	200,000	9.6%	200,000	9.4%	-19,158	-
Others	87,346	4.2%	94,800	4.6%	94,800	4.5%	7,454	-
Others	14,196	0.7%	15,000	0.7%	15,000	0.7%	804	-
Adjustments and Eliminations	-31,827	-1.5%	-30,800	-1.5%	-30,800	-1.5%	1,027	-
Sales Revenue	2,070,203	100.0%	**2,080,000**	**100.0%**	**2,120,000**	**100.0%**	49,797	40,000

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Forecasts of Business Profit (Loss) by Reporting Segment for Fiscal 2027

(Yen in millions)

	Fiscal 2026		Fiscal 2027 Forecasts				Change from	
			Previous (Jul. 2026)		Revised (Nov. 2026)			
	Amount	% to Sales Revenue	Amount	% to Sales Revenue	Amount	% to Sales Revenue	Fiscal 2026	Previous Forecasts
Core Components Business	63,082	9.7%	**99,000**	**13.8%**	**112,000**	**15.3%**	48,918	13,000
Industrial & Automotive Components Unit	18,730	7.5%	36,000	13.2%	39,000	14.3%	20,270	3,000
Semiconductor Components Unit	46,933	12.4%	63,500	15.3%	73,500	17.1%	26,567	10,000 *1
Others	-2,581	-	-500	-	-500	-	2,081	-
Electronic Components Business	7,316	2.0%	**26,000**	**6.3%**	**40,000**	**9.3%**	32,684	14,000
Solutions Business	103,943	9.7%	**94,000**	**9.7%**	**99,000**	**10.2%**	-4,943	5,000
Industrial Tools Unit	35,196	12.3%	18,000	10.0%	25,000	13.2%	-10,196	7,000
Document Solutions Unit	45,115	9.4%	47,000	9.6%	49,000	10.0%	3,885	2,000
Communications Unit	12,116	5.5%	15,000	7.5%	18,000	9.0%	5,884	3,000
Others	11,516	13.2%	14,000	14.8%	7,000	7.4%	-4,516	-7,000 *2
Others	-21,742	-	-26,000	-	-58,000	-	-36,258	-32,000 *3
Total Business Profit	152,599	7.4%	**193,000**	**9.3%**	**193,000**	**9.1%**	40,401	-
Corporate Gains and Others	16,395	-	7,000	-	7,000	-	-9,395	-
Profit Before Income Taxes	168,994	8.2%	**200,000**	**9.6%**	**200,000**	**9.4%**	31,006	-

*1 Includes one-time profit in amount of +15 billion yen in connection with the transfer of the Chemical Business.
*2 Includes provision in connection with energy-related products in amount of -7.6 billion yen.
*3 Includes impairment loss in the GaN Devices Business in amount of -29.5 billion yen.

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Initiatives to Enhance Employee Engagement

CEO-and-CFO-Led Town Hall Meetings



The new President/CEO has been engaging in direct dialogue with section managers and early- to mid-career employees, together with the CFO.

Through direct dialogue, the CEO and CFO gained deeper insights into workplace challenges while sharing the Company's vision and future business direction, thereby strengthening organizational alignment.

<Overview of Activities (from Apr. 16 to Oct. 5, 2026)>

Participants	Attendants	Number of Locations
Section managers	833	11 locations (Head Office and major production sites, etc.)
Early- to mid-carrer employees	162	4 locations (Head Office, Tokyo Office, etc.)
Total	995	15 locations

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3. [Reference] Supplementary Information

Note: Kyocera decided to change the classification of elemental technology research, which was included in “Others”, to “Corporate gains and others” from fiscal 2027.
With this change, the result for fiscal 2026 on p.22 has been reclassified in the same manner.

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Sales Revenue by Reporting Segment

百万円 / Yen in millions

	2026年3月期 / Fiscal 2026					2027年3月期 / Fiscal 2027				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	**145,856**	**161,802**	**169,512**	**176,259**	**653,429**	**178,081**	**190,092**			
産業・車載用部品 Industrial & Automotive Components Unit	58,523	60,372	63,245	67,929	250,069	65,446	68,627			
半導体関連部品 Semiconductor Components Unit	81,561	95,748	100,123	102,000	379,432	106,106	115,038			
その他 Others	5,772	5,682	6,144	6,330	23,928	6,529	6,427			
電子部品 Electronic Components Business	**83,864**	**90,845**	**92,487**	**96,290**	**363,486**	**103,645**	**111,637**			
ソリューション Solutions Business	**253,007**	**266,014**	**272,245**	**279,653**	**1,070,919**	**247,627**	**256,157**			
機械工具 Industrial Tools Unit	80,038	76,945	74,304	54,649	285,936	56,842	49,973			
ドキュメントソリューション Document Solutions Unit	107,415	113,505	121,735	135,824	478,479	122,092	126,094			
コミュニケーション Communications Unit	45,586	53,229	54,149	66,194	219,158	47,977	58,921			
その他 Others	19,968	22,335	22,057	22,986	87,346	20,716	21,169			
その他の事業 Others	3,430	3,193	3,947	3,626	14,196	3,878	3,697			
調整及び消去 Adjustments and Eliminations	-8,119	-8,507	-7,580	-7,621	-31,827	-7,848	-8,629			
売上高 Sales Revenue	**478,038**	**513,347**	**530,611**	**548,207**	**2,070,203**	**525,383**	**552,954**			

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Business Profit by Reporting Segment

百万円 / Yen in millions

	2026年3月期 / Fiscal 2026					2027年3月期 / Fiscal 2027				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	**14,188**	**15,832**	**20,324**	**12,738**	**63,082**	**23,826**	**26,647**			
産業・車載用部品 Industrial & Automotive Components Unit	6,992	4,968	7,512	-742	18,730	9,984	9,225			
半導体関連部品 Semiconductor Components Unit	7,021	12,094	12,533	15,285	46,933	13,919	17,561			
その他 Others	175	-1,230	279	-1,805	-2,581	-77	-139			
電子部品 Electronic Components Business	**-3,008**	**3,025**	**1,920**	**5,379**	**7,316**	**8,782**	**10,816**			
ソリューション Solutions Business	**18,879**	**18,883**	**20,235**	**45,946**	**103,943**	**30,333**	**26,666**			
機械工具 Industrial Tools Unit	6,551	3,733	2,538	22,374	35,196	11,723	7,441			
ドキュメントソリューション Document Solutions Unit	9,753	8,371	11,020	15,971	45,115	11,383	18,251			
コミュニケーション Communications Unit	206	3,994	3,459	4,457	12,116	3,307	4,584			
その他 Others	2,369	2,785	3,218	3,144	11,516	3,920	-3,610			
その他の事業 Others	-5,406	-6,655	-4,821	-4,860	-21,742	-6,323	-37,266			
事業利益　計 Total Business Profit	24,653	31,085	37,658	59,203	152,599	56,618	26,863			
本社部門損益等 Corporate Gains and Others	19,910	-7,698	16,422	-12,239	16,395	18,273	-8,734			
税引前利益 Profit Before Income Taxes	**44,563**	**23,387**	**54,080**	**46,964**	**168,994**	**74,891**	**18,129**			

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Orders by Reporting Segment

百万円 / Yen in millions

	2026年3月期 / Fiscal 2026					2027年3月期 / Fiscal 2027				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	**149,408**	**158,161**	**164,251**	**169,103**	**640,923**	**194,342**	**202,190**			
産業・車載用部品 Industrial & Automotive Components Unit	59,516	60,777	64,381	70,435	255,109	75,602	78,775			
半導体関連部品 Semiconductor Components Unit	84,112	91,632	93,742	91,949	361,435	112,268	116,867			
その他 Others	5,780	5,752	6,128	6,719	24,379	6,472	6,548			
電子部品 Electronic Components Business	**89,273**	**91,501**	**91,963**	**100,442**	**373,179**	**124,191**	**135,524**			
ソリューション Solutions Business	**268,411**	**270,096**	**267,088**	**295,195**	**1,100,790**	**254,507**	**255,391**			
機械工具 Industrial Tools Unit	80,602	77,461	76,170	56,900	291,133	58,925	50,361			
ドキュメントソリューション Document Solutions Unit	107,807	113,431	121,647	135,741	478,626	121,973	125,385			
コミュニケーション Communications Unit	60,357	57,278	47,914	79,102	244,651	54,117	56,552			
その他 Others	19,645	21,926	21,357	23,452	86,380	19,492	23,093			
その他の事業 Others	2,758	2,570	3,180	3,070	11,578	3,105	3,069			
調整及び消去 Adjustments and Eliminations	-6,684	-6,430	-5,197	-9,894	-28,205	-7,631	-6,673			
受注高 Orders	**503,166**	**515,898**	**521,285**	**557,916**	**2,098,265**	**568,514**	**589,501**			

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Capital Expenditures by Reporting Segment

百万円 / Yen in millions

	2026年3月期 / Fiscal 2026					2027年3月期 / Fiscal 2027				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント Core Components Business	**40,566**	**12,241**	**16,494**	**9,458**	**78,759**	**6,374**	**41,600**			
電子部品 Electronic Components Business	**7,240**	**7,733**	**5,269**	**6,689**	**26,931**	**12,659**	**4,467**			
ソリューション Solutions Business	**4,188**	**6,571**	**7,289**	**5,932**	**23,980**	**4,457**	**4,341**			
その他の事業 Others	1,670	1,262	672	428	4,032	1,464	278			
本社部門 Corporate	5,351	1,918	4,189	3,939	15,397	2,219	4,038			
合計 Total	**59,015**	**29,725**	**33,913**	**26,446**	**149,099**	**27,173**	**54,724**			

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Depreciation Charge of PPE by Reporting Segment

百万円 / Yen in millions

	2026年3月期 / Fiscal 2026					2027年3月期 / Fiscal 2027				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント **Core Components Business**	**10,186**	**10,699**	**10,781**	**10,838**	**42,504**	**10,335**	**10,240**			
電子部品 **Electronic Components Business**	**7,568**	**7,619**	**7,783**	**7,711**	**30,681**	**8,030**	**8,229**			
ソリューション **Solutions Business**	**6,121**	**6,303**	**6,548**	**6,285**	**25,257**	**6,354**	**6,377**			
その他の事業 Others	588	651	720	735	2,694	811	850			
本社部門 Corporate	2,408	2,447	2,445	2,488	9,788	2,489	2,439			
合計 **Total**	**26,871**	**27,719**	**28,277**	**28,057**	**110,924**	**28,019**	**28,135**			

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R&D Expenses by Reporting Segment

百万円 / Yen in millions

	2026年3月期 / Fiscal 2026					2027年3月期 / Fiscal 2027				
	1Q	2Q	3Q	4Q	通期 Full year	1Q	2Q	3Q	4Q	通期 Full year
コアコンポーネント **Core Components Business**	**6,470**	**6,597**	**6,383**	**6,670**	**26,120**	**5,774**	**5,870**			
電子部品 **Electronic Components Business**	**3,097**	**4,423**	**4,116**	**4,252**	**15,888**	**3,931**	**3,983**			
ソリューション **Solutions Business**	**9,212**	**9,100**	**9,383**	**9,804**	**37,499**	**8,697**	**8,866**			
その他の事業 Others	4,867	4,753	4,689	3,989	18,298	5,230	6,441			
本社部門 Corporate	4,059	4,600	4,622	4,615	17,896	4,069	4,323			
合計 **Total**	**27,705**	**29,473**	**29,193**	**29,330**	**115,701**	**27,701**	**29,483**			

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Cautionary Statements with respect to Forward-Looking Statements

Certain of the statements made in this document are forward-looking statements, which are based on our current assumptions and beliefs in light of the information currently available to us. These forward-looking statements involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors include, but are not limited to the following:

(1) General conditions in the Japanese or global economy;
(2) Unexpected changes in economic, political and legal conditions in countries where we operate or export;
(3) The effect of foreign exchange fluctuations on our results of operations;
(4) Intense competitive pressures to which our products are subject;
(5) Fluctuations in the price and ability of suppliers to provide the required quantity of raw materials for use in our production activities;
(6) Manufacturing delays or defects resulting from outsourcing or internal manufacturing processes;
(7) The possibility that future initiatives and in-process research and development may not produce the desired results;
(8) Companies or assets acquired by us not produce the returns or benefits, or bring in business opportunities;
(9) Inability to secure skilled employees;
(10) Damages on our information security systems from cyberattacks, etc. and significant costs in order to recover and maintain the systems;
(11) Insufficient protection of our trade secrets and intellectual property rights including patents;
(12) Expenses associated with licenses we require to continue to manufacture and sell products;
(13) Unintentional conflict with laws and regulations or newly enacted laws and regulations;
(14) Environmental liability and compliance obligations by tightening of environmental laws and regulations;
(15) Inability to respond to global climate change problems or delay in such response, which may lead to increased costs and negatively impact our corporate brands;
(16) Our market or supply chains being affected by plague, infectious diseases, terrorism, wars or similar events;
(17) Earthquakes and other natural disasters affecting our headquarters and major facilities as well as our suppliers and customers;
(18) Credit risk on trade receivables;
(19) Fluctuations in the value of financial instruments held by us;
(20) Impairment losses on property, plant and equipment, goodwill and intangible assets;
(21) Uncertainty over income tax and deferred tax assets; and
(22) Changes in accounting standards.

Due to such risks, uncertainties and other factors, our actual results, performance, achievements or financial condition may be substantially different from any future results, performance, achievements or financial condition expressed or implied by these forward-looking statements.
We undertake no obligation to publicly update any forward-looking statements included in this document.

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