Fiscal Year 2026 (ending March 31, 2027)
Second Quarter Financial Results

November 9, 2026

Brother Industries, Ltd.

Akira Nakashima

Executive Officer, Responsible for Finance & Accounting Dept.

Information on this report, other than historical facts, refers to future prospects and performance, and has been prepared by our Management on the basis of information available at the time of the announcement. This covers various risks, including, but not limited to, economic conditions, customer demand, foreign currency exchange rates, tax rules, regulation and other factors. As a result, actual future performance may differ from any forecasts contained on this report.

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Highlights

Results for FY2026 Q2 (Jul.-Sep.)

Both sales revenue and profit at all levels reached record highs for the second quarter.

Sales revenue **248.8 billion yen/ +14.3% (YoY)**

- Each business remained firm, with MUTOH added to the IP business and higher machine tool sales in the Machinery business
- Positive FX effects also contributed to higher sales revenue

Business segment profit **26.6 billion yen/ +22.6 % (YoY)**

- Although parts and materials costs increased, profit rose mainly due to price adjustments and positive FX effects

Operating profit **27.3 billion yen/ +21.2 % (YoY)**

Net income* **21.6 billion yen/ +30.5 % (YoY)**

* Net income attributable to owners of parent company

Forecast for FY2026

The forecasts for both sales revenue and profit at all levels were revised upward.

- Reflects strong Q2 results and a raised second-half outlook for machine tools in the Machinery business and others
- Risks factored into the previous forecast are now expected to be limited

Shareholder Returns

Increase in interim and year-end dividends.

Dividend per share

- Interim: **60** yen (10 yen increase YoY)
- Year-end (planned): **60** yen (10 yen increase YoY)
- Annual (planned): **120** yen (20 yen increase YoY)

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. Figures from sales revenue to income before tax exclude discontinued operations; net income attributable to owners of parent company is the total of continuing and discontinued operations. Prior-year figures have been reclassified on the same basis for comparison.

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Results for FY2026 Q2 (Jul.-Sep.)

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. The figures for sales revenue through income before tax exclude discontinued operations, and the figure for net income attributable to owners of the parent company is the total amount of continuing operations and discontinued operations. In the following slides, the results for the same period of the previous fiscal year under the same conditions are restated for comparison purposes.

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Consolidated Results for FY2026 Q2

Both sales revenue and profit at all levels reached record highs for the second quarter.

(100 Millions of Yen)

	25Q2 Post-Reclass	**26Q2**	Change (w/o FX)	Rate of Change (w/o FX)
Sales revenue	2,177	**2,488**	311 (146)	14.3% (6.7%)
Business segment profit	217	**266**	49 (-3)	22.6% (-1.2%)
Business segment profit ratio	10.0%	**10.7%**		
Other income/expense	8	**7**	-1	-
Operating profit	225	**273**	48	21.2%
Operating profit ratio	10.3%	**11.0%**		
Income before tax	233	**287**	54	23.3%
Net income from continuing operations	164	**216**	52	31.7%
Net income from discontinued operations	2	**0**	-2	-100.0%
Net income attributable to owners of the parent company	165	**216**	50	30.5%
USD	147.50	**160.12**	12.62	-
EUR	171.59	**183.58**	11.99	-

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Results for FY2026 Q2 by Business Segment

(100 Millions of Yen)

	Sales revenue			Business segment profit			Operating profit		
	25Q2 Post-Reclass	**26Q2**	Change	25Q2 Post-Reclass	**26Q2**	Change	25Q2 Post-Reclass	**26Q2**	Change
P&S (Printing & Solutions)	1,385	1,515	130	178	184	6	169	185	17
IP (Industrial Printing)	343	435	92	4	23	20	-1	29	30
Machinery	203	275	71	18	36	19	17	36	19
Nissei	55	59	4	4	6	1	4	6	2
P&H (Personal & Home)	140	169	29	14	20	6	13	20	7
Other	51	36	-15	0	-2	-2	24	-3	-27
Total	**2,177**	**2,488**	**311**	**217**	**266**	**49**	**225**	**273**	**48**

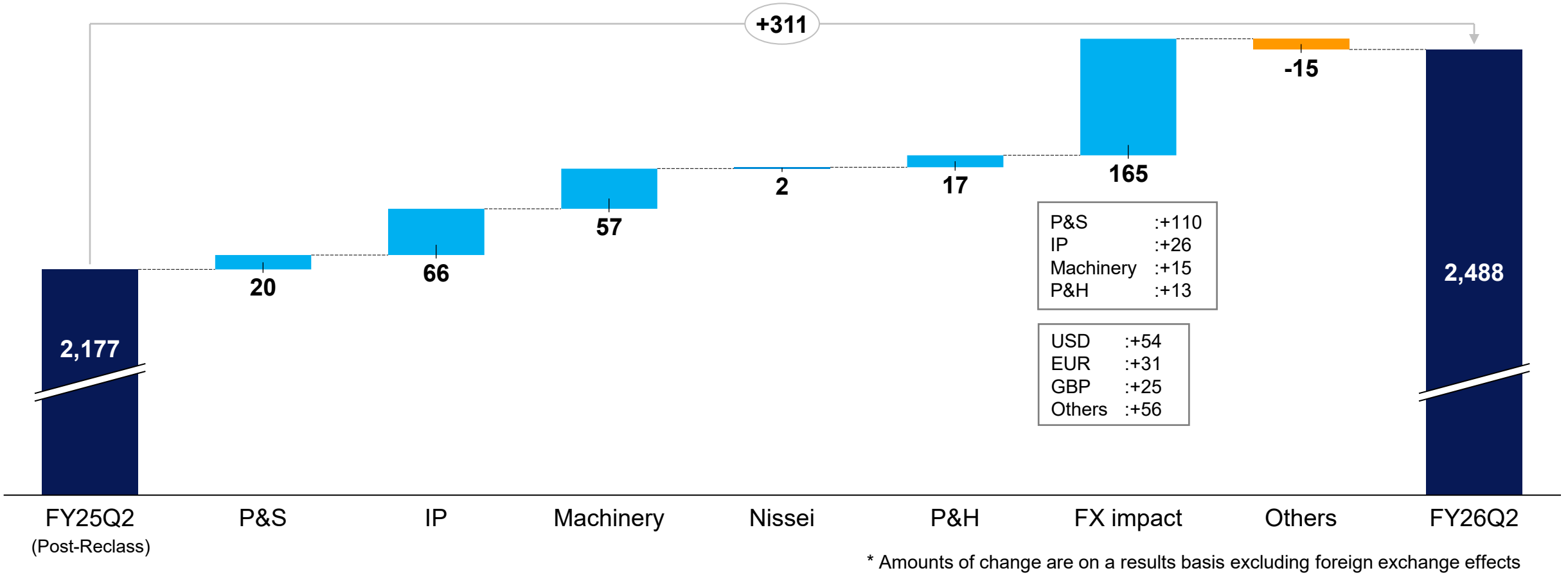
* "Other" for FY2025 Q2 includes the revenue of Standard Corp.
* "Other" includes elimination amounts from inter-segment transactions.

・Gain on sale of fixed assets: +23

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Each business remained firm, including the addition of MUTOH to the IP business and higher sales of machine tools in the Machinery business.
Sales revenue increased, with positive FX effects also contributing.

(100 Millions of Yen)

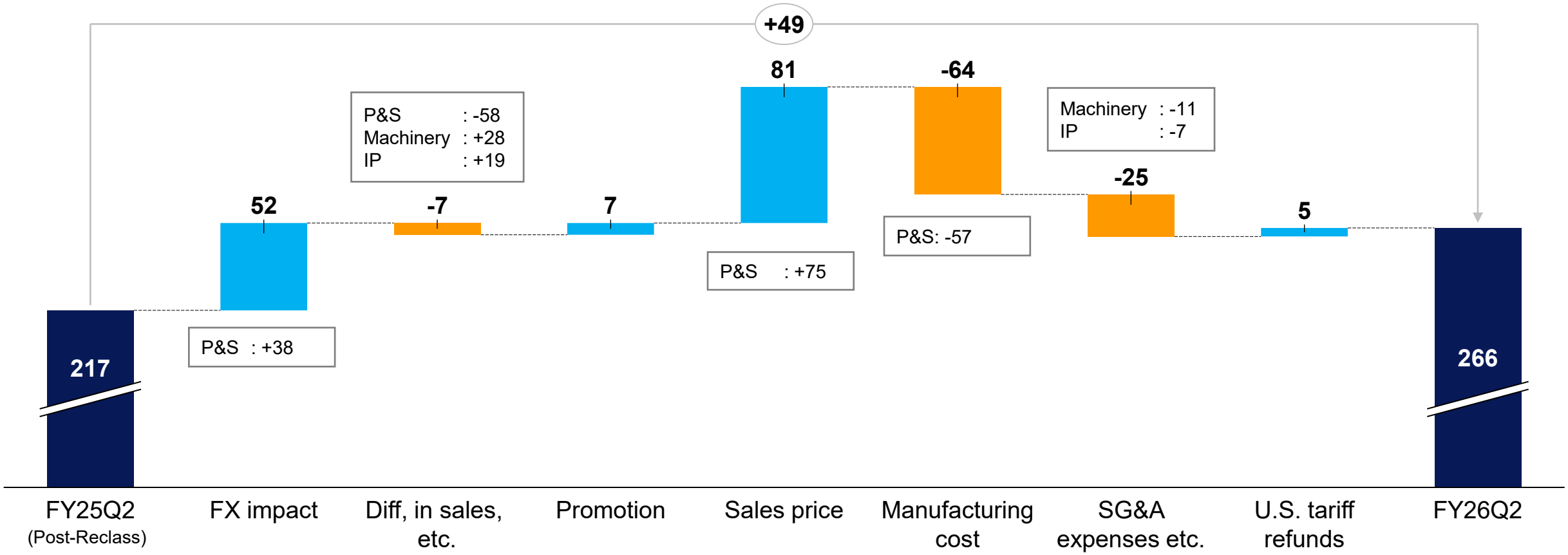


* Amounts of change are on a results basis excluding foreign exchange effects

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Business segment profit increased, mainly due to the effects of price adjustments and positive FX effects, despite the impact of soaring parts and materials prices.

(100 Millions of Yen)



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Results for FY2026 First Half (Apr.-Sep.)

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. The figures for sales revenue through income before tax exclude discontinued operations, and the figure for net income attributable to owners of the parent company is the total amount of continuing operations and discontinued operations. In the following slides, the results for the same period of the previous fiscal year under the same conditions are restated for comparison purposes.

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Consolidated Results for FY2026 1H

Both sales revenue and profit at all levels reached record highs for the first half. Profit increased significantly, with the refund of U.S. additional tariffs recorded in business segment profit and the gain on the sales of a portion of Xing shares recorded in net income.

(100 Millions of Yen)

	FY25 1H Post-Reclass	**FY26 1H**	Change (w/o FX)	Rate of Change (w/o FX)
Sales revenue	4,237	**5,022**	785 (385)	18.5% (9.1%)
Business segment profit	403	**814**	411 (272)	102.1% (67.4%)
Business segment profit ratio	9.5%	**16.2%**		
Other income/expense	-21	**6**	27	-
Operating profit	381	**820**	438	114.9%
Operating profit ratio	9.0%	**16.3%**		
Income before tax	399	**855**	456	114.2%
Net income from continuing operations	279	**632**	353	126.7%
Net income from discontinued operations	4	**83**	79	1975.6%
Net income attributable to owners of the parent company	283	**715**	432	153.0%
USD	146.57	**160.02**	13.45	-
EUR	167.74	**184.39**	16.65	-

- Gain on sale of fixed assets (Q2): +23
- Foreign exchange losses: -44

- Refund of U.S. additional tariffs: +146 (Q1: +141, Q2: +5)

- Related to the sale of a portion of Xing shares (Q1): +83

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Results for FY2026 1H by Business Segment

(100 Millions of Yen)

	Sales revenue			Business segment profit			Operating profit		
	FY25 1H Post-Reclass	**FY26 1H**	Change	FY25 1H Post-Reclass	**FY26 1H**	Change	FY25 1H Post-Reclass	**FY26 1H**	Change
P&S (Printing & Solutions)	2,708	3,112	404	330	618	288	296	618	321
IP (Industrial Printing)	666	852	186	13	55	42	5	58	53
Machinery	384	549	165	31	80	50	31	82	51
Nissei	105	122	17	6	14	8	7	15	8
P&H (Personal & Home)	273	313	40	23	47	24	19	47	28
Other	101	73	-27	0	-2	-2	24	0	-23
Total	**4,237**	**5,022**	**785**	**403**	**814**	**411**	**381**	**820**	**438**

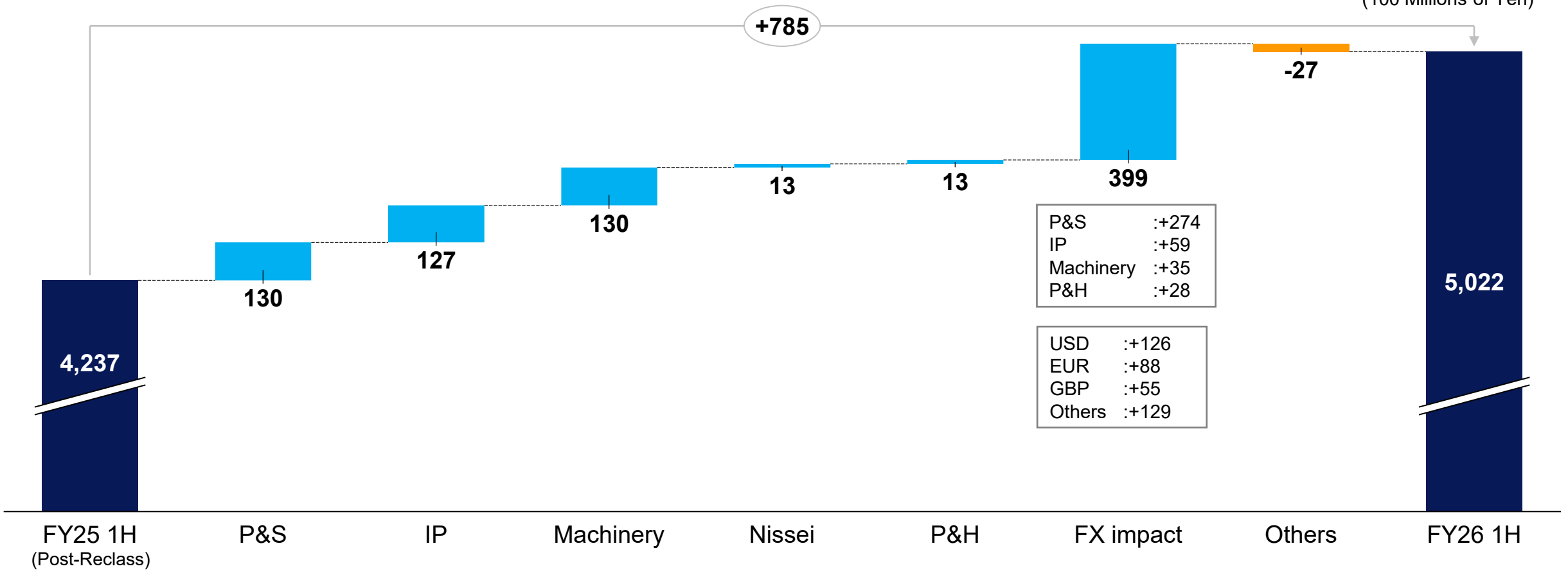
* "Other" for FY2025 First Half includes the revenue of Standard Corp.
* "Other" includes elimination amounts from inter-segment transactions.

・Gain on sale of fixed assets: +23

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Sales revenue increased significantly due to strong performance in the P&S business and machine tools in the Machinery business, the consolidation of MUTOH as a subsidiary in the IP business, and positive FX effects.

(100 Millions of Yen)

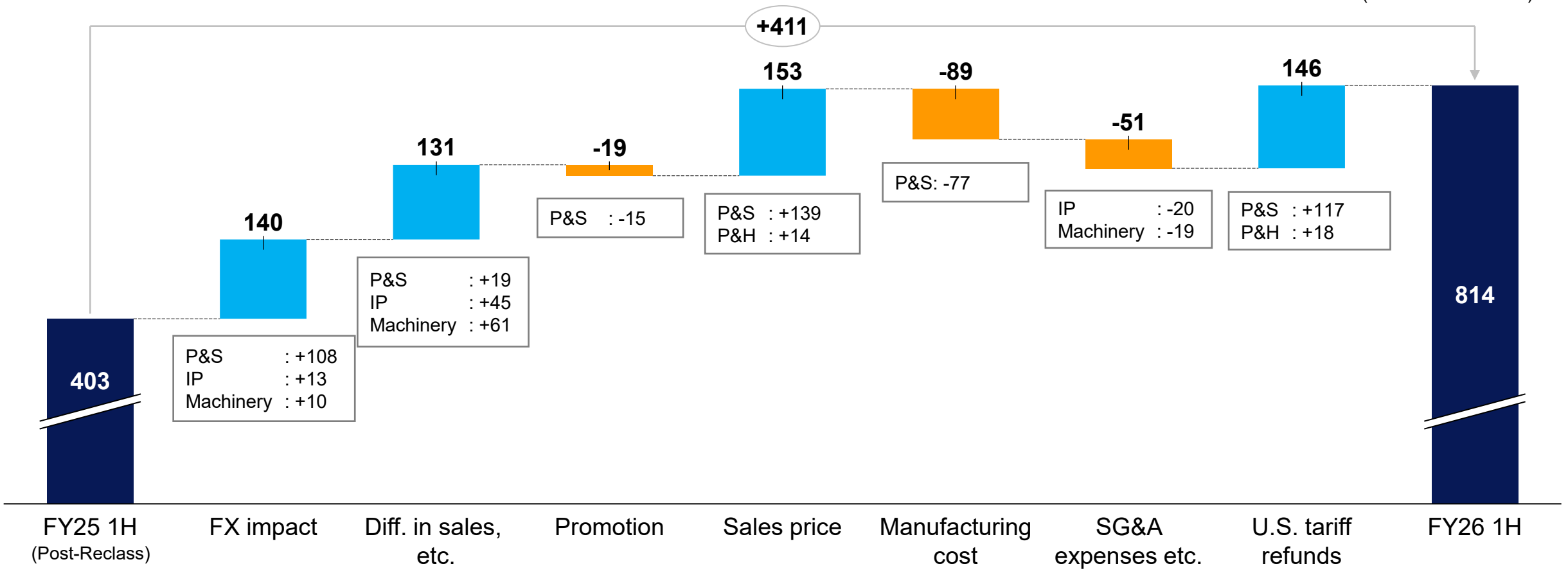


* Amounts of change are on a results basis excluding foreign exchange effects

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Although affected by soaring parts and materials prices, business segment profit increased significantly due to price adjustments, the refund of U.S. additional tariffs, higher sales revenue from machine tools in the Machinery business, and positive FX effects.

(100 Millions of Yen)



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Forecast for FY2026

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. The figures from sales revenue to income before tax are the amounts excluding discontinued operations, and the figure for net income attributable to owners of the parent company is the total amount of continuing operations and discontinued operations.

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Consolidated Forecast for FY2026

Sales revenue and profits at all levels were revised upward, reflecting the strong second-quarter results, as well as a raised second-half outlook, mainly in machine tools in the Machinery business, and a reassessment of the risks factored into the previous forecast.

(100 Millions of Yen)

	Previous Forecast	FY26 Forecast	Change (w/o FX)	Rate of Change (w/o FX)	FY25 Actual	Change (w/o FX)	Rate of Change (w/o FX)
Sales revenue	9,800	**10,000**	200 (129)	2.0% (1.3%)	**8,935**	1,065 (711)	11.9% (8.0%)
Business segment profit	900	**1,050**	150 (133)	16.7% (14.8%)	**836**	214 (75)	25.6% (9.0%)
Business segment profit ratio	9.2%	**10.5%**			**9.4%**		
Other income/expense	0	**0**	0	-	**-58**	58	-
Operating profit	900	**1,050**	150	16.7%	**779**	271	34.8%
Operating profit ratio	9.2%	**10.5%**			**8.7%**		
Income before tax	945	**1,100**	155	16.4%	**820**	280	34.2%
Net income from continuing operations	692	**797**	105	15.2%	**626**	171	27.3%
Net income from discontinued operations	83	**83**	0	0.0%	**50**	33	64.6%
Net income attribute to parent company	775	**880**	105	13.5%	**676**	203	30.1%
USD	157.26	**157.88**	0.62	-	150.97	6.91	-
EUR	182.09	**182.24**	0.15	-	174.54	7.70	-

- The exchange rates for the forecast period: 1 USD = 155 yen, 1 EUR = 180 yen

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Preconditions for Forecast for FY2026

No change from the previous forecast in exchange rates, parts and materials prices, the Middle East situation, or U.S. tariff policy. Profit revised upward by 15 billion yen, mainly reflecting higher-than-expected Q2 results and risk reassessment.

Category	Preconditions for Forecast (↑ Positive vs. previous forecast ↓ Negative vs. previous forecast → Flat vs. previous forecast)	Profit impact (vs. original forecast)* Previous forecast	Profit impact (vs. original forecast)* Current forecast
Exchange rate assumptions	**1 USD = 155 yen, 1 EUR = 180 yen** (no change from previous forecast)	-	-
Impacts of soaring parts and materials prices and the situation in the Middle East	→ Soaring parts and materials prices, mainly for memory and resins, and increased logistics costs are unchanged from the previous forecast → Production constraints in the P&S business have still not materialized, and the decline in sales in the Middle East is limited (no change from previous forecast)	-29 billion yen	**-29 billion yen**
Countermeasures, higher-than-expected results, etc.	↑ **Reflects the higher-than-expected Q2 results** and **changes to the second-half outlook** ↓ **Promotional expenses increased** to strengthen second-half sales in the P&S business → No change in the effects of price adjustments from the previous forecast	+16 billion yen	**+28 billion yen**
Impacts of U.S. tariff policy	→ The impacts of changes in tariff refund amounts and rates are unchanged from the previous forecast	+19 billion yen	**+19 billion yen**
Overall risks, etc.	↑ **Machine tool production constraint risk eliminated** through countermeasures ↑ **The risk of further increases in parts and materials prices** has been **reduced** ↓ **Additional costs for next-year profit improvement** and **FX risk newly factored in**	-7 billion yen	**-4 billion yen**
Operating profit forecast		90 billion yen	**105 billion yen**

* The original forecast refers to the Company's internal plan as of March 2026, excluding uncertainties such as the situation in the Middle East, a significant increase in parts and materials prices, and U.S. tariff policies.

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Forecast for FY2026 by Business Segment

(100 Millions of Yen)

	Sales revenue			Business segment profit			Operating profit		
	Previous Forecast	**FY26 Forecast**	Change	Previous Forecast	**FY26 Forecast**	Change	Previous Forecast	**FY26 Forecast**	Change
P&S (Printing & Solutions)	6,069	6,168	99	730	800	70	730	805	75
IP (Industrial Printing)	1,683	1,675	-9	45	58	13	45	47	2
Machinery	1,010	1,110	100	110	129	19	110	129	19
Nissei	242	247	4	15	20	5	15	21	6
P&H (Personal & Home)	648	656	8	71	83	11	71	83	12
Other	148	145	-3	-72	-40	31	-72	-36	35
Total	**9,800**	**10,000**	**200**	**900**	**1,050**	**150**	**900**	**1,050**	**150**

* "Other" includes elimination amounts from inter-segment transactions.

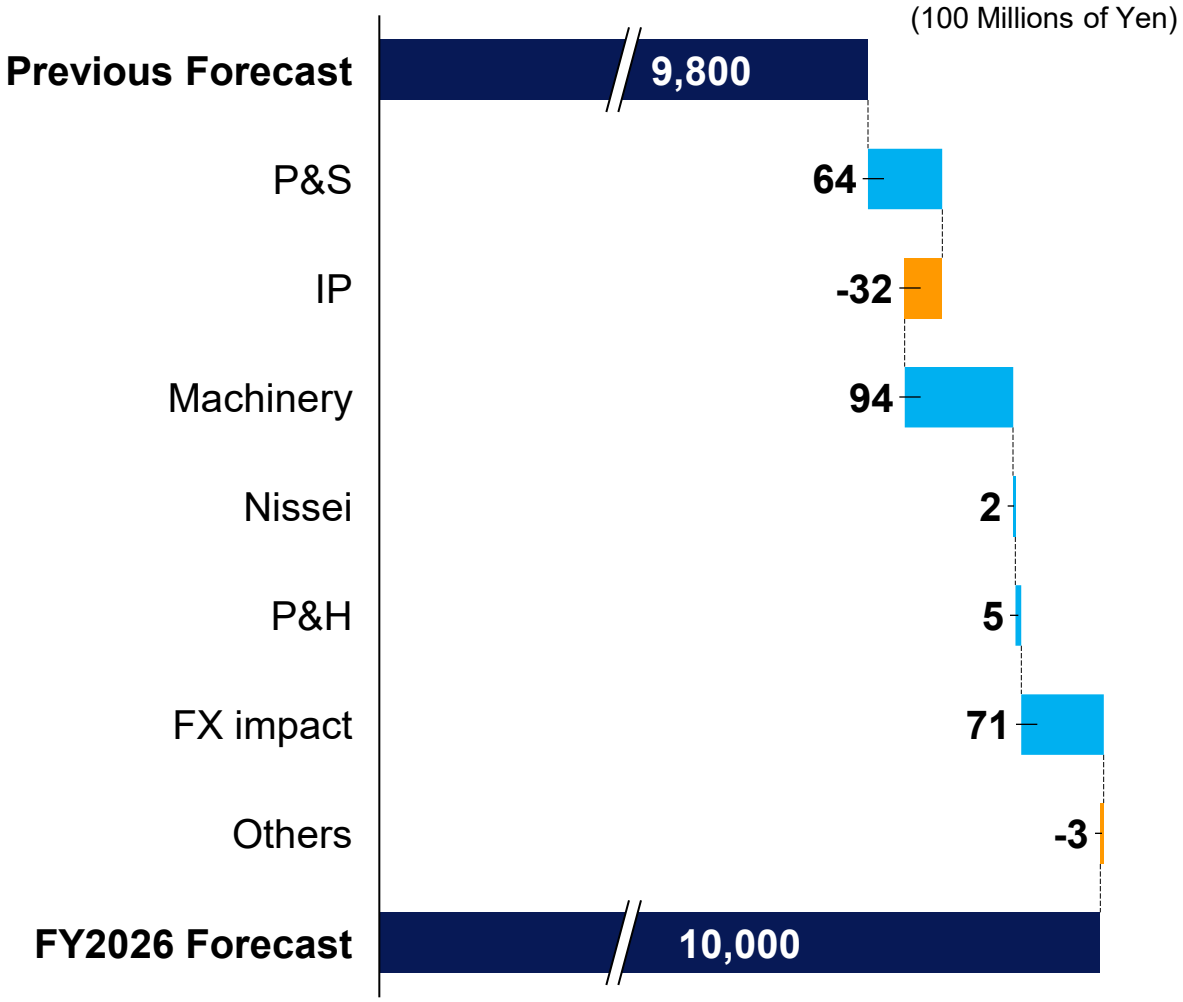
・Overall risks:
- Further increases in parts and materials prices
- Production constraints risk in machine tools

・Overall risks:
- Additional expenses to improve profitability next fiscal year
- FX risk
- Further increases in parts and materials prices

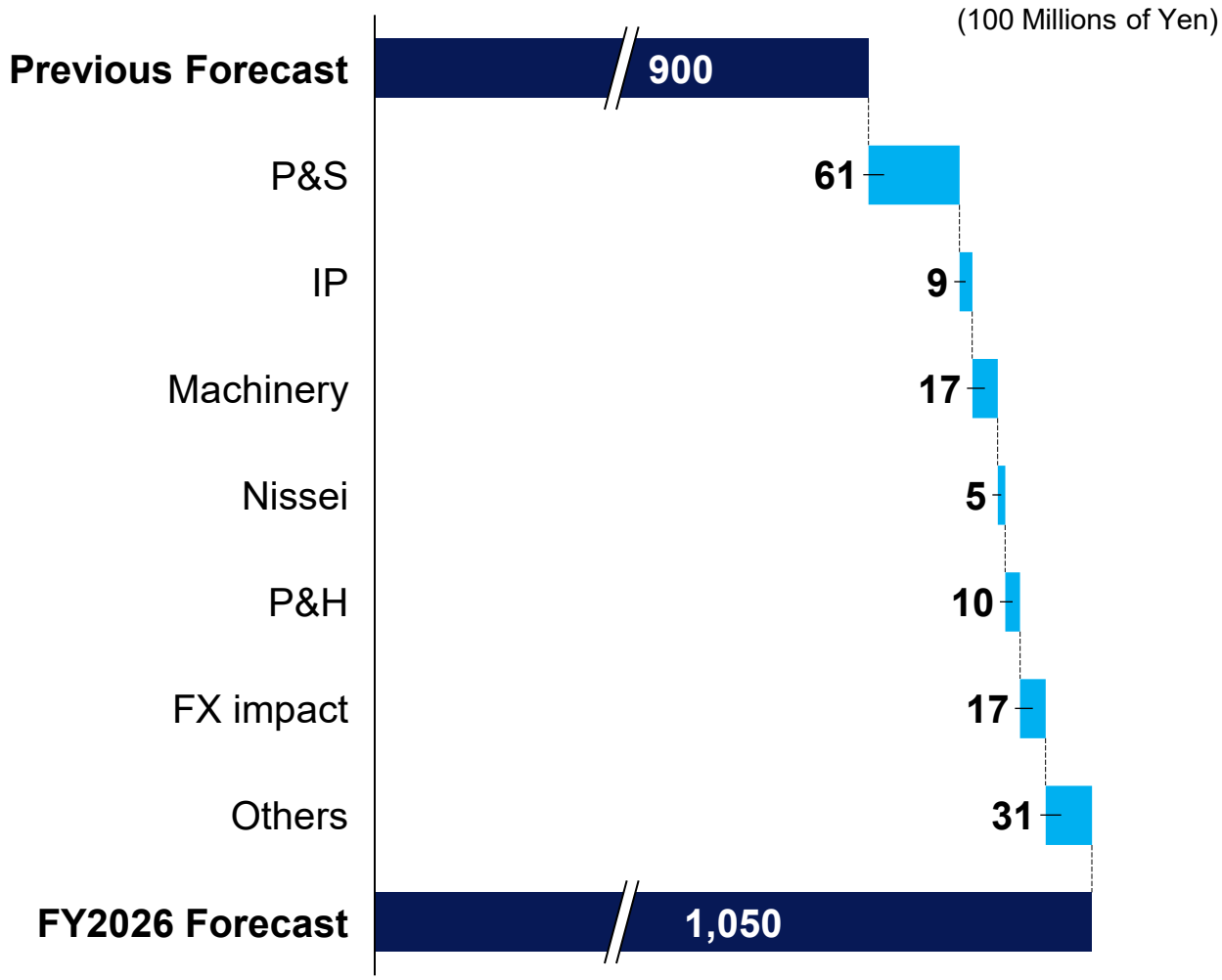
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FY2026 Full Year
Changes in Sales Revenue / Business Segment Profit

Changes in Sales Revenue



Changes in Business Segment Profit



* Amounts of change are on a results basis excluding foreign exchange effects

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Financial Position / Capital Expenditure, Depreciation and Amortization / R&D Expenses

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Financial Position

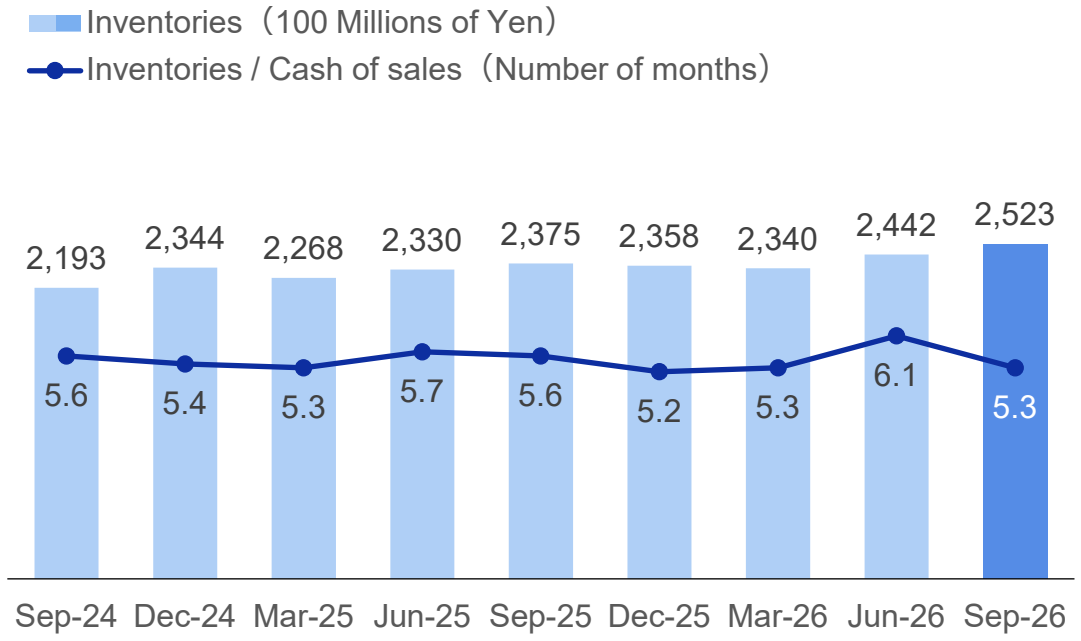
Statements of Financial Position: Main Items

(100 Millions of Yen)

	End of Mar 26	End of Sep 26	Change
Current assets	6,474	**6,776**	302
Cash&Cash equivalents	1,977	**2,381**	404
Inventories	2,340	**2,523**	183
Non-current assets	3,714	**3,717**	3
Total liabilities	2,515	**2,446**	-68
Interest-bearing debt	10	**7**	-3
Shareholders' equity	7,633	**8,046**	413
Total assets	10,188	**10,493**	304

	End of Mar 26	End of Sep 26	Change
Net cash	1,967	**2,374**	407
Shareholders' equity ratio	74.9%	**76.7%**	1.8%
ROE	9.3%	**-**	-

Inventory



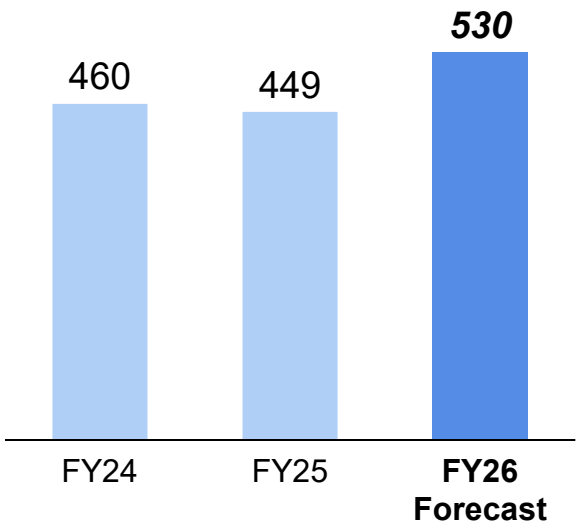
* Inventory turnover months = Inventories ÷ (average monthly cost of sales)

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Capital Expenditure, Depreciation and Amortization/ R&D Expenses

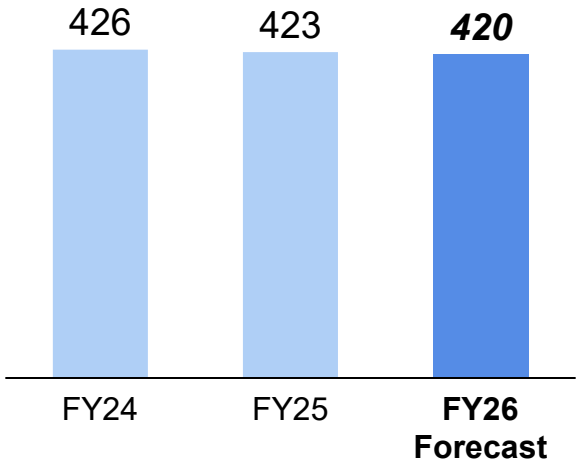
Capital Expenditure

(100 Millions of Yen)



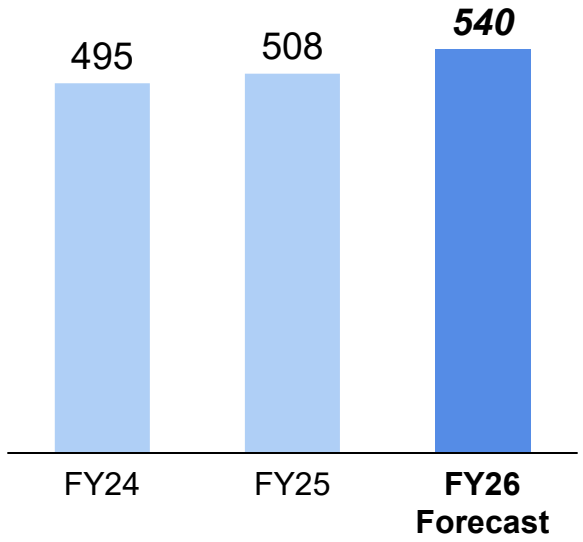
Depreciation & Amortization

(100 Millions of Yen)



R&D Expenses

(100 Millions of Yen)



Breakdown by business (CapEx) (100 Millions of Yen)

	FY24	FY25	FY26 Fct
Industrial area	83	81	145
Consumer area & Others	376	368	385
Total	460	449	530

Breakdown by business (R&D) (100 Millions of Yen)

	FY24	FY25	FY26 Fct
Industrial area	148	179	183
Consumer area & Others	347	330	357
Total	495	508	540

* The industrial area combines the Machinery, Industrial Printing (Domino for FY24), and Nissei businesses

Regarding the results for FY2024 and FY2025, capital expenditures, depreciation, and R&D expenses include those from discontinued operations. For FY2026, capital expenditures, depreciation, and R&D expenses exclude those from discontinued operations.

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Shareholder Returns

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Raise dividend level, based on the basic policy of shareholder returns. Annual dividend of 120 yen per share planned (a 20 yen increase from the previous fiscal year), with interim and year-end dividends of 60 yen per share each.

CS B2027 Shareholder Return Policy

Basic policy

Implement stable and continuous shareholder returns

Dividend

- Minimum annual dividend of **100 yen** per share.
- Target **dividend payout ratio of 40%**.

Repurchase of our own shares

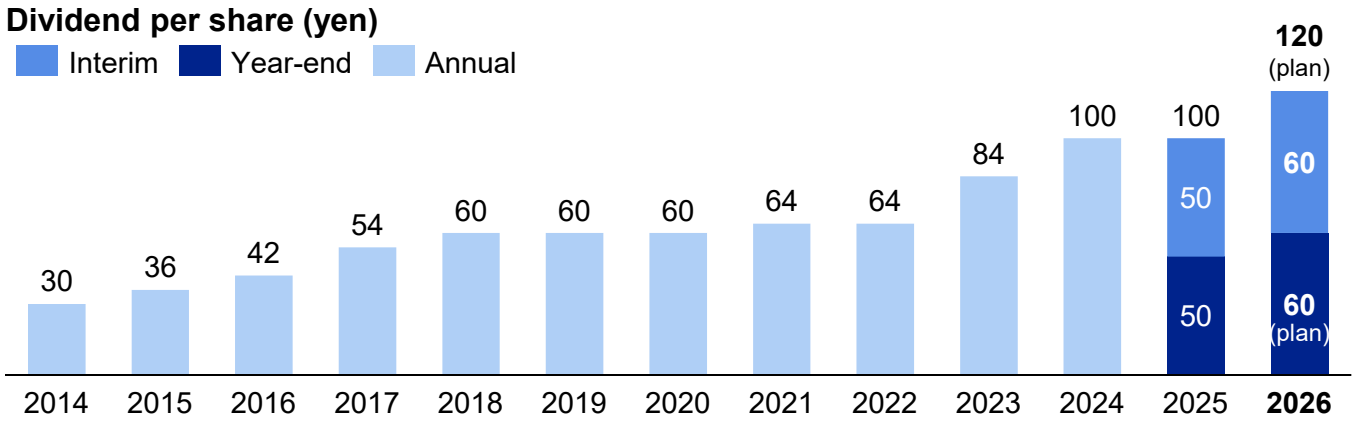
- Plan to **repurchase a total of 60 billion yen (3-year total)** of our own shares during the CS B2027 period.

Additional shareholder returns

- **Consider additional shareholder returns depending on factors such as business performance.**
  (increase in dividend level and flexible repurchase of our own shares additionally.)

Dividend

- Interim dividend : **60 yen** per share
  (a 10 yen increase from the previous fiscal year)
- Year-end dividend : **60 yen** per share
  (a 10 yen increase from the previous fiscal year) (planned)
- Annual dividend : **120 yen** per share
  (a 20 yen increase from the previous fiscal year) (planned)



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Business Segment Information

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Printing & Solutions
Sales Revenue & Profit

(100Millions of Yen)

	25Q2	26Q2	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change vs LY (w/o FX)	Change vs LY (w FX)
Sales revenue	**1,385**	**1,515**	**1.5%**	**9.4%**	**5,706**	**6,069**	**6,168**	**3.6%**	**8.1%**
Communications & printing equipment	**1,207**	**1,325**	**1.8%**	**9.7%**	**4,983**	**5,297**	**5,391**	**3.7%**	**8.2%**
Americas	471	556	8.5%	18.0%	1,923	2,129	2,196	8.6%	14.2%
Europe	383	379	-7.5%	-0.9%	1,621	1,655	1,665	-1.2%	2.7%
Asia & others	247	283	5.5%	14.4%	1,002	1,074	1,088	3.9%	8.6%
Japan (incl. OEM)	106	107	-2.8%	0.5%	438	438	442	-0.8%	1.0%
Labeling	**178**	**191**	**-0.9%**	**6.8%**	**722**	**772**	**777**	**3.1%**	**7.6%**
Americas	84	88	-3.6%	4.8%	323	350	353	4.3%	9.4%
Europe	54	57	-2.5%	4.4%	232	243	242	1.0%	4.7%
Asia & others	28	33	7.8%	18.4%	115	125	125	3.4%	9.4%
Japan	12	13	-	5.2%	53	54	56	-	4.8%
Business segment profit	**178**	**184**	**-**	**3.1%**	**664**	**730**	**800**	**-**	**20.4%**
Operating profit	**169**	**185**	**-**	**9.8%**	**581**	**730**	**805**	**-**	**38.6%**

Industrial/Consumer

Communication & Printing Equipment, Home & Office labeling — Consumer

Commercial & Industrial Labeling — Industrial

Positioning in CS B2027

Communication & Printing Equipment, Home & Office labeling — Core business

Commercial & Industrial Labeling — Growth business

Main Products and Services



Laser All-in-One



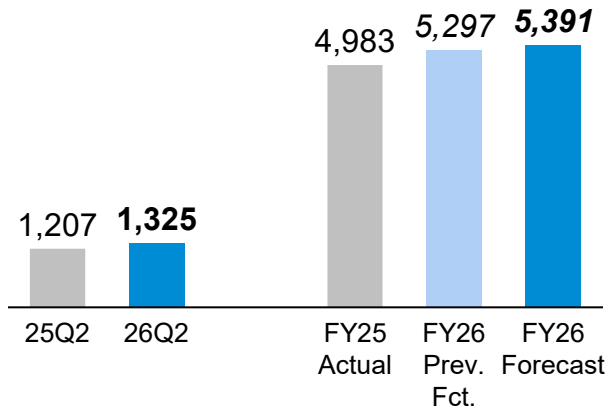
Inkjet All-in-One



Label printer

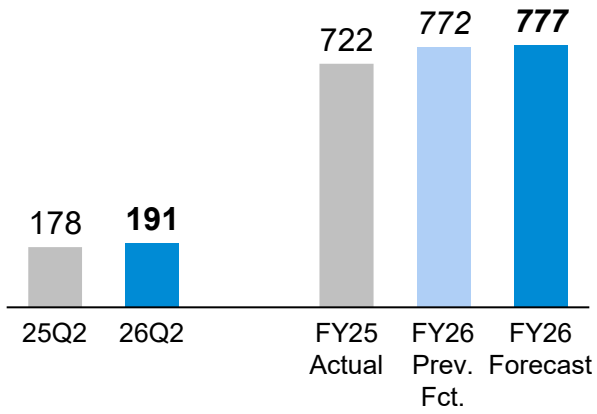
Sales Revenue

Communication & Printing Equipment



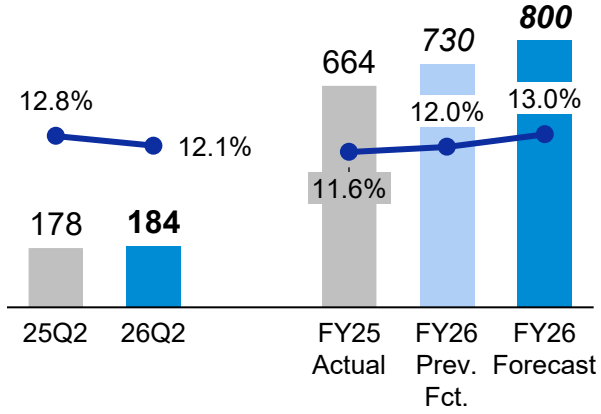
Labeling

(100 Millions of Yen)



Business Segment Profit

(100 Millions of Yen)



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Sales Revenue Growth Rate / Consumable Ratio / Growth Rate of Hardware

		24Q1	24Q2	24Q3	24Q4	25Q1	25Q2	25Q3	25Q4	26Q1	26Q2	26Q3	26Q4	FY24	FY25
Sales revenue growth rate (YoY)															
Laser															
JPY	Hardware	-5%	2%	-1%	1%	1%	5%	6%	8%	19%	12%	-	-	-1%	5%
	Consumable	11%	14%	14%	-2%	-3%	3%	0%	18%	29%	10%	-	-	9%	4%
LC	Hardware	-12%	2%	0%	1%	9%	5%	1%	1%	6%	3%	-	-	-2%	4%
	Consumable	0%	12%	12%	-2%	3%	2%	-4%	8%	16%	2%	-	-	5%	2%
Inkjet															
JPY	Hardware	18%	12%	17%	14%	4%	13%	13%	3%	4%	11%	-	-	15%	8%
	Consumable	-1%	6%	11%	-2%	-4%	9%	5%	21%	25%	4%	-	-	3%	8%
LC	Hardware	10%	14%	18%	16%	12%	13%	9%	-3% *	-6%	4%	-	-	15%	8%
	Consumable	-9%	4%	10%	-2%	1%	8%	1%	12%	14%	-2%	-	-	1%	5%
Cosumable ratio		55%	55%	56%	55%	54%	54%	55%	58%	58%	54%	-	-	55%	55%
Growth rate of hardware (Units/YoY)															
Laser		-13%	-2%	-6%	1%	5%	5%	1%	-2%	5%	0%	-	-	-5%	2%
Inkjet		13%	14%	17%	11%	9%	10%	6%	8%	-4%	4%	-	-	14%	8%

*The inkjet hardware sales for Q4 FY2025 (on a local currency basis) reflect adjustments to the IFRS sales deduction amounts at overseas sales subsidiaries made in Q2 and Q3 FY2025.

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Industrial Printing
Sales Revenue & Profit

(100Millions of Yen)

	25Q2	26Q2	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change vs LY (w/o FX)	Change vs LY (w FX)
Sales revenue	**343**	**435**	**19.1%**	**26.8%**	**1,393**	**1,683**	**1,675**	**17.8%**	**20.2%**
Domino	**306**	**357**	**9.3%**	**16.9%**	**1,253**	**1,316**	**1,343**	**5.0%**	**7.1%**
Americas	86	97	8.7%	13.2%	341	353	356	5.5%	4.7%
Europe	125	157	10.7%	26.0%	528	572	596	6.1%	13.1%
Asia & others	81	90	10.2%	10.6%	334	337	339	3.7%	1.5%
Japan	14	13	-	-5.2%	51	54	51	-	-0.7%
Printing & automation	**37**	**77**	**99.5%**	**106.9%**	**140**	**367**	**332**	**132.8%**	**137.6%**
Americas	18	25	33.2%	41.0%	65	126	112	67.3%	72.1%
Europe	9	23	154.3%	160.4%	33	108	97	192.4%	197.1%
Asia & others	7	8	8.7%	20.8%	26	35	33	16.6%	24.5%
Japan	4	21	-	433.8%	16	98	90	-	476.6%
Business segment profit	**4**	**23**	**-**	**549.1%**	**29**	**45**	**58**	**-**	**99.3%**
Operating profit	**-1**	**29**	**-**	**-**	**-17**	**45**	**47**	**-**	**-**

Industrial/Consumer

Industrial

Positioning in CS B2027

Growth business

Main Products and Services



Coding & marking equipment



Garment printer



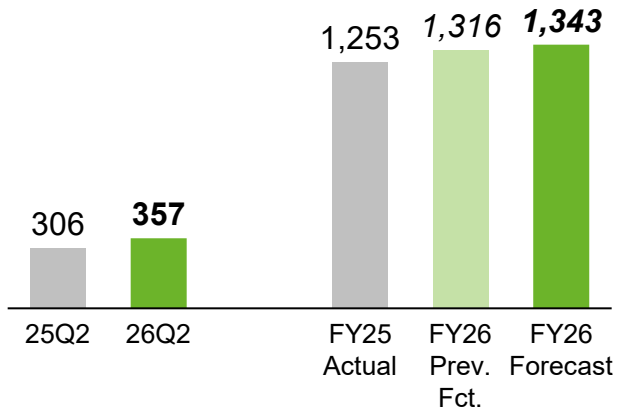
Digital printing equipment



Large-format inkjet printer

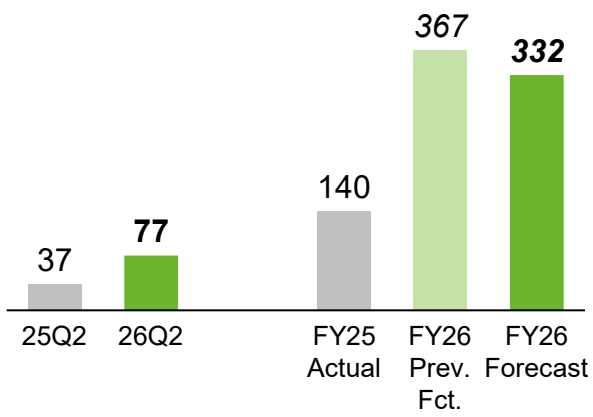
Sales Revenue

Domino



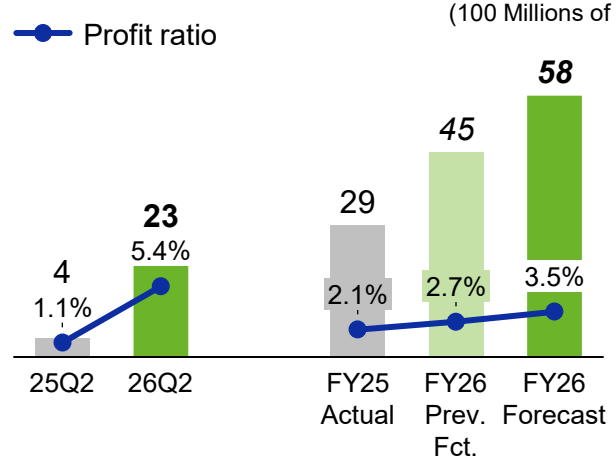
Printing & Automation

(100 Millions of Yen)



Business Segment Profit

(100 Millions of Yen)



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Machinery
Sales Revenue & Profit

(100Millions of Yen)

	25Q2	26Q2	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change vs LY (w/o FX)	Change vs LY (w FX)
Sales revenue	**203**	**275**	**27.9%**	**35.2%**	**830**	**1,010**	**1,110**	**29.9%**	**33.8%**
Machine tools	**157**	**229**	**38.6%**	**45.5%**	**643**	**800**	**910**	**38.0%**	**41.5%**
Americas	7	15	-	117.9%	39	52	68	-	71.5%
Europe	8	12	-	46.8%	31	53	51	-	63.0%
Asia & others	118	172	-	45.3%	466	537	660	-	41.6%
Japan	25	31	-	26.1%	106	157	131	-	23.7%
Industrial sewing machines	**46**	**46**	**-8.9%**	**-0.3%**	**187**	**210**	**200**	**1.8%**	**7.1%**
Americas	4	4	-2.0%	6.3%	14	10	13	-17.7%	-12.8%
Europe	4	9	88.9%	102.4%	24	40	39	56.2%	62.0%
Asia & others	37	32	-21.8%	-13.5%	144	157	146	-4.4%	1.0%
Japan	1	1	-	33.5%	4	3	3	-	-30.4%
Business segment profit	**18**	**36**	**-**	**106.8%**	**67**	**110**	**129**	**-**	**92.9%**
Operating profit	**17**	**36**	**-**	**112.7%**	**67**	**110**	**129**	**-**	**94.1%**

Industrial/Consumer

Industrial

Positioning in CS B2027

Machine tool — **Growth business**

Industrial Sewing Machines — **Profitability transformation business**

Main Products and Services



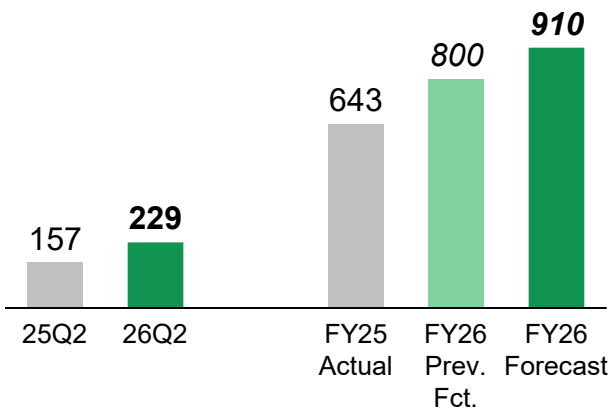
Machine tool



Industrial Sewing Machines

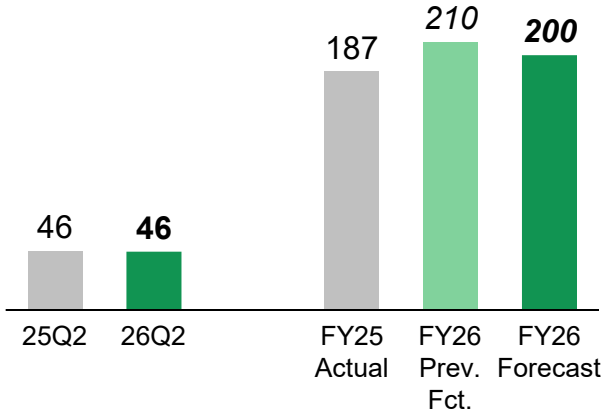
Sales Revenue

Machine tool

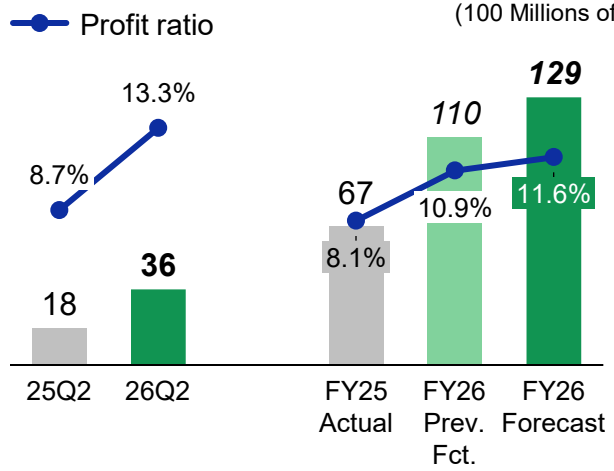


Industrial Sewing Machines

(100 Millions of Yen)



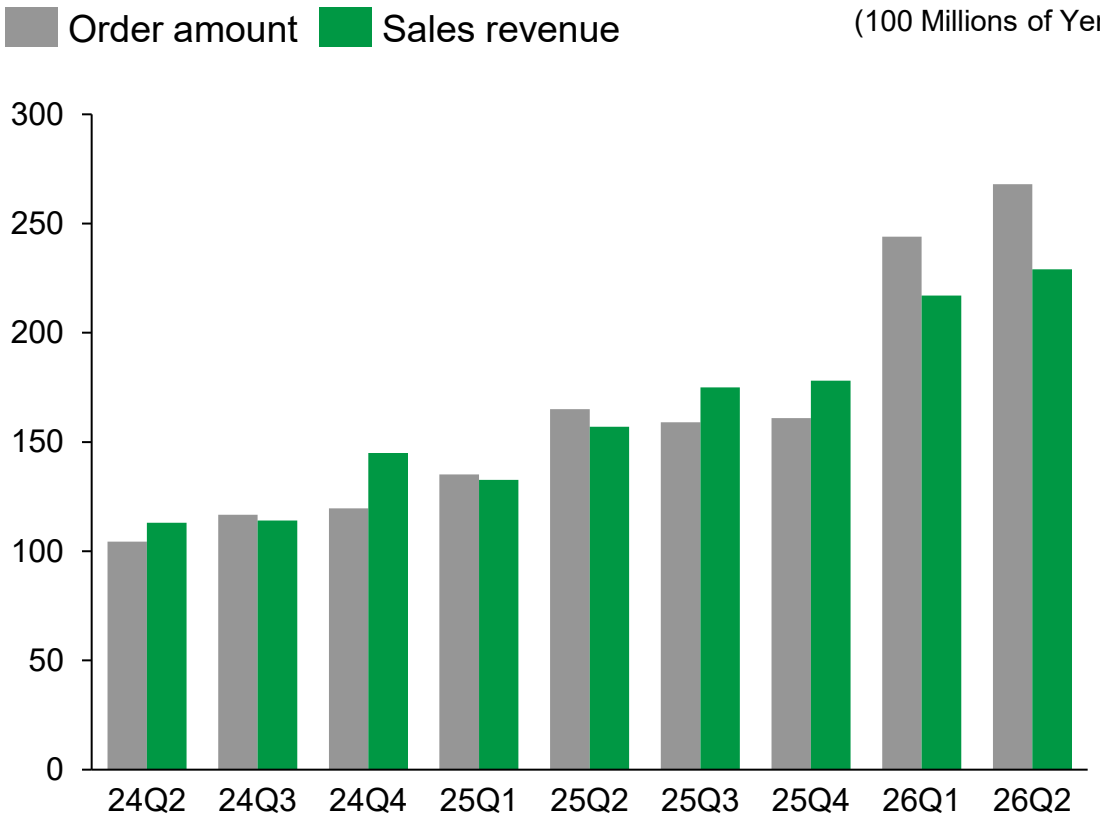
Business Segment Profit



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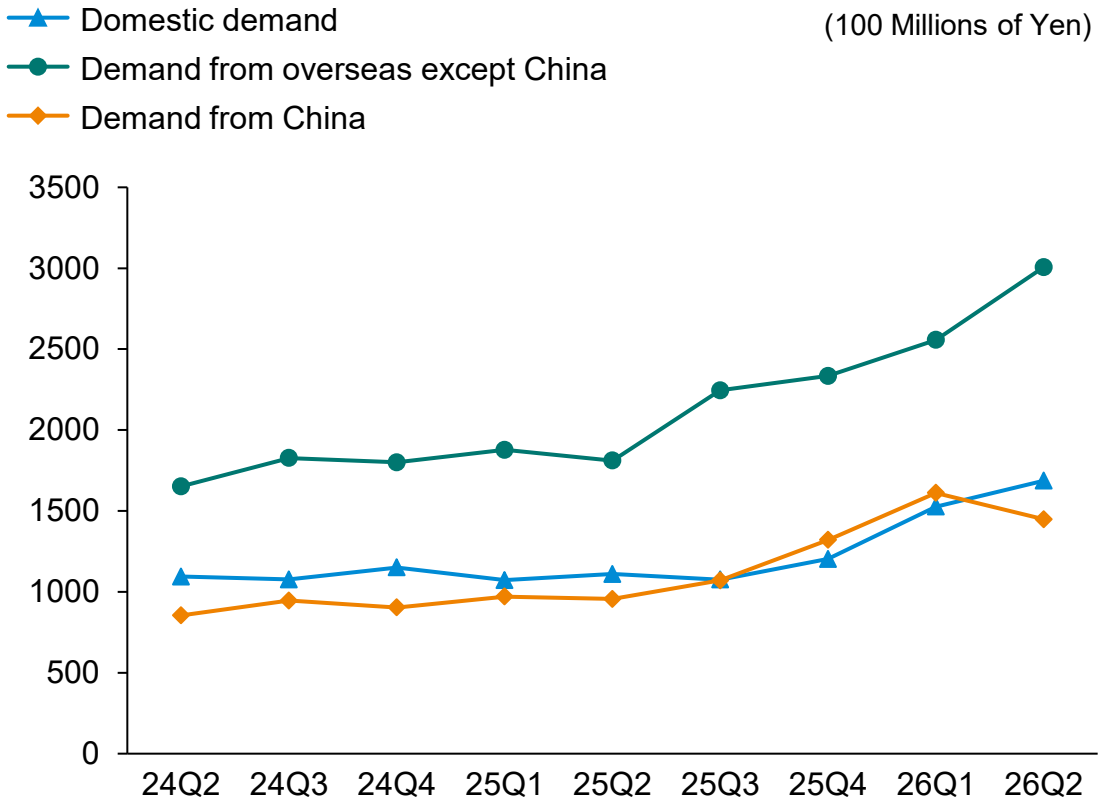
Machinery (Machine Tools)
Order Trends

Trends in order amount and sales revenue



* Total amount of domestic and overseas orders for hardware products
Overseas orders are converted into yen using the exchange rate for each quarter

(Reference) Machine tool statistics of the Japan Machine Tool Builders' Association



* Source: Major machine tool statistics of the Japan Machine Tool Builders' Association

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Nissei
Sales Revenue & Profit

(100Millions of Yen)

	25Q2	26Q2	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change vs LY (w/o FX)	Change vs LY (w FX)
Sales revenue	**55**	**59**	**3.7%**	**6.8%**	**214**	**242**	**247**	**12.9%**	**15.0%**
Americas	12	10	-19.0%	-12.3%	38	43	44	8.2%	13.5%
Europe	-	-	-	-	-	-	-	-	-
Asia & others	7	9	21.8%	34.9%	27	32	35	17.3%	26.3%
Japan	36	39	-	7.8%	149	167	168	-	13.4%
Business segment profit	**4**	**6**	**-**	**28.9%**	**10**	**15**	**20**	**-**	**111.8%**
Operating profit	**4**	**6**	**-**	**38.2%**	**10**	**15**	**21**	**-**	**108.4%**

Industrial/Consumer

Industrial

Positioning in CS B2027

Profit-driven business

Main Products and Services



Gearmotor

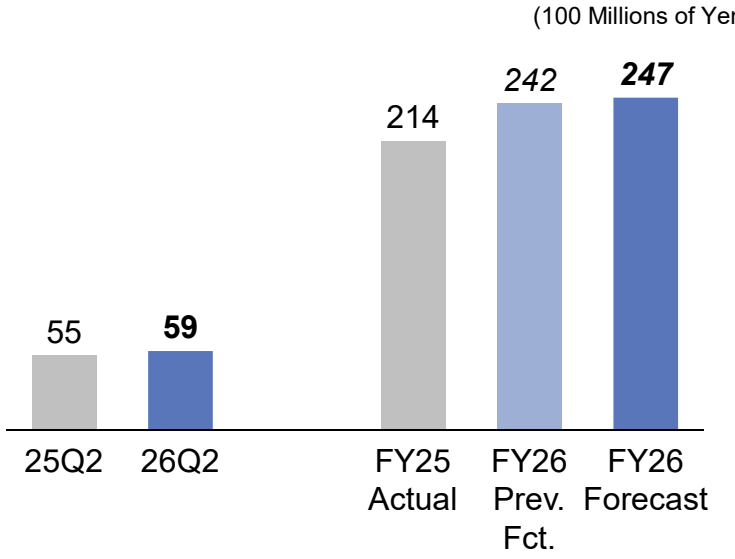


High stiffness reducer

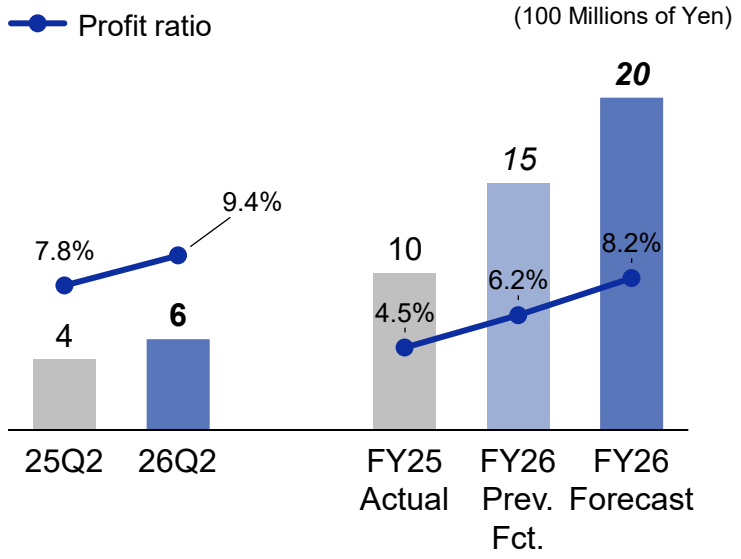


Gear

Sales Revenue



Business Segment Profit



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Personal & Home
Sales Revenue & Profit

(100Millions of Yen)

	25Q2	26Q2	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change vs LY (w/o FX)	Change vs LY (w FX)
Sales revenue	**140**	**169**	**12.0%**	**21.0%**	**610**	**648**	**656**	**3.2%**	**7.6%**
Americas	83	100	11.4%	21.3%	351	371	374	1.5%	6.3%
Europe	35	39	4.5%	11.7%	155	168	163	1.6%	5.4%
Asia & others	15	20	22.9%	35.6%	69	71	77	5.7%	11.8%
Japan	8	10	-	30.3%	34	38	42	-	21.7%
Business segment profit	**14**	**20**	**-**	**43.9%**	**66**	**71**	**83**	**-**	**25.3%**
Operating profit	**13**	**20**	**-**	**53.7%**	**60**	**71**	**83**	**-**	**39.1%**

Industrial/Consumer

Consumer

Positioning in CS B2027

Profit-driven business

Main Products and Services



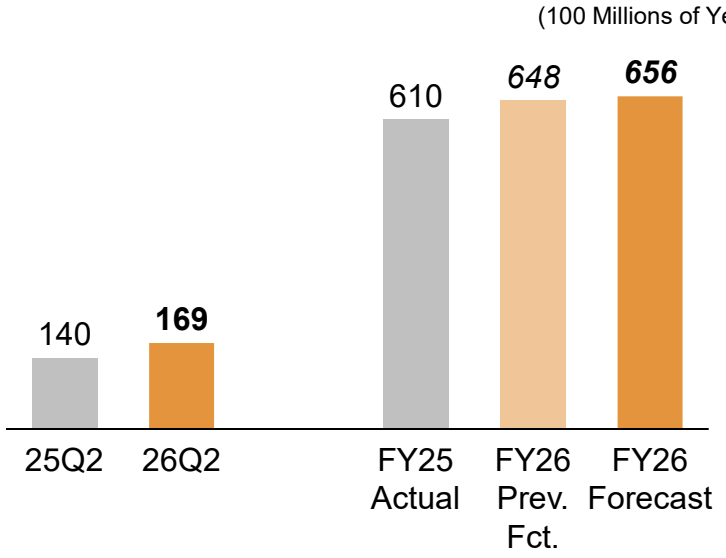
©Disney

Home sewing machine

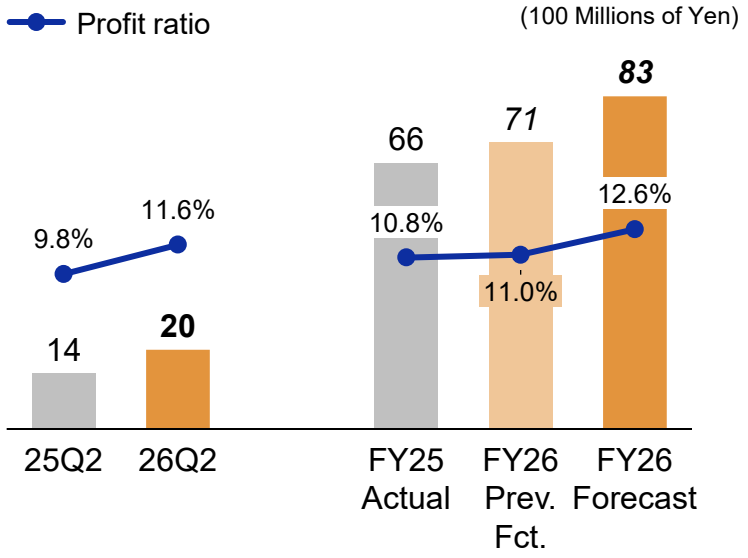


Home cutting machine

Sales Revenue



Business Segment Profit



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Reference

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Reference: Changes in Disclosed Segments

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. From FY2026, results from MUTOH will be included in the Printing & Automation segment of the IP Business for disclosure purposes.

～FY25Q2

- P&S（Printing & Solutions）
  - Communications & printing equipment
  - Labeling
- IP (Industrial Printing)
  - Domino
  - Printing & automation
- Machinery
  - Machine tools
  - Industrial sewing machines
- Nissei
- P&H (Personal & Home)
- N&C (Network & Contents)
- Other

FY25Q3～ ＊FY25 reclassified retrospectively.

- P&S（Printing & Solutions）
  - Communications & printing equipment
  - Labeling
- IP (Industrial Printing)
  - Domino
  - Printing & automation
- Machinery
  - Machine tools
  - Industrial sewing machines
- Nissei
- P&H (Personal & Home)
- Other — Gain on transfer the Karaoke Club business and pre-transfer earnings
- Discontinued operations

FY26～

- P&S（Printing & Solutions）
  - Communications & printing equipment
  - Labeling
- IP (Industrial Printing)
  - Domino
  - Printing & automation — MUTOH results included
- Machinery
  - Machine tools
  - Industrial sewing machines
- Nissei
- P&H (Personal & Home)
- Other
- Discontinued operations



*Sub-businesses within P&S, IP and Machinery businesses disclose sales revenue only.

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Reference: Brother Group's business areas

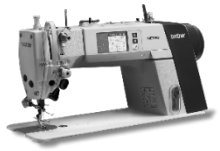
Business areas

	Business Name	Sub-segments
Industrial area	Machinery	Industrial Equipment
		Industrial Sewing Machines
	Nissei	
	IP (Industrial Printing)	Domino
		Printing & Automation
	P&S (Printing & Solutions)	Commercial & Industrial Labeling
Consumer area		Home & Office Labeling
		Communications & Printing Equipment
	P&H (Personal & Home)	
	New businesses	

Product / Service portfolio

Industrial area


Machine tool


Industrial sewing machine


Gearmotor


Gear


Coding & marking equipment


Digital printing equipment


Inkjet printer (Printing &Automation)


Garment printer (Printing &Automation)


Commercial & industrial use label printer


Mobile printer (P&S Commercial & Industrial Labeling)

Consumer area


Labeling system


Printer/All-in-One (P&S Communications & Printing Equipment)


Home sewing machine

New businesses


Spot coolers



Fuel cell

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