# Second Quarter Financial Results Fiscal Year 2026 (Ending March 2027)



Nov 5, 2026

**Seiko Epson Corporation**

© SEIKO EPSON CORPORATION 2026

# Summary of Key Points

EPSON

## FY2026 Q2

- **Revenue increased** YoY across all segments, led by Precision Innovation, as demand remained solid while forex effects provided an additional boost.
- **Business profit** also **increased** as pricing measures and U.S. tariff refunds more than offset the impact of higher parts costs and rising crude oil prices.

## FY2026 Full-Year Financial Outlook

- **Reiterating previous guidance of ¥1,510 billion in revenue and ¥105 billion in business profit. Profit for the period raised to ¥72 billion.**
- Precision Innovation sales plan raised based on recent business conditions.
- Office & Home Printing demand remains solid, but the hardware unit sales forecast was lowered due to difficulty in procuring certain parts such as electronic components and circuit boards.
- Additional impacts from rising parts costs and crude oil prices factored in. Pricing measures will be taken but will not fully offset these impacts in the full year outlook.
- Raising the profit for the period forecast to reflect expected gains from the sale of an overseas factory as part of a program to transform global operations.

## Shareholder Returns

- Annual dividend forecast unchanged at ¥80 per share, representing an increase of ¥6 per share from last fiscal year.
- Approximately 26% of ¥30 billion share repurchase was completed as of the end of September (value basis).

© SEIKO EPSON CORPORATION 2026

# FY2026 | Financial Summary

(Billion JPY)

| | | Q2 | | | Full Year | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | | FY2025 Actual | FY2026 Actual | YoY | FY2025 Actual | FY2026 8/5 Outlook | FY2026 11/5 Outlook | YoY | vs 8/5 Outlook |
| Precision Innovation | Revenue | 40.8 | **51.1** | +25.4% | 167.5 | 195.0 | **203.0** | +21.2% | +4.1% |
| | Segment profit | 11.2 | **16.8** | +49.8% | 44.0 | 55.0 | **61.0** | +38.6% | +10.9% |
| Industrial & Robotics | Revenue | 73.8 | **82.9** | +12.4% | 297.8 | 325.0 | **327.0** | +9.8% | +0.6% |
| | Segment profit | 4.6 | **14.0** | +203.9% | 20.2 | 31.0 | **30.0** | +48.5% | -3.2% |
| Office & Home Printing | Revenue | 167.5 | **171.5** | +2.4% | 692.5 | 712.0 | **700.0** | +1.1% | -1.7% |
| | Segment profit | 12.0 | **19.1** | +59.6% | 61.2 | 58.0 | **54.0** | -11.8% | -6.9% |
| Visual & Lifestyle | Revenue | 63.2 | **67.4** | +6.8% | 250.9 | 271.0 | **274.0** | +9.2% | +1.1% |
| | Segment profit | 5.7 | **9.9** | +75.5% | 16.9 | 22.0 | **22.0** | +30.0% | - |
| Consolidated Total | Revenue | 346.5 | **373.9** | +7.9% | 1,413.3 | 1,510.0 | **1,510.0** | +6.8% | - |
| | Business profit | 17.7 | **45.0** | +154.8% | 83.8 | 105.0 | **105.0** | +25.3% | - |

© SEIKO EPSON CORPORATION 2026

# FY2026 Second-Quarter Financial Results

## FY2026 Full-Year Financial Outlook and Shareholder Returns

## Topics



© SEIKO EPSON CORPORATION 2026

# FY2026 Q2 Results | Financial Highlights

EPSON

| (Billion JPY) | | FY2025 Q2 Actual | FY2025 % | FY2026 Q2 Actual | FY2026 % | Change YoY | Change % |
|---|---|---|---|---|---|---|---|
| Revenue | | 346.5 | | **373.9** | | +27.4 | +7.9% |
| Business profit | | 17.7 | 5.1% | **45.0** | **12.0%** | +27.4 | +154.8% |
| Profit from operating activities | | 17.0 | 4.9% | **42.6** | **11.4%** | +25.6 | +150.5% |
| Profit before tax | | 17.9 | 5.2% | **41.5** | **11.1%** | +23.6 | +132.0% |
| Profit for the period attributable to owners of the parent company | | 12.1 | 3.5% | **31.7** | **8.5%** | +19.6 | +162.8% |
| EPS*1 (JPY) | | 37.62 | | **99.07** | | | |
| Exchange rate (JPY, index) | USD | ¥147.43 | | **¥159.26** | | | |
| | EUR | ¥172.30 | | **¥183.29** | | | |
| | Other currencies*2 | - | | **109** | | | |

- Revenue
  - ✓ Sales continued to grow from last quarter, led by Precision Innovation
- Business profit
  - ✓ Increased due to pricing measures & U.S. tariff refunds
- Profit from operating activities and subsequent levels of profit
  - ✓ Recorded foreign exchange losses due to yen appreciation during the quarter

| Exchange effect | USD | EUR | Other currencies | Total |
|---|---|---|---|---|
| Revenue | +10.1 | +3.1 | +10.6 | +23.8 |
| Business profit | -2.6 | +2.0 | +5.7 | +5.2 |

*1 Basic earnings per share for the period
*2 The exchange effect on currencies other than the USD and EUR is compared by converting the amounts to JPY using current and previous period exchange rates. The current period is shown as an index versus 100 for the previous period.

© SEIKO EPSON CORPORATION 2026

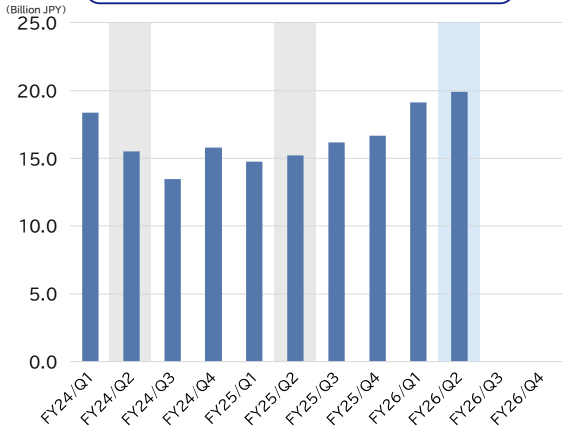
# FY2026 Q2 Results | Precision Innovation

(Billion JPY)

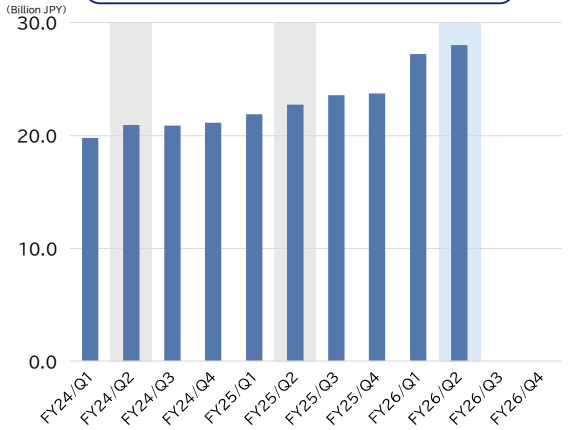
| Precision Innovation | Q2/2025 Actual | Q2/2026 Actual | YoY | Exchange effect | YoY ratio |
|---|---|---|---|---|---|
| Revenue | 40.8 | **51.1** | +10.4 | +3.6 | +25.4% |
| Inkjet Solutions | 15.2 | **19.9** | +4.7 | | +31.0% |
| Microdevices | 22.8 | **28.0** | +5.3 | | +23.2% |
| Epson Atmix | 3.8 | **4.4** | +0.6 | | +16.2% |
| Intrasegment revenue | -0.9 | **-1.2** | - | | - |
| Segment profit | 11.2 | **16.8** | +5.6 | +2.5 | +49.8% |
| ROS | 27.6% | **32.9%** | | | |

- Precision Innovation: Recorded year-on-year revenue and profit growth
  - ✓Inkjet Solutions: Captured business in China and expanded sales in other regions
  - ✓Microdevices: Responded to strong demand for crystal devices, particularly for network & industrial applications
  - ✓Epson Atmix: Sales of high-performance metal powders remained firm

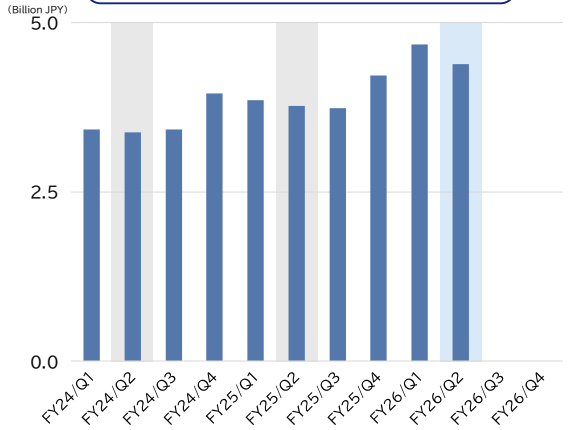
Inkjet Solutions Revenue




Microdevices Revenue




Epson Atmix Revenue




© SEIKO EPSON CORPORATION 2026

# FY2026 Q2 Results | Industrial & Robotics

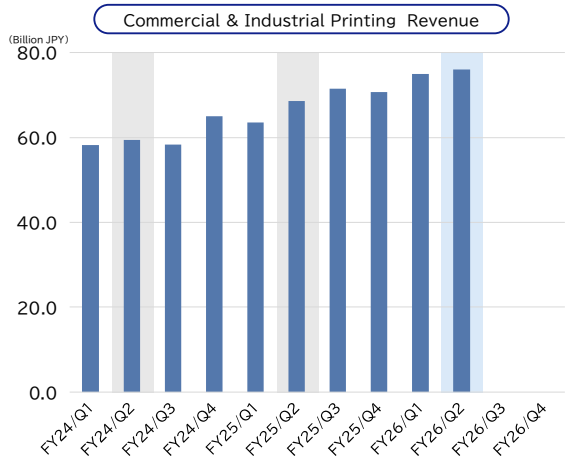
(Billion JPY)

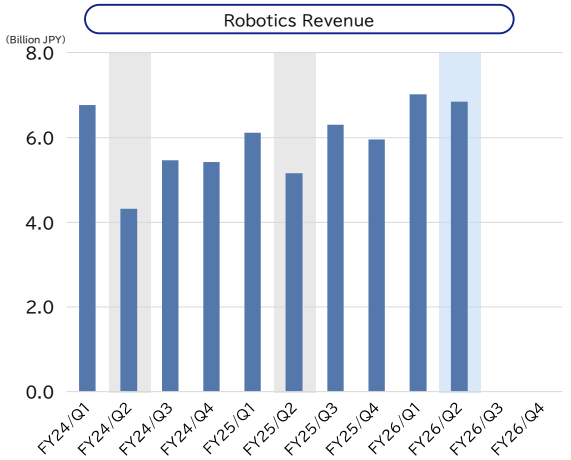
| Industrial & Robotics | Q2/2025 Actual | Q2/2026 Actual | YoY | Exchange effect | YoY ratio |
|---|---|---|---|---|---|
| Revenue | 73.8 | **82.9** | +9.2 | +5.7 | +12.4% |
| Commercial & Industrial Printing | 68.6 | **76.1** | +7.5 | | +10.9% |
| Robotics | 5.2 | **6.9** | +1.7 | | +33.0% |
| Segment profit | 4.6 | **14.0** | +9.4 | +1.7 | +203.9% |
| ROS | 6.2% | **16.8%** | | | |

- Industrial & Robotics: Recorded year-on-year revenue growth. Profit increased, reflecting revenue growth and U.S. tariff refunds

✓Commercial & Industrial Printing: Strong sales of photo, label, and small printers

✓Robotics: AI-related sales increased, led by China and other Asian markets




© SEIKO EPSON CORPORATION 2026

# FY2026 Q2 Results | Office & Home Printing

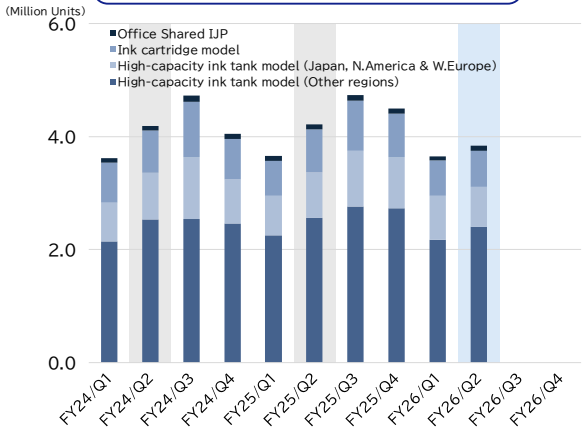
(Billion JPY)

| Office & Home Printing | Q2/2025 Actual | Q2/2026 Actual | YoY | Exchange effect | YoY ratio |
|---|---|---|---|---|---|
| Revenue | 167.5 | **171.5** | +4.0 | +10.9 | +2.4% |
| SOHO/ Home*1 | 132.5 | **135.2** | +2.7 | | +2.1% |
| Office Shared*2 | 22.4 | **23.0** | +0.6 | | +2.8% |
| Office & Home, Others*3 | 12.6 | **13.3** | +0.6 | | +5.0% |
| Segment profit | 12.0 | **19.1** | +7.1 | +0.9 | +59.6% |
| ROS | 7.2% | **11.2%** | | | |

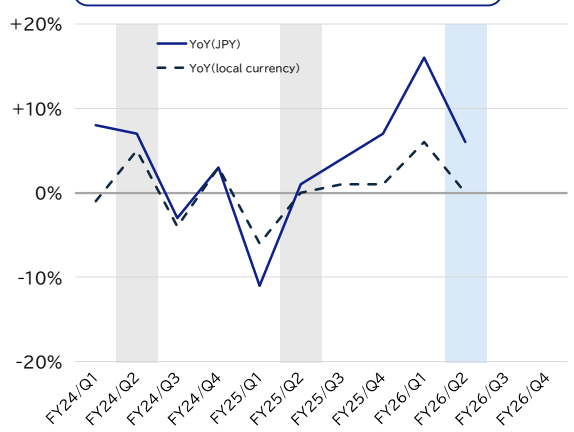
*1 I/C printers, high-capacity ink tank printers, ink, etc. *2 LIJ, RIPS, I/C printers, ink, etc. *3 Scanners, LPs, portable label printers, etc.

- Office & Home Printing: Despite lower hardware unit sales resulting from parts procurement constraints, revenue increased year over year, supported by pricing measures and favorable foreign exchange effects.
- Segment profit increased due to U.S. tariff refunds, which more than offset the impact of higher costs.

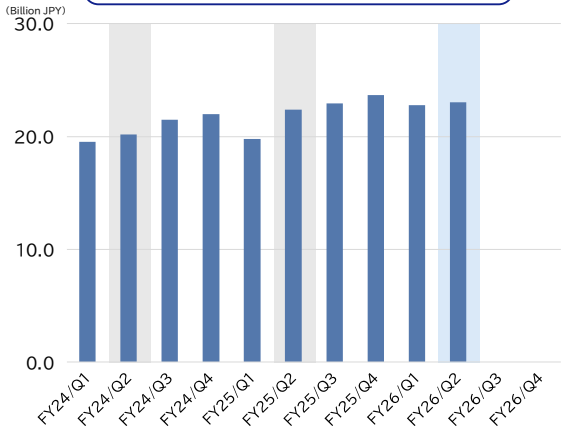
Office & Home IJP Hardware Sales




Office & Home IJP Ink Revenue (YoY Ratio)




Office Shared Revenue




© SEIKO EPSON CORPORATION 2026

# FY2026 Q2 Results | Visual & Lifestyle

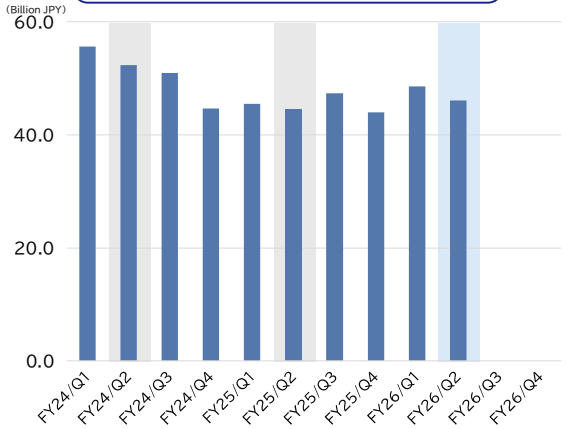
(Billion JPY)

| Visual & Lifestyle | Q2/2025 Actual | Q2/2026 Actual | YoY | Exchange effect | YoY ratio |
|---|---|---|---|---|---|
| Revenue | 63.2 | **67.4** | +4.3 | +3.6 | +6.8% |
| Visual Products | 44.6 | **46.1** | +1.5 | | +3.5% |
| Wearable Products | 11.0 | **13.2** | +2.2 | | +20.5% |
| PC | 7.6 | **8.1** | +0.5 | | +6.4% |
| Segment profit | 5.7 | **9.9** | +4.3 | +0.1 | +75.5% |
| ROS | 9.0% | **14.7%** | | | |

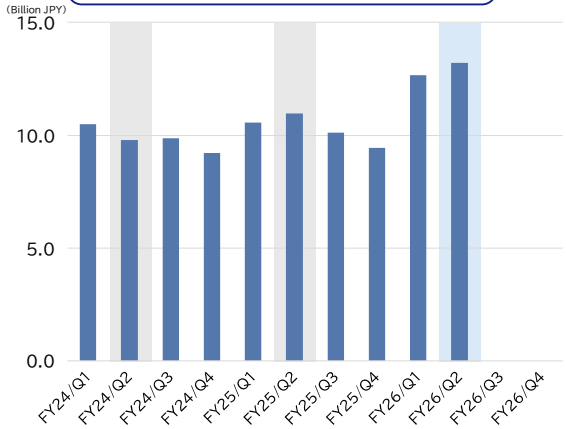
*Projector sales trend indicators are included in the reference section.

- Visual & Lifestyle: Recorded YoY revenue growth. Profit increased on pricing measures & U.S. tariff refunds.
  - ✓ Visual Products: Unit sales declined YoY, but revenue increased due to product mix improvements and positive foreign exchange effects.
  - ✓ Wearable Products: Demand remained strong in both domestic and overseas markets.
  - ✓ PC: Unit sales declined due to the absence of last year's special demand from the end of OS support, but selling prices increased.

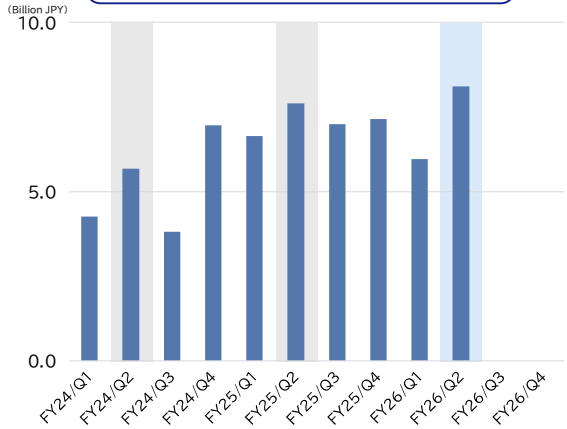
Visual Products Revenue




Wearable Products Revenue




PC Revenue



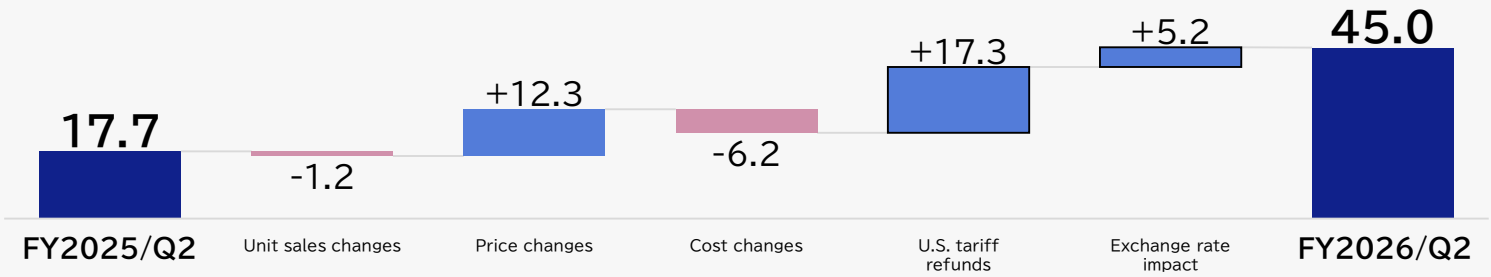

© SEIKO EPSON CORPORATION 2026

EPSON

# Continued to implement pricing measures to address rising parts costs and crude oil prices

- Unit sales: Increased in Inkjet Solutions & Microdevices, but Office & Home IJP unit sales were affected by parts procurement constraints
- Prices: Positive impact from pricing measures in Office & Home IJPs, PCs, and Visual Products
- Costs: Negative impact from higher parts costs and rising crude oil prices, positive impact from inventory-related effects
- U.S. tariff refunds: Recorded Phase 2 tariff refunds

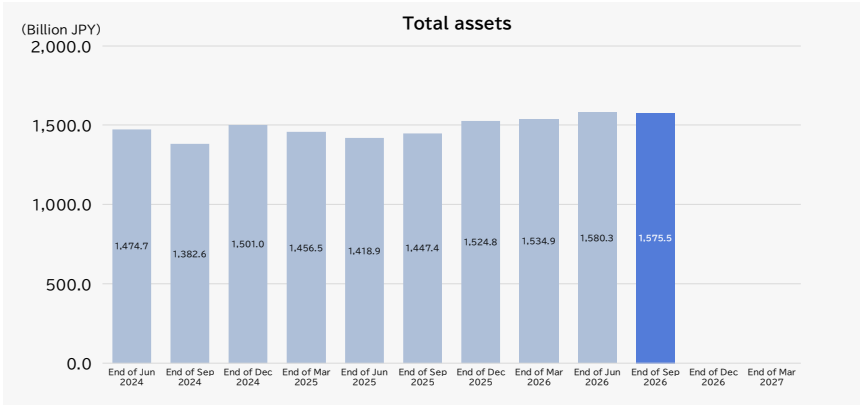
(Billion JPY)

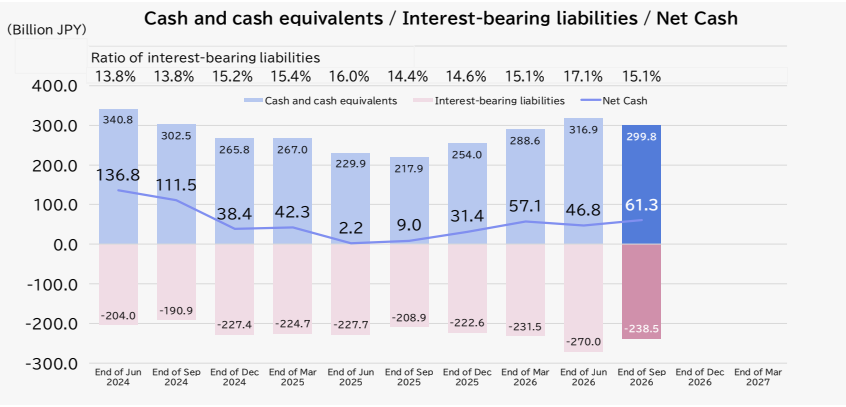


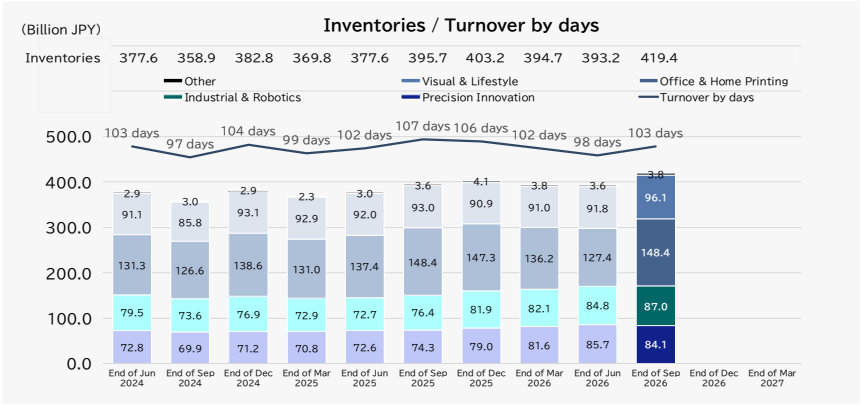

© SEIKO EPSON CORPORATION 2026

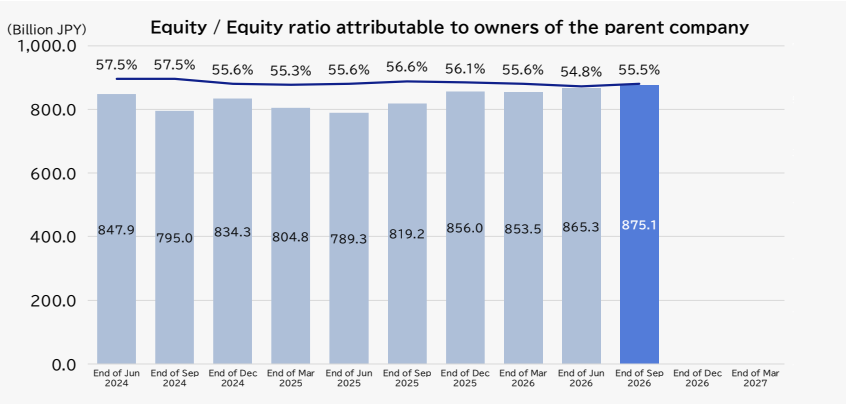
# Statements of Financial Position

EPSON




* Turnover by days : Ending balance of inventory / Prior 12 months revenue per day

© SEIKO EPSON CORPORATION 2026

EPSON

# FY2026 Second-Quarter Financial Results

## FY2026 Full-Year Financial Outlook and Shareholder Returns

## Topics



© SEIKO EPSON CORPORATION 2026

# FY2026 Financial Outlook | Financial Highlights

EPSON

| (Billion JPY) | FY2025 Actual | % | FY2026 8/5 Outlook | % | FY2026 11/5 Outlook | % | Change YoY | Change vs 8/5 outlook |
|---|---|---|---|---|---|---|---|---|
| Revenue | 1,413.3 | | 1,510.0 | | **1,510.0** | | +96.7<br>+6.8% | -<br>- |
| Business profit | 83.8 | 5.9% | 105.0 | 7.0% | **105.0** | **7.0%** | +21.2<br>+25.3% | -<br>- |
| Profit from operating activities | 49.6 | 3.5% | 101.0 | 6.7% | **103.0** | **6.8%** | +53.4<br>+107.8% | +2.0<br>+2.0% |
| Profit before tax | 50.0 | 3.5% | 99.0 | 6.6% | **100.0** | **6.6%** | +50.0<br>+99.9% | +1.0<br>+1.0% |
| Profit for the year attributable to owners of the parent company | 18.2 | 1.3% | 69.0 | 4.6% | **72.0** | **4.8%** | +53.8<br>+295.6% | +3.0<br>+4.3% |
| EPS*1 (JPY) | 56.81 | | 215.34 | | **226.39** | | | |
| Exchange rate (JPY, index) USD | ¥150.69 | | ¥156.00 | | **¥156.00** | | | |
| Exchange rate (JPY, index) EUR | ¥174.74 | | ¥178.00 | | **¥179.00** | | | |
| Exchange rate (JPY, index) Other currencies*2 | - | | 104 | | **105** | | | |

| Exchange sensitivity*3 | USD | EUR | Other currencies | Estimated exchange effect |
|---|---|---|---|---|
| Revenue | -3.2 | -1.3 | -5.0 | +45.0 |
| Business profit | +1.0 | -0.9 | -3.3 | +17.0 |

- Revenue: unchanged
  - ✓ Raised the financial outlook in Precision Innovation
  - ✓ Lowered the outlook in Office & Home Printing
- Business profit: unchanged
  - ✓ Impact of rising parts costs and crude oil prices expected to increase further, but additional pricing measures will be implemented.
  - ✓ Revised foreign exchange effect assumptions
- Profit from operating activities & subsequent levels of profit
  - ✓ Expect gains from the sale of an overseas factory as part of a program to transform global operations in other operating income

*1 Basic earnings per share for the year
*2 The exchange effect on currencies other than the USD and EUR is compared by converting the amounts to JPY using current and previous period exchange rates. The current period is shown as an index versus 100 for the previous period.
*3 Annual impact of a 1-yen increase in the value of the yen versus the USD & EUR (in billions of yen)
Annual impact of a 1% increase in the value of the yen versus other currencies (in billions of yen)

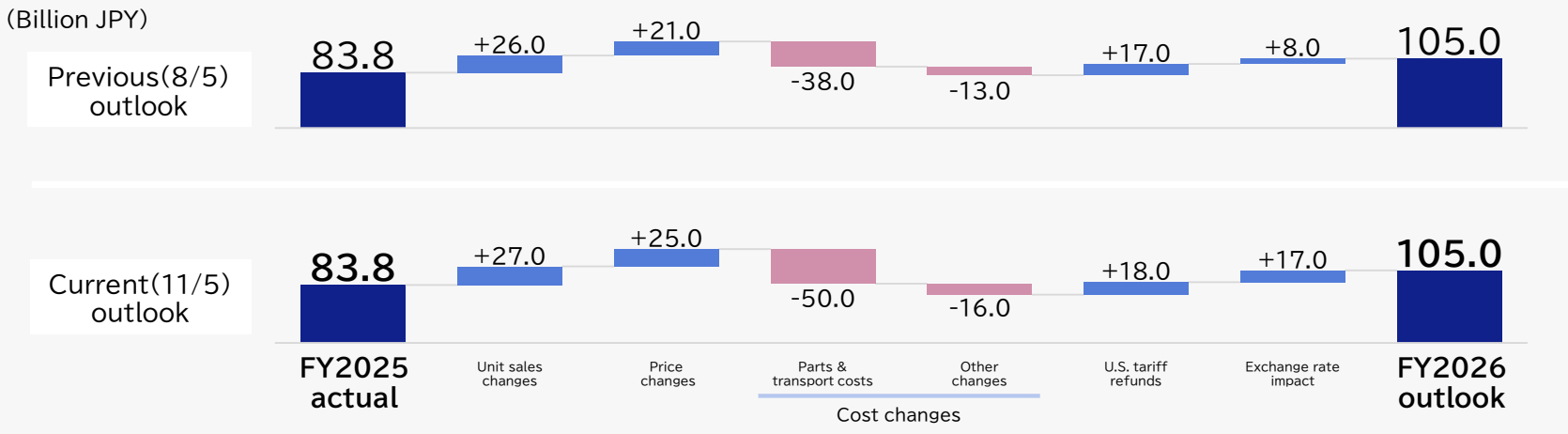
| Exchange rate assumptions from Q3 (JPY) | | |
|---|---|---|
| | USD | 153.00 |
| | EUR | 174.00 |

© SEIKO EPSON CORPORATION 2026

EPSON

# Main changes since the previous outlook

- Unit sales: Although the impact of component supply constraints on Office & Home IJP has been factored in, unit sales are expected to increase in areas such as Inkjet Solutions and Microdevices
- Prices: Pricing measures to offset higher material and transportation costs, but the benefit in the current fiscal year is expected to be limited
- Parts & transport costs: Additional impacts from rising parts costs and crude oil prices
- U.S. tariff refunds: Factored in Phase 3 refunds, as applications have recently become eligible
- Foreign exchange effects: Rate assumptions revised and volume effects reassessed




© SEIKO EPSON CORPORATION 2026

# FY2026 Financial Outlook | Precision Innovation

(Billion JPY)

| Precision Innovation | FY2025 Actual | FY2026 8/5 Outlook | FY2026 11/5 Outlook | YoY | YoY ratio | vs 8/5 outlook |
|---|---|---|---|---|---|---|
| Revenue | 167.5 | 195.0 | **203.0** | +35.5 | +21.2% | +8.0 |
| Inkjet Solutions | 62.8 | 74.0 | **77.0** | +14.2 | +22.7% | +3.0 |
| Microdevices | 92.0 | 107.0 | **112.0** | +20.0 | +21.8% | +5.0 |
| Epson Atmix | 15.6 | 19.0 | **19.0** | +3.4 | +21.9% | - |
| Intrasegment revenue | -2.8 | -5.0 | **-5.0** | - | - | - |
| Segment profit | 44.0 | 55.0 | **61.0** | +17.0 | +38.6% | +6.0 |
| ROS | 26.3% | 28.2% | **30.0%** | | | |

- Precision Innovation: Raised the revenue & segment profit outlook given the forecast for continued firm demand

- ✓ Inkjet Solutions: Factored in higher demand in China and other regions
- ✓ Microdevices: Demand for crystal devices used in networking and industrial applications is expected to remain strong.
- ✓ Epson Atmix: With no significant change in the demand outlook, we reiterate our previous guidance.

© SEIKO EPSON CORPORATION 2026

# FY2026 Financial Outlook | Industrial & Robotics

(Billion JPY)

| Industrial & Robotics | FY2025 Actual | FY2026 8/5 Outlook | FY2026 11/5 Outlook | YoY | YoY ratio | vs 8/5 outlook |
|---|---|---|---|---|---|---|
| Revenue | 297.8 | 325.0 | **327.0** | +29.2 | +9.8% | +2.0 |
| Commercial & Industrial Printing | 274.3 | 296.0 | **298.0** | +23.7 | +8.6% | +2.0 |
| Robotics | 23.5 | 29.0 | **29.0** | +5.5 | +23.3% | - |
| Segment profit | 20.2 | 31.0 | **30.0** | +9.8 | +48.5% | -1.0 |
| ROS | 6.8% | 9.5% | **9.2%** | | | |

- Industrial & Robotics: No significant change in the demand outlook, but the financial outlook has been revised to reflect the impact of higher costs

© SEIKO EPSON CORPORATION 2026

# FY2026 Financial Outlook | Office & Home Printing

(Billion JPY)

| Office & Home Printing | FY2025 Actual | FY2026 8/5 Outlook | FY2026 11/5 Outlook | YoY | YoY ratio | vs 8/5 outlook |
|---|---|---|---|---|---|---|
| Revenue | 692.5 | 712.0 | **700.0** | +7.5 | +1.1% | -12.0 |
| SOHO/ Home*1 | 549.5 | 552.0 | **542.0** | -7.5 | -1.4% | -10.0 |
| Office Shared*2 | 88.8 | 108.0 | **106.0** | +17.2 | +19.4% | -2.0 |
| Office & Home, Others*3 | 54.3 | 52.0 | **52.0** | -2.3 | -4.3% | - |
| Segment profit | 61.2 | 58.0 | **54.0** | -7.2 | -11.8% | -4.0 |
| ROS | 8.8% | 8.1% | **7.7%** | | | |

*1 I/C printers, high-capacity ink tank printers, ink, etc. *2 LIJ, RIPS, Office I/C printers, ink, etc. *3 Scanners, LPs, Portable Label Printers, etc.

| Office & Home IJP sales trends*4 | FY2025 Actual | FY2026 8/5 Outlook | FY2026 11/5 Outlook |
|---|---|---|---|
| Hardware q'ty (approx., million) | 17.10 | 17.20 | **16.60** |
| High-capacity ink tank model | 13.70 | 14.10 | **13.70** |
| Ink cartridge model | 3.05 | 2.70 | **2.50** |
| Office shard model | 0.35 | 0.40 | **0.40** |
| Ink revenue YoY ratio (JPY) | +0% | +1% | **+2%** |
| (local currency) | -1% | | |

*4 Indicators based on internal control values.

- Office & Home Printing revenue and segment profit outlooks lowered
- While the demand outlook remains largely unchanged, supply of certain parts such as electronic components and circuit boards have tightened amid growing global AI-related demand. The forecast incorporates the impact on production and higher costs resulting from procurement difficulties, while we continue efforts to secure necessary components and implement pricing measures.

✓ Office & home IJP hardware unit sales forecast lowered by 0.6 million units from the previous outlook.
✓ Ink revenue is expected to remain largely unchanged from the previous forecast.

© SEIKO EPSON CORPORATION 2026

# FY2026 Financial Outlook | Visual & Lifestyle

EPSON

(Billion JPY)

| Visual & Lifestyle | FY2025 Actual | FY2026 8/5 Outlook | FY2026 11/5 Outlook | YoY | YoY ratio | vs 8/5 outlook |
|---|---|---|---|---|---|---|
| Revenue | 250.9 | 271.0 | **274.0** | +23.1 | +9.2% | +3.0 |
| Visual Products | 181.4 | 194.0 | **194.0** | +12.6 | +7.0% | - |
| Wearable Products | 41.1 | 47.0 | **50.0** | +8.9 | +21.7% | +3.0 |
| PC | 28.4 | 30.0 | **30.0** | +1.6 | +5.7% | - |
| Segment profit | 16.9 | 22.0 | **22.0** | +5.1 | +30.0% | - |
| ROS | 6.7% | 8.1% | **8.0%** | | | |

| Projector sales trends* | FY2025 Actual | FY2026 8/5 Outlook | FY2026 11/5 Outlook |
|---|---|---|---|
| Hardware q'ty (approx., million) | 1.30 | 1.30 | **1.30** |

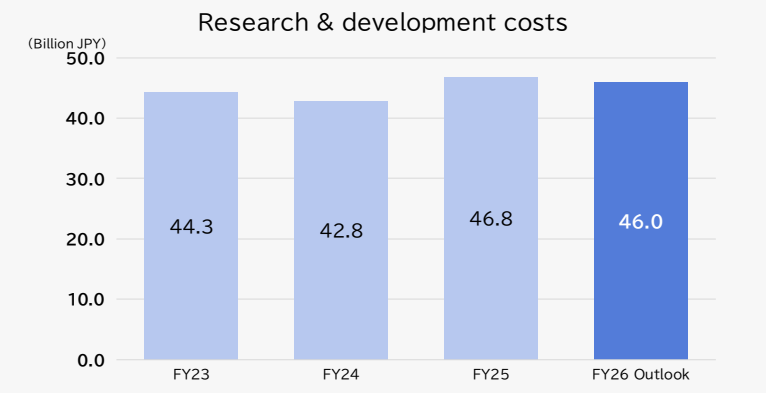
* Indicator based on internal control values.

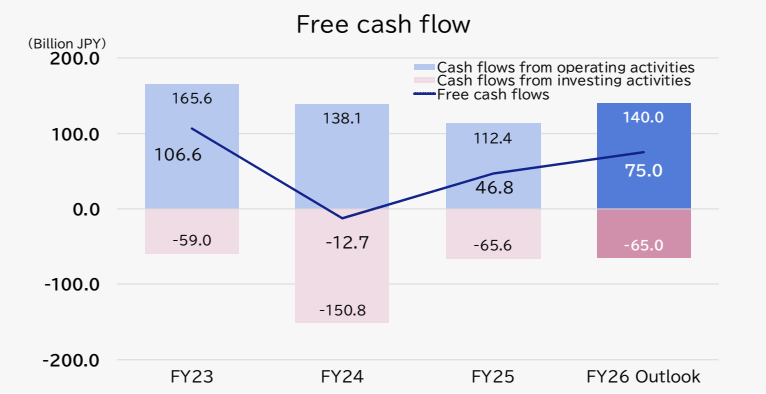
- Visual & Lifestyles revenue outlook raised due to increased demand in Wearable Products.
- Segment profit outlook reiterated, reflecting the impact of higher costs in Visual Products.

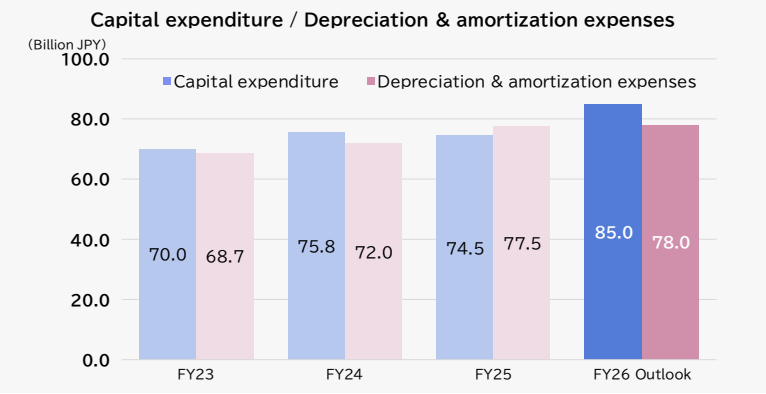
✓ Visual Products: Projector unit sales forecast reiterated.
✓ Wearable Products: Outlook raised due to demand growth.
✓ PC: Outlook reiterated.

© SEIKO EPSON CORPORATION 2026

# FY2026 Financial Outlook | Major Costs, Free Cash Flows, Management Indices




Main management indices

| | FY23 Actual | FY24 Actual | FY25 Actual | FY26 Outlook | FY28 Mid-term Target |
|---|---|---|---|---|---|
| Exchange rate : USD/JPY | 144.44 | 152.47 | 150.69 | 156.00 | 150.00 |
| Exchange rate : EUR/JPY | 156.66 | 163.64 | 174.74 | 179.00 | 170.00 |
| Revenue (Billion JPY) | 1,314.0 | 1,362.9 | 1,413.3 | 1,510.0 | 1,500.0 |
| Business profit (Billion JPY) | 64.7 | 89.6 | 83.8 | 105.0 | - |
| Profit for the year attributable to owners of the parent company (Billion JPY) | 52.6 | 55.2 | 18.2 | 72.0 | - |
| ROS *1 | 4.9% | 6.6% | 5.9% | 7.0% | 8.0% |
| ROA *2 | 4.7% | 6.2% | 5.6% | 6.8% | - |
| ROE *3 | 6.8% | 6.8% | 2.2% | 8.5% | 10.0% |
| ROIC *4 | 4.6% | 6.1% | 5.5% | 6.8% | 8.0% |

*1 ROS: Business profit / Revenue
*2 ROA: Business profit / Beginning and ending balance average total assets
*3 ROE: Profit for the year attributable to owners of the parent company / Beginning and ending balance average equity attributable to owners of the parent
*4 ROIC: After tax business profit / (Equity attributable to owners of the parent company + interest-bearing liabilities)
After tax business profit: deducting an amount equivalent to the statutory effective tax rate (30%) from business profit
Equity attributable to owners of the parent company and interest-bearing liabilities are average of beginning and ending balance

© SEIKO EPSON CORPORATION 2026

# Shareholder Returns

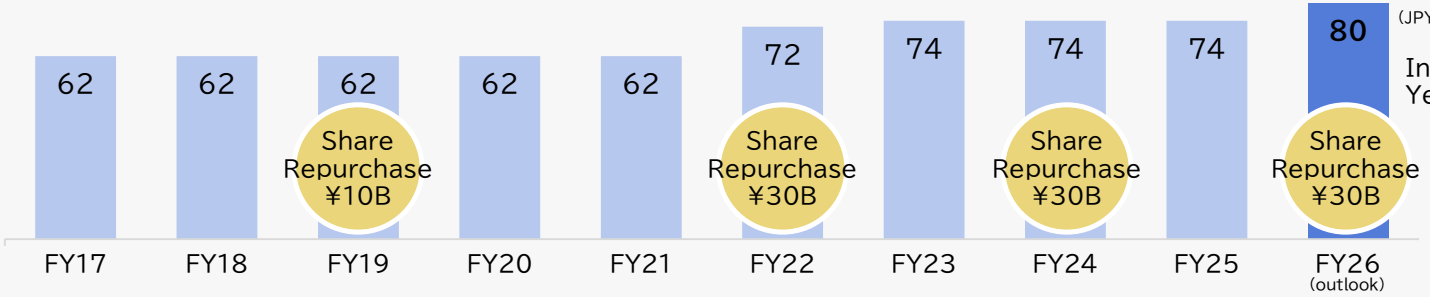
**Basic policy**: **After making investments based on our growth strategy, actively pursue shareholder returns**

- Dividends: Pay stable dividends, with a minimum DOE*1 of 3%.
- Share repurchases: Buy back shares flexibly depending on the share price, the capital situation, and other factors.

**Dividends**: Increase the FY2026 annual dividend by ¥6 to **¥80** per share.

**Share repurchases**: We are in the process of buying back up to ¥30 billion in treasury shares in FY2026

- Acquisition period: August 7, 2026 – March 31, 2027
- All newly acquired treasury shares to be retired
- Approximately 26% of the authorized amount (based on value) repurchased by the end of September 2026




| | | | | | | | | | 3% | DOE*1 |
|---|---|---|---|---|---|---|---|---|---|---|
| 42% | 44% | 75% | 50% | 34% | 36% | 54% | 38% | 40% | — | Consolidated dividend payout ratio*2 |

*1 Total dividends / Beginning and ending balance average equity attributable to owners of the parent company
*2 Calculated based on the amount obtained by deducting an amount equivalent to the statutory effective tax rate (30%) from business profit

© SEIKO EPSON CORPORATION 2026

EPSON

# FY2026 Second-Quarter Financial Results

# FY2026 Full-Year Financial Outlook and Shareholder Returns

## Topics

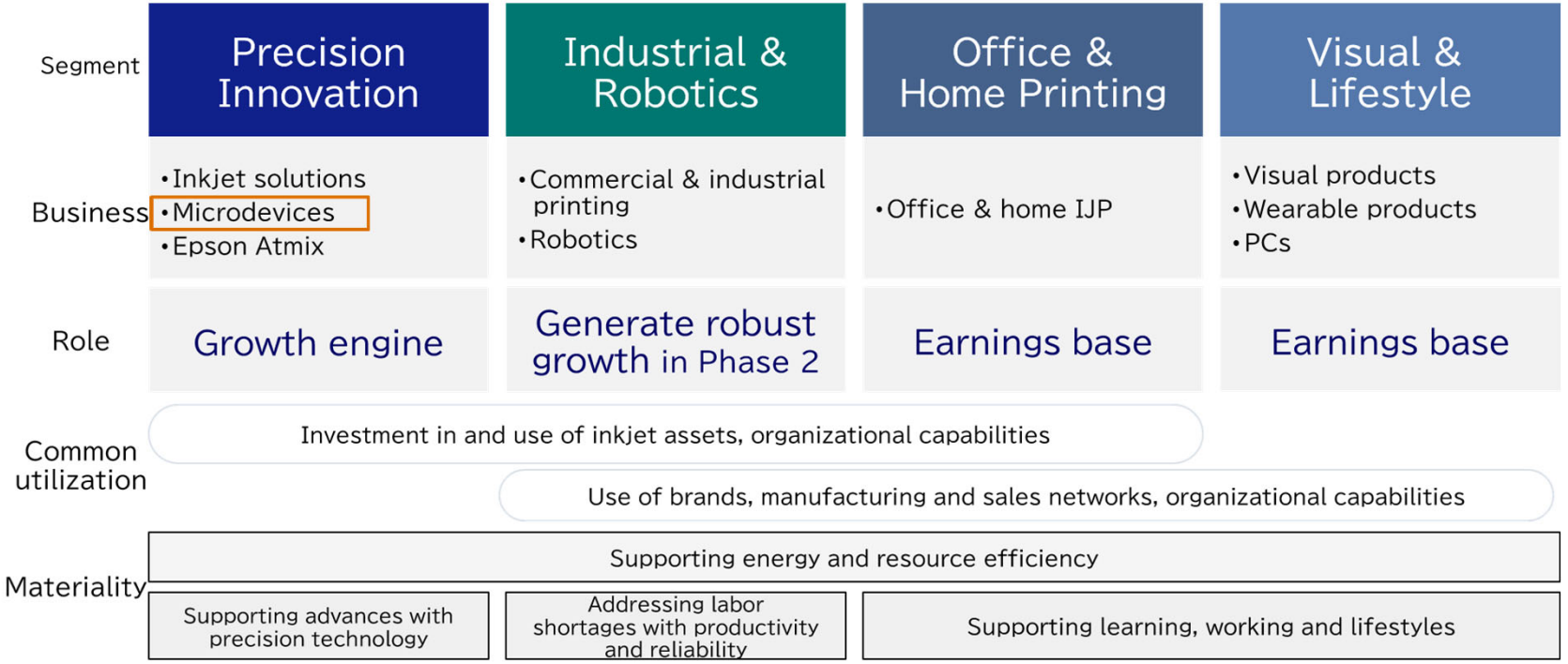


© SEIKO EPSON CORPORATION 2026

# Positioning of Microdevices

EPSON

- Precision innovation is the growth engine for realizing Engineered Future 2035
  - ✓ Among microdevices, crystal devices support growing demand for high-capacity, high-speed computing and communications driven by AI, data centers, and autonomous driving.




© SEIKO EPSON CORPORATION 2026

# Crystal Devices Business Environment

- Drive growth by addressing market needs while leveraging our strengths in the in-house design and manufacturing of crystal devices and semiconductors, as well as our intellectual property.

## Crystal Device Market Trends

Automotive



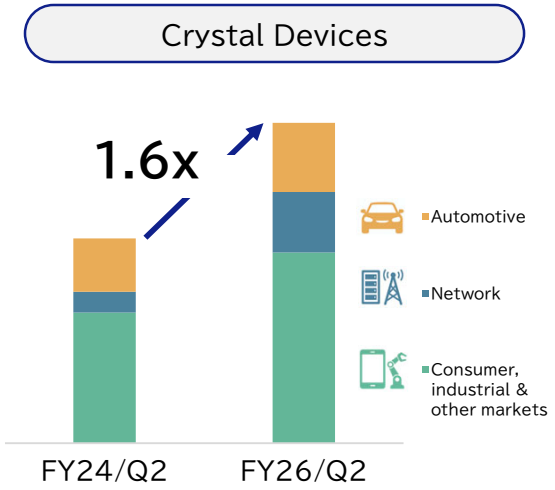
Network



Consumer, industrial & other markets



## Revenue Expansion




## Epson's Strengths

- ✓ In-house design and manufacturing of crystal devices and semiconductors
- ✓ Intellectual Property
  - ✓ No. 1 in Japan and the U.S. for crystal device patent registrations in 2025*

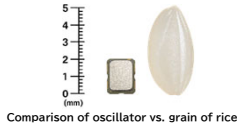
*2025 patent registration rankings (Jan. 1–Dec. 31; Epson research)

© SEIKO EPSON CORPORATION 2026

# Expansion Across Diverse Applications

EPSON

- Epson designs & manufactures its own crystal devices and semiconductors. Integrated design enables the **simultaneous achievement of high accuracy, low power consumption, and compact size, despite the inherent trade-offs** to support a wide range of applications.



Comparison of oscillator vs. grain of rice

**Crystal Devices**

Epson grows synthetic crystals & micro-processes them to produce stable oscillation

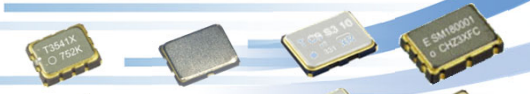
+

**Semiconductors**

Epson engineers & fabricates its own ICs optimized for its crystal devices




Crystal units




Oscillators







*1 SPXO: Simple Packaged Crystal Oscillator / A crystal unit and an oscillation circuit are integrated into a single package to provide a stable signal output

*2 TXCO: Temperature compensated crystal oscillator / Oscillator which includes a function for compensating the frequency variation according to the crystal oscillator's temperature

*3 VCXO: Voltage controlled crystal oscillator / Oscillator which includes a function that uses applied voltage to control the oscillation frequency

*4 RTC modules: Real time clock module / A crystal unit and IC are integrated into a single package to provide date, time, and other digital data


Networks


Infrastructure


Aerospace


Industrial equipment


Automotive & ADAS

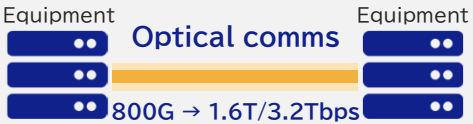

Consumer electronics & IoT

© SEIKO EPSON CORPORATION 2026

# Meeting Demand for AI & Data Centers

- Optical communications for AI & data centers require high-performance crystal devices that are **small, offer low jitter, and operate at high-frequency on low power**.
- Integrated design of crystal devices and semiconductors enables rapid response to customer needs while overcoming trade-offs among four key performance attributes.

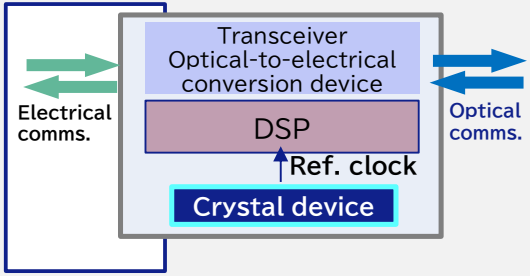
## 1) AI & data center move to optical comms




- Generative AI is driving rapid growth in data volumes and increasing the need for high-speed, high-capacity communications.
- As electrical communications are pushed to higher speeds and longer distances, power consumption and heat generation increase, making energy-efficient optical communications a more attractive solution.



## 2) Optical transceivers




- Crystal devices provide the reference clock for DSPs



## 3) Required reference clock performance

**High jitter = High communication error rate**



**Low jitter** = Low communication error rate



- Higher frequencies and lower jitter are essential for optical transceivers that support higher speeds and greater bandwidth.

## 4) Value that Epson provides

- High frequency
- Low jitter
- Low power
- Small size

© SEIKO EPSON CORPORATION 2026


EPSON

# Reference

© SEIKO EPSON CORPORATION 2026

# FY2026 1H Results | Financial Highlights

EPSON

| (Billion JPY) | | FY2025 1H Actual | FY2025 % | FY2026 1H Actual | FY2026 % | Change YoY | Change % |
|---|---|---|---|---|---|---|---|
| Revenue | | 667.4 | | **741.1** | | +73.8 | +11.1% |
| Business profit | | 37.4 | 5.6% | **67.2** | **9.1%** | +29.7 | +79.4% |
| Profit from operating activities | | 31.1 | 4.7% | **63.2** | **8.5%** | +32.1 | +102.9% |
| Profit before tax | | 30.8 | 4.6% | **62.2** | **8.4%** | +31.4 | +102.0% |
| Profit for the period attributable to owners of the parent company | | 18.7 | 2.8% | **44.7** | **6.0%** | +26.0 | +139.3% |
| EPS[*1] (JPY) | | 58.26 | | **139.52** | | | |
| Exchange rate (JPY, index) | USD | ¥145.96 | | **¥159.32** | | | |
| | EUR | ¥168.03 | | **¥184.31** | | | |
| | Other currencies[*2] | - | | **111** | | | |

| Exchange effect | USD | EUR | Other currencies | Total |
|---|---|---|---|---|
| Revenue | +22.2 | +9.5 | +24.8 | +56.5 |
| Business profit | -4.9 | +6.1 | +13.2 | +14.4 |

*1 Basic earnings per share for the period
*2 The exchange effect on currencies other than the USD and EUR is compared by converting the amounts to JPY using current and previous period exchange rates. The current period is shown as an index versus 100 for the previous period.

© SEIKO EPSON CORPORATION 2026

EPSON

(Billion JPY)

| Precision Innovation | 1H/2025 Actual | 1H/2026 Actual | YoY | Exchange effect | YoY ratio |
|---|---|---|---|---|---|
| Revenue | 81.1 | **100.9** | +19.8 | +7.6 | +24.4% |
| Inkjet solutions | 29.9 | **39.0** | +9.1 | | +30.4% |
| Microdevices | 44.7 | **55.2** | +10.6 | | +23.7% |
| Epson Atmix | 7.6 | **9.1** | +1.4 | | +18.8% |
| Intrasegment revenue | -1.1 | **-2.4** | - | | - |
| Segment profit | 20.8 | **32.4** | +11.5 | +5.0 | +55.5% |
| ROS | 25.7% | **32.1%** | | | |

© SEIKO EPSON CORPORATION 2026

EPSON

(Billion JPY)

| Industrial & Robotics | 1H/2025 Actual | 1H/2026 Actual | YoY | Exchange effect | YoY ratio |
|---|---|---|---|---|---|
| Revenue | 143.3 | **164.9** | +21.6 | +13.8 | +15.1% |
| Commercial & Industrial Printing | 132.1 | **151.1** | +19.0 | | +14.4% |
| Robotics | 11.3 | **13.9** | +2.6 | | +23.1% |
| Segment profit | 8.4 | **19.4** | +11.0 | +4.3 | +131.7% |
| ROS | 5.9% | **11.8%** | | | |

© SEIKO EPSON CORPORATION 2026

EPSON

(Billion JPY)

| Office & Home Printing | 1H/2025 Actual | 1H/2026 Actual | YoY | Exchange effect | YoY ratio |
|---|---|---|---|---|---|
| Revenue | 316.3 | **338.5** | +22.2 | +26.2 | +7.0% |
| SOHO/ Home*1 | 248.7 | **266.8** | +18.1 | | +7.3% |
| Office Shared*2 | 42.2 | **45.8** | +3.6 | | +8.5% |
| Office & Home, Others*3 | 25.4 | **25.9** | +0.5 | | +1.9% |
| Segment profit | 26.6 | **30.6** | +4.0 | +4.6 | +14.9% |
| ROS | 8.4% | **9.0%** | | | |

*1 I/C printers, high-capacity ink tank printers, ink, etc. *2 LIJ, RIPS, I/C printers, ink, etc. *3 Scanners, LPs, Portable Label Printers, etc.

© SEIKO EPSON CORPORATION 2026

(Billion JPY)

| Visual & Lifestyle | 1H/2025 Actual | 1H/2026 Actual | YoY | Exchange effect | YoY ratio |
|---|---|---|---|---|---|
| Revenue | 125.8 | **134.6** | +8.8 | +8.9 | +7.0% |
| Visual Products | 90.0 | **94.7** | +4.7 | | +5.2% |
| Wearable Products | 21.5 | **25.9** | +4.4 | | +20.2% |
| PC | 14.3 | **14.1** | -0.2 | | -1.4% |
| Segment profit | 11.7 | **14.1** | +2.5 | +0.5 | +21.1% |
| ROS | 9.3% | **10.5%** | | | |

© SEIKO EPSON CORPORATION 2026

# Main Product Sales Trends

EPSON

| Indicator based on internal control values<br>Growth rates are year-on-year | | FY2025 Q1 Actual | FY2025 Q2 Actual | FY2025 Q3 Actual | FY2025 Q4 Actual | FY2025 Full-year Actual | FY2026 Q1 Actual | FY2026 Q2 Actual | FY2026 Q3 | FY2026 Q4 | FY2026 Full-year Outlook |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Exchange rate | USD | 144.49 | 147.43 | 154.09 | 156.75 | 150.69 | 159.38 | 159.26 | | | 156.00 |
| | EUR | 163.76 | 172.30 | 179.33 | 183.57 | 174.74 | 185.33 | 183.29 | | | 179.00 |
| SOHO/ Home & Office shared IJP Hardware Revenue | Growth rate(JPY) | -4% | +2% | +4% | +16% | +5% | +12% | +0% | | | +1% |
| | Growth rate (local currency) | +3% | +2% | +0% | +9% | +4% | +1% | -7% | | | |
| SOHO/ Home & Office shared IJP Hardware sales volume | Growth rate | +1% | +1% | +0% | +11% | +3% | -0% | -9% | | | -3% |
| | approx., million | | | | | 17.10 | | | | | 16.60 |
| SOHO/ Home: High-Capacity ink tank model | approx., million | | | | | 13.70 | | | | | 13.70 |
| SOHO/ Home: Ink cartridge model | approx., million | | | | | 3.05 | | | | | 2.50 |
| Office shared | approx., million | | | | | 0.35 | | | | | 0.40 |
| Revenue within SOHO/ Home & Office shared | Ink ratio* | | | | | 36% | | | | | 37% |
| | Growth rate(JPY) | -11% | +1% | +4% | +7% | +0% | +16% | +6% | | | +2% |
| | Growth rate (local currency) | -6% | +0% | +1% | +1% | -1% | +6% | -0% | | | |
| Projectors Hardware Revenue | Growth rate(JPY) | -18% | -15% | -7% | -2% | -11% | +7% | +4% | | | +7% |
| | Growth rate (local currency) | -13% | -15% | -10% | -8% | -12% | -4% | -4% | | | |
| Projectors Hardware sales volume | Growth rate | -22% | -22% | -10% | -11% | -17% | +5% | -12% | | | +0% |
| | approx., million | | | | | 1.30 | | | | | 1.30 |

* Ink ratio : Ink revenue/(Hardware revenue+Ink revenue)

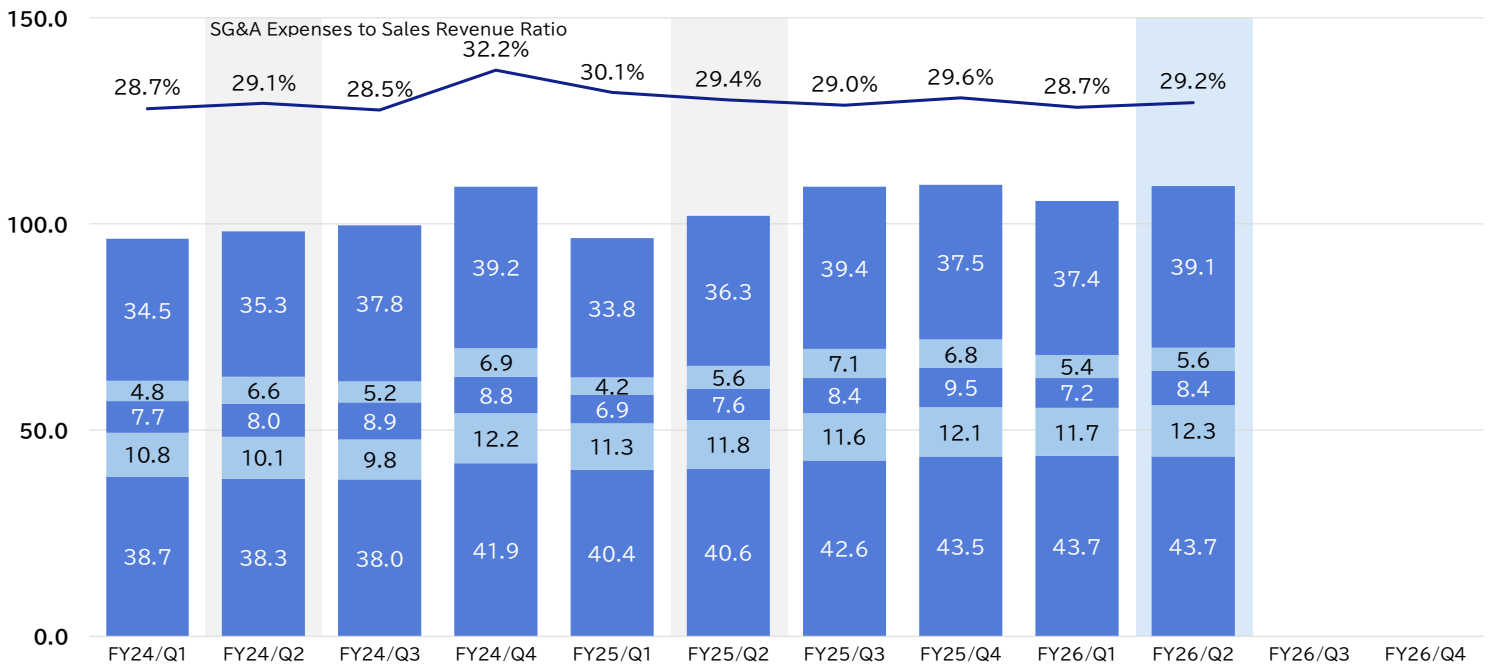
© SEIKO EPSON CORPORATION 2026

# FY2026 Q2 Results | Selling, General & Administrative Expenses

EPSON

| FY2024 | | | | FY2025 | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| 403.4 (29.6%) | | | | 417.0 (29.5%) | | | | | |
| 96.4 | 98.2 | 99.7 | 109.1 | 96.6 | 102.0 | 109.0 | 109.4 | 105.6 | 109.2 |

| YoY(Q2) |
|---|
| +7.2 |




| Other |
|---|
| +2.8 |

| Advertising |
|---|
| -0.0 |

| Sales Promotions |
|---|
| +0.9 |

| Research & Development |
|---|
| +0.5 |

| Labor Cost |
|---|
| +3.1 |

© SEIKO EPSON CORPORATION 2026

# Financial Data (FY2025, FY2026)

EPSON

(Billion JPY)

| | | FY2025 Q1 Actual | FY2025 Q2 Actual | FY2025 Q3 Actual | FY2025 Q4 Actual | FY2025 Full-year Actual | FY2026 Q1 Actual | FY2026 Q2 Actual | FY2026 Q3 | FY2026 Q4 | FY2026 Full-year Outlook |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Exchange rate (JPY) | USD | 144.49 | 147.43 | 154.09 | 156.75 | 150.69 | 159.38 | 159.26 | | | 156.00 |
| | EUR | 163.76 | 172.30 | 179.33 | 183.57 | 174.74 | 185.33 | 183.29 | | | 179.00 |
| Precision Innovation | Revenue | 40.3 | 40.8 | 42.5 | 43.9 | 167.5 | 49.8 | 51.1 | | | 203.0 |
| | Segment profit | 9.6 | 11.2 | 11.2 | 12.0 | 44.0 | 15.5 | 16.8 | | | 61.0 |
| Industrial & Robotics | Revenue | 69.6 | 73.8 | 77.8 | 76.7 | 297.8 | 82.0 | 82.9 | | | 327.0 |
| | Segment profit | 3.8 | 4.6 | 7.9 | 3.9 | 20.2 | 5.5 | 14.0 | | | 30.0 |
| Office & Home Printing | Revenue | 148.8 | 167.5 | 189.4 | 186.9 | 692.5 | 167.0 | 171.5 | | | 700.0 |
| | Segment profit | 14.6 | 12.0 | 16.9 | 17.7 | 61.2 | 11.4 | 19.1 | | | 54.0 |
| Visual & Lifestyle | Revenue | 62.7 | 63.2 | 64.5 | 60.5 | 250.9 | 67.2 | 67.4 | | | 274.0 |
| | Segment profit | 6.0 | 5.7 | 4.2 | 1.0 | 16.9 | 4.2 | 9.9 | | | 22.0 |
| Adjustments | Revenue | -0.5 | 1.3 | 2.2 | 1.5 | 4.5 | 1.2 | 0.9 | | | 6.0 |
| Corporate & Other, Elimination | Segment profit | -14.3 | -15.8 | -13.8 | -14.7 | -58.6 | -14.5 | -14.8 | | | -62.0 |
| | Revenue | 320.9 | 346.5 | 376.5 | 369.4 | 1,413.3 | 367.2 | 373.9 | | | 1,510.0 |
| | Business profit | 19.8 | 17.7 | 26.4 | 20.0 | 83.8 | 22.1 | 45.0 | | | 105.0 |
| Consolidated Total | ROS | 6.2% | 5.1% | 7.0% | 5.4% | 5.9% | 6.0% | 12.0% | | | 7.0% |

| | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| R&D Costs | Consolidated Total | 11.3 | 11.8 | 11.6 | 12.1 | 46.8 | 11.7 | 12.3 | | | 46.0 |
| Capital expenditures | Precision Innovation | 2.9 | 4.2 | 3.4 | 4.0 | 14.4 | 2.7 | 4.7 | | | 33.0 |
| | Industrial & Robotics | 1.9 | 3.2 | 2.5 | 5.0 | 12.5 | 1.5 | 2.2 | | | 10.0 |
| | Office & Home Printing | 4.8 | 4.5 | 7.0 | 11.7 | 28.1 | 6.8 | 4.8 | | | 24.0 |
| | Visual & Lifestyle | 1.7 | 2.1 | 2.2 | 3.6 | 9.5 | 2.2 | 2.5 | | | 10.0 |
| | Corporate & Other, Elimination | 4.7 | 0.9 | 1.7 | 2.7 | 10.0 | 1.7 | 2.3 | | | 8.0 |
| | Consolidated Total | 15.9 | 14.9 | 16.7 | 27.0 | 74.5 | 15.0 | 16.6 | | | 85.0 |
| Depreciation & amortization expenses | Precision Innovation | 4.2 | 4.3 | 4.4 | 4.3 | 17.2 | 4.6 | 4.6 | | | 19.0 |
| | Industrial & Robotics | 4.1 | 4.1 | 4.1 | 4.2 | 16.5 | 4.1 | 4.0 | | | 16.0 |
| | Office & Home Printing | 5.9 | 6.1 | 6.0 | 6.0 | 24.0 | 5.9 | 5.9 | | | 23.0 |
| | Visual & Lifestyle | 2.7 | 2.7 | 2.8 | 2.9 | 11.1 | 2.9 | 2.9 | | | 11.0 |
| | Corporate & Other, Elimination | 2.1 | 2.2 | 2.2 | 2.2 | 8.7 | 2.2 | 2.2 | | | 9.0 |
| | Consolidated Total | 19.0 | 19.4 | 19.5 | 19.7 | 77.5 | 19.6 | 19.6 | | | 78.0 |

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| Cash flows from operating activities | 3.2 | 21.0 | 37.9 | 50.3 | 112.4 | 19.9 | 49.1 | | | 140.0 |
| Free cash flows | -18.9 | 6.3 | 28.4 | 31.0 | 46.8 | 4.1 | 31.8 | | | 75.0 |

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| ROIC(%) | | | | | 5.5% | | | | | 6.8% |

© SEIKO EPSON CORPORATION 2026

# Revenue to Customers by Region / Number of Employees

EPSON

## Revenue to customers by region

| Revenue (Billion JPY) | FY24/Q1 | FY24/Q2 | FY24/Q3 | FY24/Q4 | FY25/Q1 | FY25/Q2 | FY25/Q3 | FY25/Q4 | FY26/Q1 | FY26/Q2 | FY26/Q3 | FY26/Q4 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Japan | 52.0 | 54.4 | 61.0 | 58.6 | 54.4 | 57.9 | 62.6 | 57.1 | 56.7 | 57.0 | | |
| The Americas | 114.6 | 106.6 | 106.6 | 111.5 | 108.8 | 111.6 | 117.0 | 120.7 | 125.7 | 124.0 | | |
| Europe/ Middle East/ Africa | 68.0 | 74.8 | 78.1 | 78.1 | 64.0 | 74.8 | 88.0 | 86.7 | 74.4 | 76.9 | | |
| Asia/ Oceania | 102.1 | 101.8 | 103.9 | 90.9 | 93.7 | 102.2 | 109.0 | 104.9 | 110.4 | 115.9 | | |
| Consolidated revenue | 336.6 | 337.6 | 349.6 | 339.1 | 320.9 | 346.5 | 376.5 | 369.4 | 367.2 | 373.9 | | |

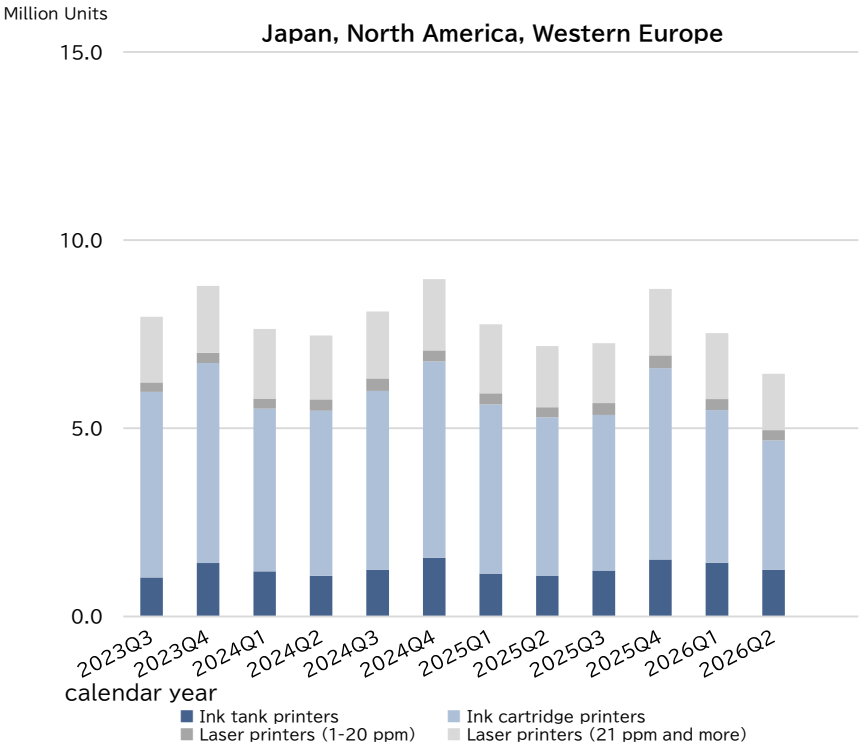
| % of revenue to consolidated revenue | FY24/Q1 | FY24/Q2 | FY24/Q3 | FY24/Q4 | FY25/Q1 | FY25/Q2 | FY25/Q3 | FY25/Q4 | FY26/Q1 | FY26/Q2 | FY26/Q3 | FY26/Q4 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Japan | 15.4% | 16.1% | 17.4% | 17.3% | 17.0% | 16.7% | 16.6% | 15.5% | 15.4% | 15.3% | | |
| The Americas | 34.0% | 31.6% | 30.5% | 32.9% | 33.9% | 32.2% | 31.1% | 32.7% | 34.2% | 33.2% | | |
| Europe/ Middle East/ Africa | 20.2% | 22.2% | 22.4% | 23.0% | 19.9% | 21.6% | 23.4% | 23.5% | 20.3% | 20.6% | | |
| Asia/ Oceania | 30.3% | 30.2% | 29.7% | 26.8% | 29.2% | 29.5% | 28.9% | 28.4% | 30.1% | 31.0% | | |

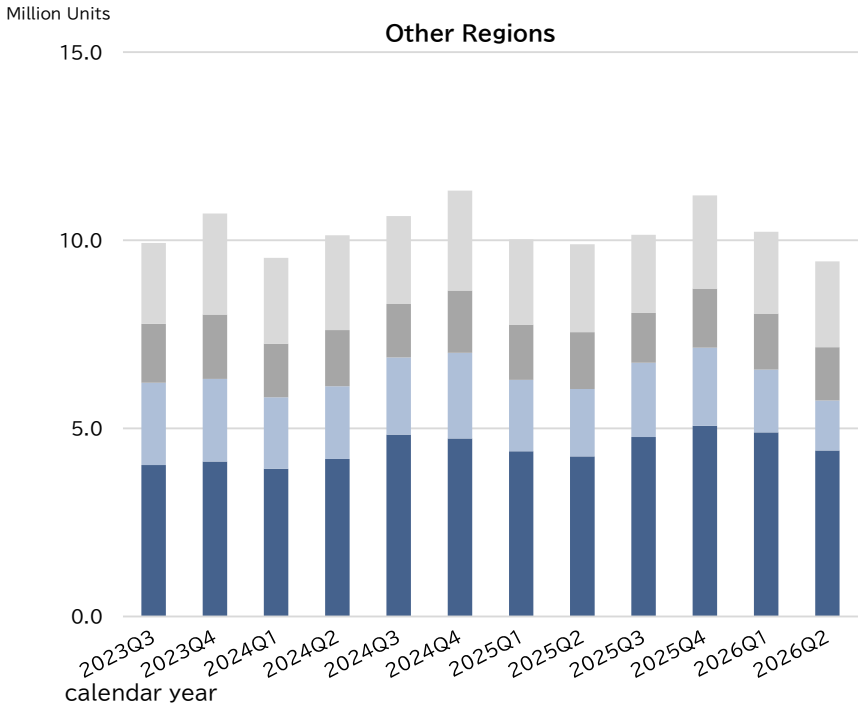
## Number of employees

| Number of employees at period end (person) | End of Jun 2024 | End of Sep 2024 | End of Dec 2024 | End of Mar 2025 | End of Jun 2025 | End of Sep 2025 | End of Dec 2025 | End of Mar 2026 | End of Jun 2026 | End of Sep 2026 | End of Dec 2026 | End of Mar 2027 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Japan | 20,702 | 20,672 | 20,439 | 19,924 | 20,324 | 20,137 | 20,008 | 19,504 | 19,724 | 19,593 | | |
| Outside of Japan | 56,969 | 57,889 | 56,808 | 55,428 | 55,308 | 56,025 | 55,354 | 55,115 | 56,307 | 57,639 | | |
| Consolidated total | 77,671 | 78,561 | 77,247 | 75,352 | 75,632 | 76,162 | 75,362 | 74,619 | 76,031 | 77,232 | | |

© SEIKO EPSON CORPORATION 2026

# A4 Printer Market Trend



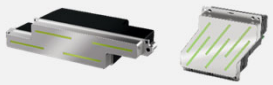
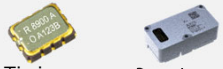
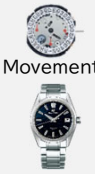




Source: IDC Worldwide Quarterly Hardcopy Peripherals Tracker 2026Q2
Printers include multifunction printers. Reproduction or republication of this data is prohibited.

© SEIKO EPSON CORPORATION 2026

# Business Segments（FY2026）

EPSON

| Segments | Precision Innovation | Industrial & Robotics | Office & Home Printing | Visual & Lifestyle |
|---|---|---|---|---|
| Business/ Major products | **Inkjet Solutions**<br><br>Printheads<br>**Microdevices**<br>Crystal Devices<br><br>Timing Device / Sensing Device<br>Semiconductors<br><br>**Epson Atmix**<br><br>Fine metal powders | **Commercial & Industrial Printing**<br>Finished Products<br><br>Photo<br><br>Corporate<br><br>Signage<br><br>Label printers<br><br>Textiles<br><br>Label presses<br>Fiery<br>Commercial & Industrial, Others<br><br><br>Small printers / SIDM / PaperLab<br>**Robotics**<br><br>SCARA<br><br>6-axis<br><br>Software/Options | **Office/Home IJP**<br>SOHO/Home<br><br>High-capacity ink tank models<br><br>Ink cartridge models<br>Office shared<br><br>High-speed linehead multifunctions (LIJ)<br><br>High-capacity ink pack models (RIPS)<br><br>Ink cartridge office models<br>**Office & Home, Others**<br><br>Scanners<br><br>Compact label printers | **Visual Products**<br><br>High brightness<br><br>Ultra short throw<br><br>Standard<br><br>Home/Smart<br>**Wearable Products**<br><br>Orient Star, Orient<br><br>Movements / Seiko Business<br>**PC**<br><br>Epson Direct PCs<br> |

© SEIKO EPSON CORPORATION 2026

# Evaluation by External Parties (As of November 5, 2026)

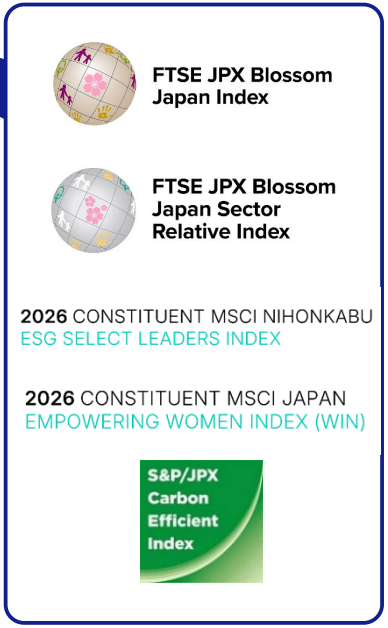
EPSON

## ESG Indices and Ratings Inclusion

- FTSE4Good Index Series
- **FTSE JPX Blossom Japan Index**
- **FTSE JPX Blossom Japan Sector Relative Index**
- **MSCI Nihonkabu ESG Select Leaders Index**
- **MSCI Japan Empowering Women Index (WIN)**
- **S&P/JPX Carbon Efficient Index**
- **Morningstar Japan ex-REIT Gender Diversity Tilt Index**
- SOMPO Sustainability Index
- Prime rating in the ESG Corporate Ratings by ISS ESG
- CDP A Lists 2025 (water security)
- Development Bank of Japan (DBJ) Environmentally Rated Loan Program Rank A
- “AAA” in MSCI ESG Ratings

https://corporate.epson/en/sustainability/evaluation/

**Now included in all six domestic ESG indexes used by the GPIF**




## ESG Awards / Index Adoption, etc.

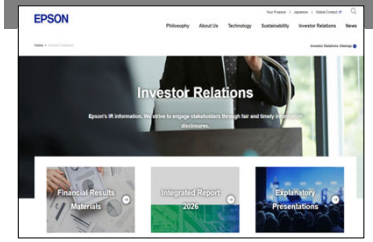
- RBA *1 Platinum CSR recognition at main overseas plants (Indonesia, Thailand, China and Philippines)
- IAM “The 2025 Asia IP Elite”: Nov. 2025
- Clarivate Top 100 Global Innovators 2026: Jan. 2026
- 34th Minister of Economy, Trade and Industry Award at the 34th Global Environment Awards : Mar. 2026
- Health Management Excellence*2 : Mar. 2026
- WIPO Prize at the 2026 National Commendation for Invention: Jun. 2026
- Nikkei 225: from 2017

*1 The Responsible Business Alliance (RBA) is the world’s largest industry coalition dedicated to corporate social responsibility in global supply chains.
*2 Health Management Objectives and Organization https://corporate.epson/en/sustainability/our-people/health-and-productivity.html

© SEIKO EPSON CORPORATION 2026

# Epson Corporate Website

## Investor Relations




- IR Materials https://corporate.epson/en/investors/publications/
  - ✓ Explanatory Presentations https://corporate.epson/en/investors/publications/presentations.html
  - ✓ Integrated Report https://corporate.epson/en/investors/publications/integrated-report.html
- Epson in 5 Minutes https://corporate.epson/en/investors/overview/
- Shareholder Returns https://corporate.epson/en/investors/information/stock-dividends.html

---

- Purpose https://corporate.epson/en/philosophy/purpose/
- Vision https://corporate.epson/en/philosophy/vision/

## Sustainability




- Sustainability Management https://corporate.epson/en/sustainability/initiatives/
- Environment https://corporate.epson/en/sustainability/environment/
- Our People https://corporate.epson/en/sustainability/our-people/
- ESG Data https://corporate.epson/en/sustainability/esg-data/

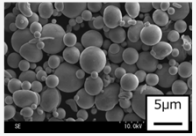
© SEIKO EPSON CORPORATION 2026

EPSON

# Manufacturing metal powders, metal injection molded parts, and synthetic quartz for crystal devices

## Metal Powders Business

- Manufacturing advanced functionality metal powders
- Capable of mass-producing ultra-fine powders using a proprietary Atmix process



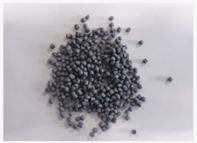
Metal powders


Raw material for electrical equipment


SMD inductors

## Metal Injection Molding Business

- Uses its own powders to manufacture parts with complex shapes and high densities
- End-to-end production system, from the manufacture of metal powders from raw materials to MIM parts


Pellets for molding


Printer parts


Orthodontic braces

## Synthetic Quartz Business

- Manufactures artificial quartz of world-class quality


Quartz



Timing devices





Head Office: Hachinohe, Aomori


Kita-Inter Plant: Hachinohe Kita Inter Industrial Park, Hachinohe, Aomori


Kita-Inter Plant 2: Kita Inter Industrial Park, Hachinohe, Aomori

© SEIKO EPSON CORPORATION 2026

# Definition of Terms

| | |
|---|---|
| **I/C** | Ink cartridges |
| **IJP** | Inkjet printers |
| **LIJ** | Line inkjet multifunction printers |
| **LP** | Laser printers, including multifunction printers |
| **RIPS** | Replaceable ink pack system, high-yield cartridge-free ink pack printers |
| **High-Capacity Ink Tank Printers** | Inkjet printers with high-capacity ink tank (includes EcoTank) |
| **High-Capacity Ink Models** | General term for high-capacity ink tank printers, RIPS, and LIJ |
| **SOHO** | Small office, home office |
| **Office Shared** | Printer category for high print volume office users. This includes LIJ, RIPS, and I/C printers |
| **Epson Connect** | Epson's mobile cloud service for Epson products and services |
| **Color Control Technology** | Color management technology that enhances color reproducibility |
| **Distributed printing** | Printing method that prints out same images/ documents using several printers |
| **SIDM** | Serial impact dot matrix printers |
| **3LCD** | Technology that projects images by utilizing 3LCD-chips |
| **High-Brightness Laser Projectors** | High-lumen projectors mainly used in venues such as conference rooms and halls |
| **Smart Projectors** | Projectors over 500 lm, with standalone network connectivity and video streaming service usability |
| **FPD** | Flat panel displays |
| **MEMS** | Micro-electromechanical system technology that integrates mechanical structures and electronic circuits on a single substrate using semiconductor fabrication processes |
| **Industrial Domain** | Business domain including Inkjet Solutions, Microdevices, Epson Atmix, Robotics, and Commercial & Industrial Printing |

© SEIKO EPSON CORPORATION 2026

## Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forward-looking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

## Note regarding business profit

Business profit is calculated by deducting cost of sales and SGA expenses from revenue.
Although not defined in the statement of consolidated comprehensive income, this indicator is very similar to the concept of operating income under J-GAAP. Epson will present this information as a reference, as the Company believes users of financial statements will find it useful when evaluating Epson's financial performance.

## Numerical values presented herein

Numbers are rounded off to the unit indicated. Percentages are rounded off to one decimal place.
Years mentioned in these materials are fiscal years unless otherwise indicated.

© SEIKO EPSON CORPORATION 2026


EPSON