Fiscal Year 2026 (ending March 31, 2027)
First Quarter Financial Results

August 6, 2026

Brother Industries, Ltd.

Akira Nakashima

Executive Officer, Responsible for Finance & Accounting Dept.

Information on this report, other than historical facts, refers to future prospects and performance, and has been prepared by our Management on the basis of information available at the time of the announcement. This covers various risks, including, but not limited to, economic conditions, customer demand, foreign currency exchange rates, tax rules, regulation and other factors. As a result, actual future performance may differ from any forecasts contained on this report.

Highlights

Results for FY2026 Q1(Apr.-Jun.)

Both sales revenue and profit at all levels reached record highs for the first quarter.

Sales revenue — 253.3 billion yen/ +23.0% (YoY)

- Sales revenue increased significantly due to strong performance of machine tools in the P&S and Machinery businesses, the consolidation of MUTOH in the IP business, and positive FX effects.

Business segment profit — 54.7 billion yen/ +195.4% (YoY)

- Most of the U.S. additional tariffs were refunded, which boosted profits.
- Business segment profit increased significantly due to effects of price adjustments in the P&S business, higher gross profit driven by increased sales of consumables, and higher sales revenue from machine tools in the Machinery business, combined with positive FX effects.

Operating profit — 54.6 billion yen/ +250.1% (YoY)

Net income* — 49.9 billion yen/ +325.8% (YoY)

- Net income increased significantly, partly due to gains from the sale of a portion of XING shares as part of discontinued operations.

* Net income attributable to owners of the parent company

Forecast for FY2026

The forecasts for both sales revenue and profit were revised upward.

Sales revenue

- Reflects part of the higher-than-expected results for the first quarter.
- Although production constraints due to the situation in the Middle East were factored in for the IP business at the beginning of the fiscal year, we expect an increase in sales volume, as the impact is currently limited.
- Positive FX effects resulting from revising the forecast exchange rate to a weaker yen have been factored in.

Business segment profit and subsequent profit levels

- Reflects part of the higher-than-expected results for the first quarter.
  In addition, we have updated our risk assessment, including the situation in the Middle East and the significant rise in parts and materials prices, which were anticipated at the beginning of the fiscal year, and incorporated these changes into our forecast.

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. The figures from sales revenue to income before tax are the amounts excluding discontinued operations, and the figure for net income attributable to owners of the parent company is the total amount of continuing operations and discontinued operations. Figures for the same period of the previous fiscal year have been reclassified on the same basis for comparison.

Results for FY2026 Q1 (Apr.-Jun.)

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. The figures for sales revenue through income before tax exclude discontinued operations, and the figure for net income attributable to owners of the parent company is the total amount of continuing operations and discontinued operations. In the following slides, the results for the same period of the previous fiscal year under the same conditions are restated for comparison purposes.

Consolidated Results for FY2026 Q1

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Both sales revenue and profits at all levels reached record highs for the first quarter. Business segment profit saw a significant increase as most of the U.S. additional tariffs were refunded in the first quarter, and net income also rose substantially due to the gain on the sale of a portion of XING shares.

(100 Millions of yen)

	25Q1 Post-Reclass	26Q1	Change (w/o FX)	Rate of Change (w/o FX)
Sales revenue	2,060	**2,533**	474 (239)	23.0% (11.6%)
Business segment profit	185	**547**	362 (274)	195.4% (147.9%)
Business segment profit ratio	9.0%	**21.6%**		
Other income/expense	-29	**-1**	28	-
Operating profit	156	**546**	390	250.1%
Operating profit ratio	7.6%	**21.6%**		
Income before tax	166	**568**	401	241.3%
Net income from continuing operations	115	**416**	301	262.1%
Net income from discontinued operations	2	**83**	80	3305.1%
Net income attributable to owners of the parent company	117	**499**	382	325.8%
USD	145.19	**160.51**	15.32	-
EUR	164.37	**185.45**	21.08	-

・Refund of U.S. additional tariffs: +141

・Related to the sale of a portion of XING shares: ＋83

Results for FY2026 Q1 by Business Segment

(100 Millions of yen)

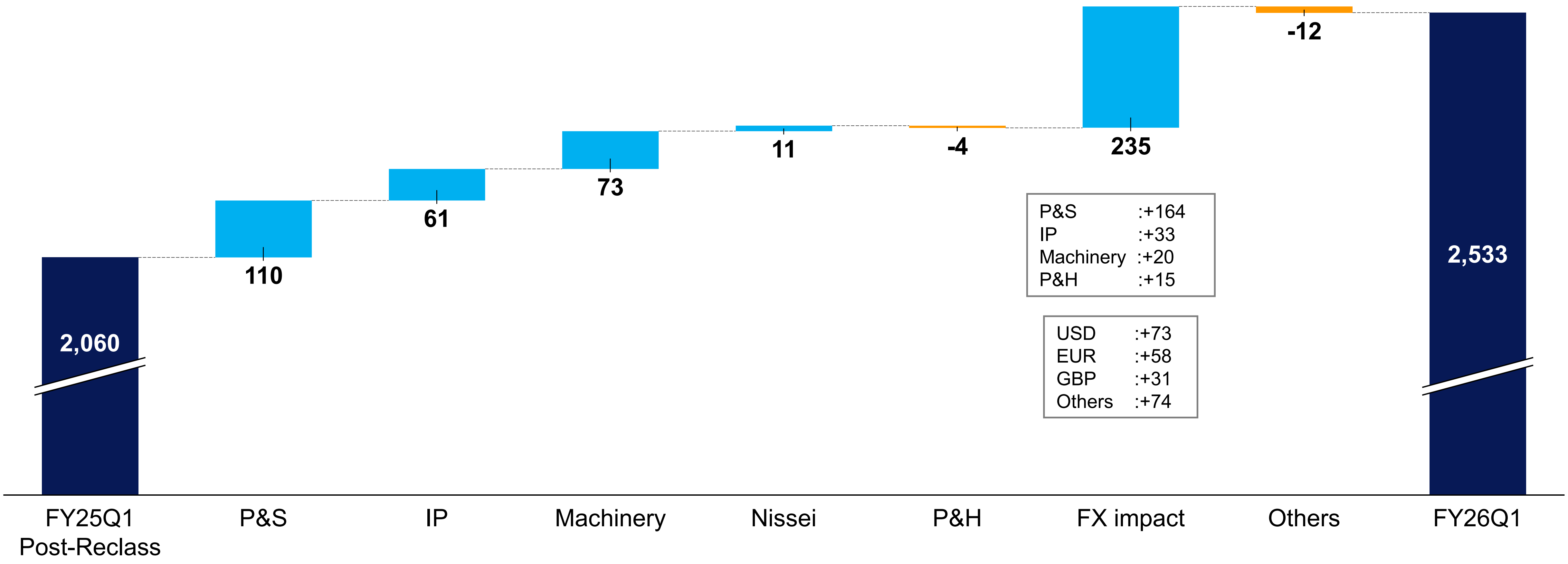
	Sales revenue			Business segment profit			Operating profit		
	25Q1 Post-Reclass	**26Q1**	Change	25Q1 Post-Reclass	**26Q1**	Change	25Q1 Post-Reclass	**26Q1**	Change
P&S (Printing & Solutions)	1,323	1,597	274	152	434	282	128	432	305
IP (Industrial Printing)	323	417	94	9	32	23	6	28	22
Machinery	181	274	93	13	44	31	14	46	32
Nissei	50	63	13	2	9	7	2	9	7
P&H (Personal & Home)	133	144	11	9	27	18	6	27	21
Other	50	38	-12	0	1	1	0	3	3
Total	**2,060**	**2,533**	**474**	**185**	**547**	**362**	**156**	**546**	**390**

* "Other" includes elimination amounts from inter-segment transactions.

Main Factors for Changes in Sales Revenue

Sales revenue increased significantly due to strong performance of P&S Business, machine tools in the Machinery Businesses, consolidation of MUTOH as a subsidiary in the IP Business, and positive FX effects.

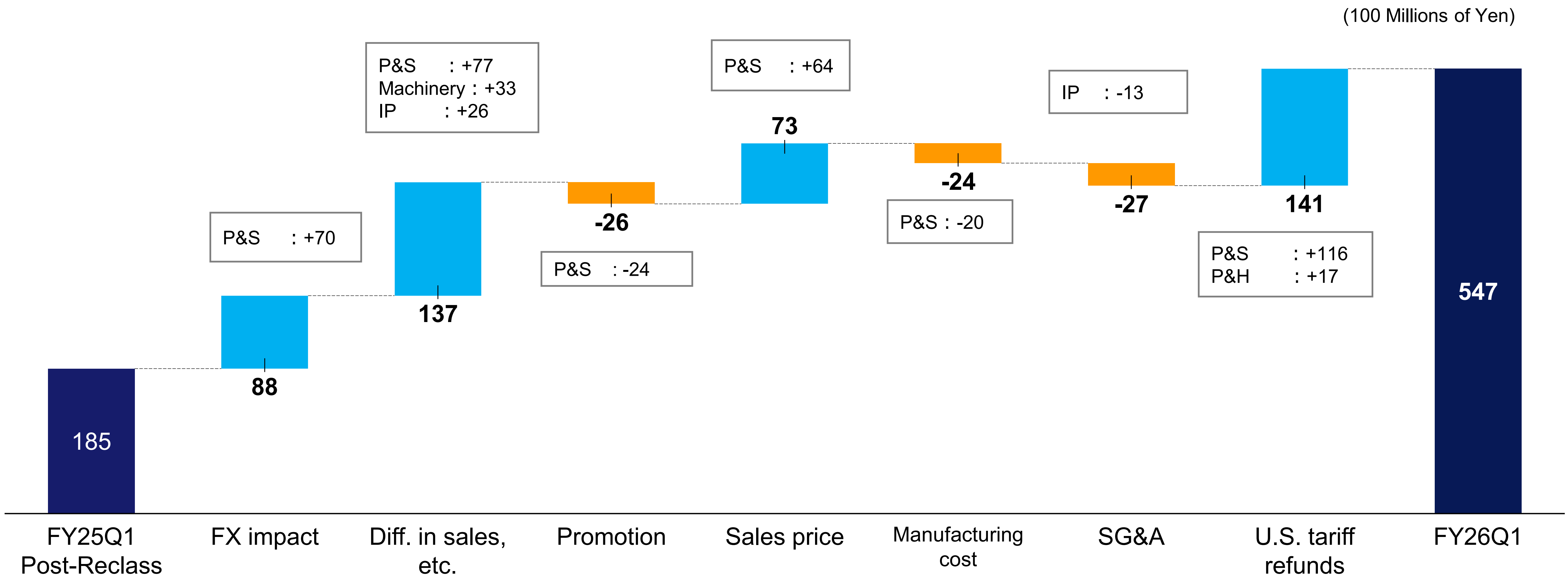
(100 Millions of Yen)



* Amounts of change are on a results basis excluding foreign exchange effects

FY2026 Q1
Main Factors for Changes in Business Segment Profit

Segment profit increased significantly, driven not only by the refund of U.S. additional tariffs but also by the impact of price adjustments in the P&S business, higher gross profit resulting from increased sales of consumables, higher sales revenue from machine tools in the Machinery business, and positive FX effects.



Forecast for FY2026

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. The figures from sales revenue to income before tax are the amounts excluding discontinued operations, and the figure for net income attributable to owners of the parent company is the total amount of continuing operations and discontinued operations.

Forecast for FY2026

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Sales revenue and profits at all levels have been revised upward, partially reflecting the higher-than-expected results in the first quarter. In addition, we have updated our risk assessment, including the situation in the Middle East and the significant rise in parts and materials prices, which were anticipated at the beginning of the fiscal year, and incorporated these changes into our forecast.

(100 Millions of Yen)

	Previous Forecast	**FY26 Forecast**	Change (w/o FX)	Rate of Change (w/o FX)	FY25 Actual	Change (w/o FX)	Rate of Change (w/o FX)
Sales revenue	9,100	**9,800**	700 (395)	7.7% (4.3%)	**8,935**	865 (586)	9.7% (6.6%)
Business segment profit	850	**900**	50 (1)	5.9% (0.2%)	**836**	64 (-46)	7.6% (-5.5%)
Business segment profit ratio	9.3%	**9.2%**			**9.4%**		
Other income/expense	0	**0**	0	-	**-58**	58	-
Operating profit	850	**900**	50	5.9%	**779**	121	15.6%
Operating profit ratio	9.3%	**9.2%**			**8.7%**		
Income before tax	875	**945**	70	8.0%	**820**	125	15.3%
Net income from continuing operations	640	**692**	52	8.1%	**626**	66	10.5%
Net income from discontinued operations	80	**83**	3	3.8%	**50**	33	64.8%
Net income attributable to owners of parent company	720	**775**	55	7.6%	**676**	99	14.6%
USD	150.00	**157.26**	7.26	-	150.97	6.29	-
EUR	180.00	**182.09**	2.09	-	174.54	7.55	-

● The exchange rates for the forecast period : 1 USD = 155 yen, 1 EUR = 180 yen

Preconditions for Forecast for FY2026

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The impacts of the situation in the Middle East, a significant increase in parts and materials prices, and changes in U.S. tariff policies, have been factored into the forecasts, based on the following preconditions.
We plan to continue closely monitoring the situation, assessing impacts, and will update the forecasts for the year as necessary.

↑ Positive vs. previous forecast ↓ Negative vs. previous forecast → Flat vs. previous forecast

Category	Preconditions for Forecast	Profit impact (Compared to the original forecast)
Exchange rate Assumptions	**1 USD = 155 yen** (Change from 1 USD=150 yen), **1 EUR = 180 yen**	
Impacts of the situation in the Middle East and soaring parts and materials prices	↓ Due to a significant increase in memory prices far exceeding expectations, parts and materials costs increase significantly. ↑ While rising logistics costs are unavoidable, the impact is less severe than initially anticipated. ↑ The decline in sales in the Middle East is limited. ↑ The risk of production constraints in the P&S business due to difficulties in procuring materials is not expected to materialize, and the impact on sales volume is expected to be limited.	**Approx. -29 billion yen** (Previous forecast: Approx. -25 billion yen)
Countermeasures and others	↓ Promotional expenses will increase in line with the easing of sales promotion restrictions and higher sales volumes. ↑ In addition to reducing expenses, additional price adjustments are incorporated.	**Approx. +16 billion yen** (Previous forecast: Approx. +11 billion yen)
Impacts of U.S. tariff policy	→ A refund of most of the IEEPA tariffs has been recorded in the first quarter. ↑ The burden of additional tariffs is expected to decrease.	**Approx. +19 billion yen** (Previous forecast: Approx. +18 billion yen)
Overall risks	↑ Further impacts from the Middle East situation and risks associated with additional U.S. tariffs have been reassessed. ↓ The risk of a further significant increase in parts and materials prices among other changes has been factored in, to a certain extent. ↓ The risk of production constraints arising for machine tools has been factored in.	**Approx. -7 billion yen** (Previous forecast: Approx. -10 billion yen)

Forecast for FY2026
Change in Operating Profit　Comparison with the previous forecast

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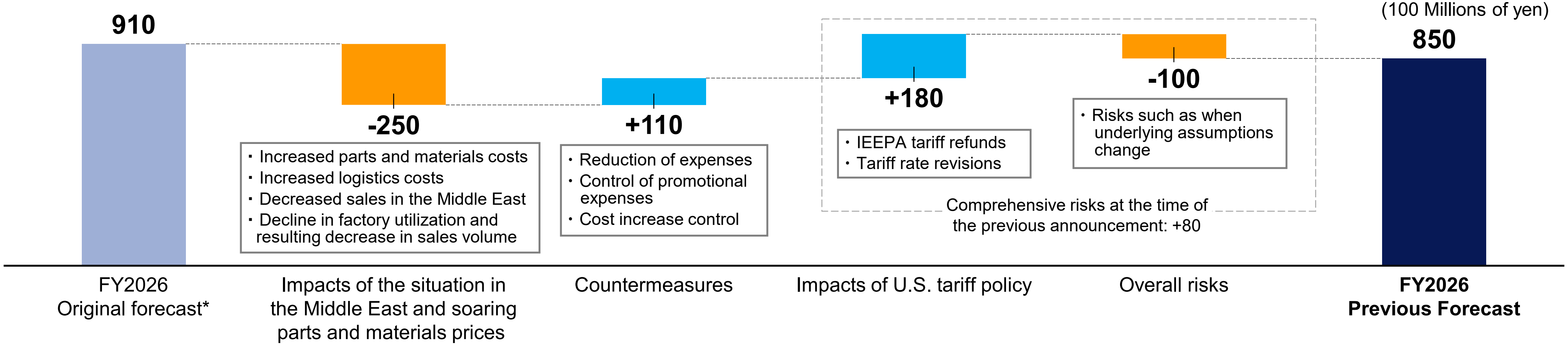
＊ The original forecast refers to the Company's internal plan as of March 2026, excluding uncertainties such as the situation in the Middle East, a significant increase in parts and materials prices, and U.S. tariff policies.

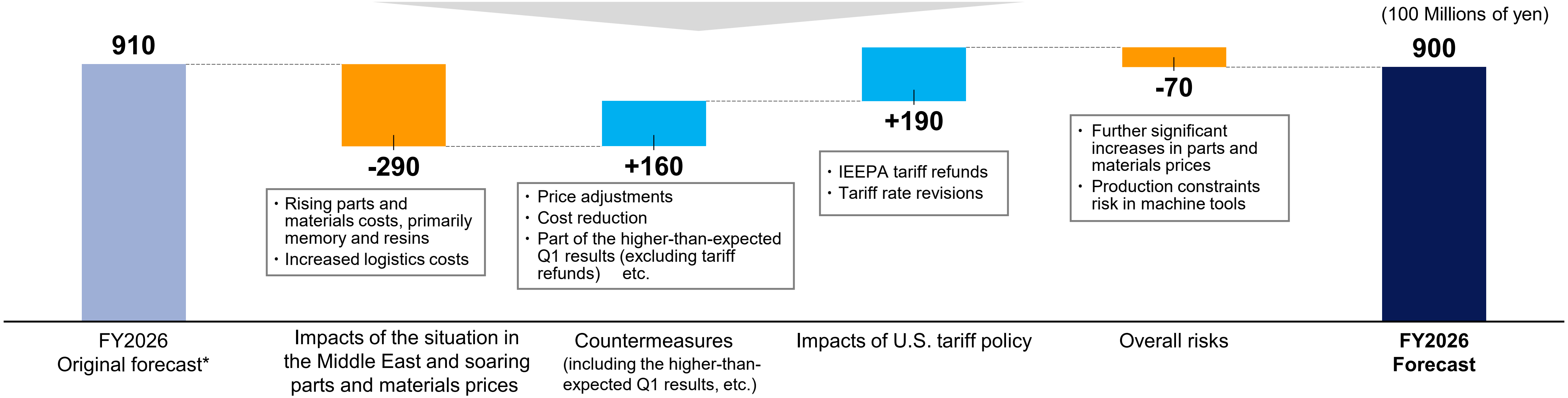
FY26 Operating Profit

Previous Forecast



FY26 Operating Profit

Forecast



Forecast for FY2026 by Business Segment

- **In the previous forecast, the refund of U.S. additional tariffs and overall risks were fully included in the profit of Other Business, but in the current forecast, tariff refunds in the first quarter have been reflected in each business segment.**
- **Sales revenue and profits for the P&S Business have been revised upward, reflecting the impact of tariff refunds and partially higher-than-expected results in the first quarter, as well as incorporating the effects of risk reassessment and price measures.**
- **Overall risks have been factored into the profits of the Other Business.**

(100 Millions of Yen)

	Sales revenue			Business segment profit			Operating profit		
	Previous Forecast	**FY26 Forecast**	Change	Previous Forecast	**FY26 Forecast**	Change	Previous Forecast	**FY26 Forecast**	Change
P&S (Printing & Solutions)	5,409	6,069	660	630	730	100	630	730	100
IP (Industrial Printing)	1,670	1,683	14	40	45	5	40	45	5
Machinery	1,010	1,010	0	110	110	0	110	110	0
Nissei	239	242	3	11	15	4	11	15	4
P&H (Personal & Home)	630	648	18	53	71	18	53	71	18
Other	142	148	6	6	-72	-78	6	-72	-78
Total	**9,100**	**9,800**	**700**	**850**	**900**	**50**	**850**	**900**	**50**

* "Other" includes elimination amounts from inter-segment transactions.

Financial Position/ Cash Flows/
Capital Expenditure, Depreciation & Amortization/ R&D Expenses

Financial Position

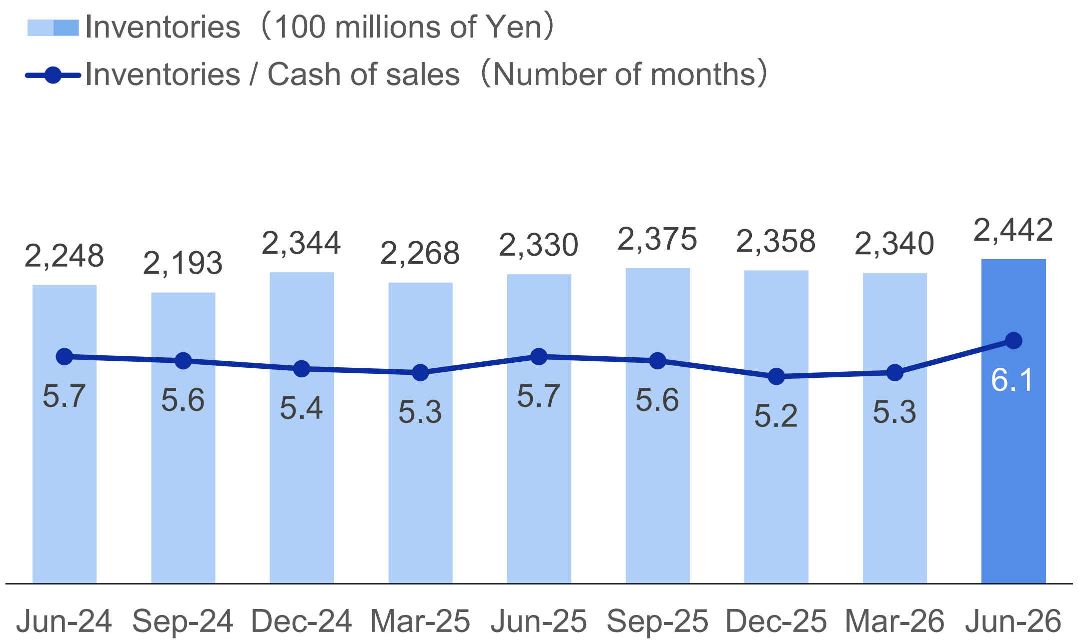
Statements of Financial Position: Main Items

(100 Millions of Yen)

	End of Mar 26	End of Jun 26	Change
Current assets	6,474	**6,760**	286
Cash&Cash equivalents	1,977	**2,348**	371
Inventories	2,340	**2,442**	102
Non-current assets	3,714	**3,789**	75
Total liabilities	2,515	**2,474**	-41
Interest-bearing debt	10	**8**	-2
Shareholders' equity	7,633	**8,075**	442
Total assets	10,188	**10,549**	361

	End of Mar 26	End of Jun 26	Change
Net cash	1,967	**2,340**	373
Shareholders' equity ratio	74.9%	**76.5%**	1.6%
ROE	9.3%	**-**	-

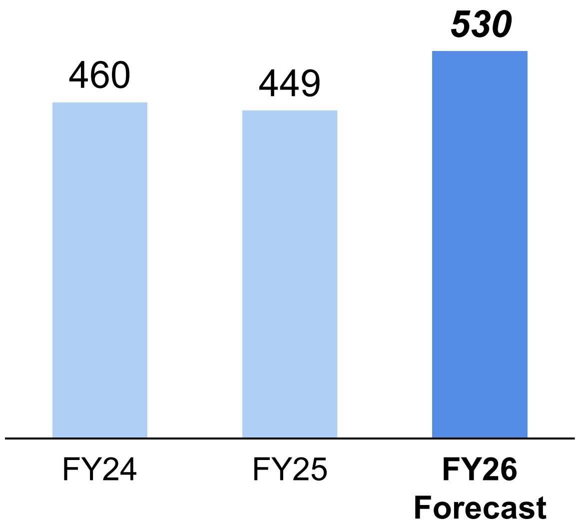
Inventory



Capital Expenditure, Depreciation and Amortization/ R&D Expenses

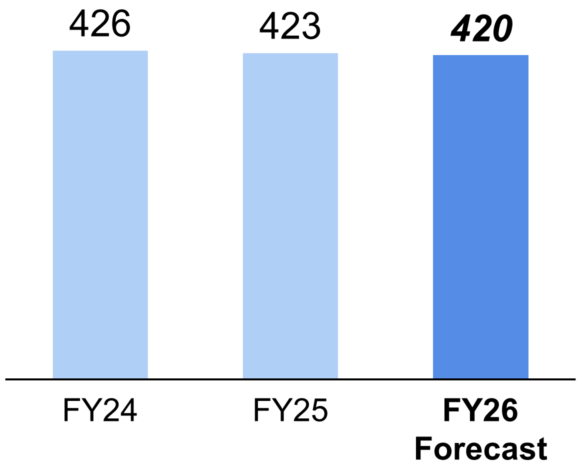
Capital Expenditure

(100 Millions of Yen)



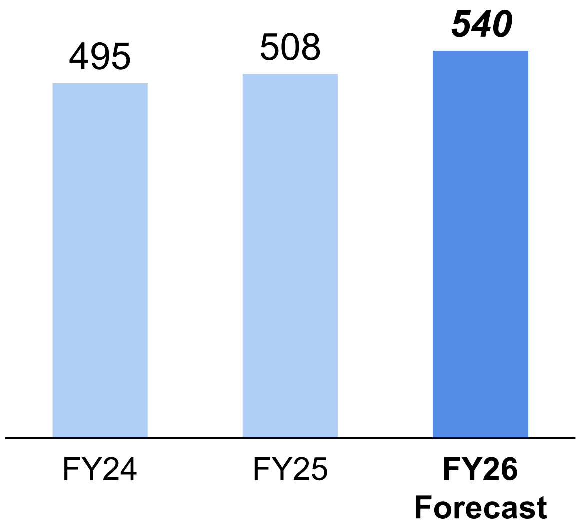
Depreciation & Amortization

(100 Millions of Yen)



R&D Expenses

(100 Millions of Yen)



Breakdown by business (CapEx) (100 Millions of Yen)

	FY24	FY25	FY26 Fct
Industrial area	83	81	145
Consumer area & Others	376	368	385
Total	460	449	530

Breakdown by business (R&D) (100 Millions of Yen)

	FY24	FY25	FY26 Fct
Industrial area	148	179	183
Consumer area & Others	347	330	357
Total	495	508	540

* The industrial area combines the Machinery, Industrial Printing (Domino for FY24), and Nissei businesses

Regarding the results for FY2024 and FY2025, capital expenditures, depreciation, and R&D expenses include those from discontinued operations. For FY2026, capital expenditures, depreciation, and R&D expenses exclude those from discontinued operations.

Business Segment Information

Printing & Solutions
Sales Revenue & Profit

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(100 Millions of Yen)

	25Q1	26Q1	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change (w/o FX)	Change (w FX)
Sales revenue	**1,323**	**1,597**	**8.3%**	**20.7%**	**5,706**	**5,409**	**6,069**	**2.5%**	**6.4%**
Communications & printing equipment	**1,153**	**1,396**	**8.6%**	**21.0%**	**4,983**	**4,690**	**5,297**	**2.5%**	**6.3%**
Americas	446	598	20.2%	34.1%	1,923	-	2,129	6.0%	10.7%
Europe	353	408	2.0%	15.4%	1,621	-	1,655	-1.4%	2.1%
Asia & others	255	278	-3.1%	8.9%	1,002	-	1,074	3.8%	7.3%
Japan (incl. OEM)	98	112	10.0%	14.0%	438	-	438	-1.2%	0.2%
Labeling	**170**	**201**	**6.6%**	**18.5%**	**722**	**719**	**772**	**3.0%**	**6.9%**
Americas	78	94	8.4%	20.6%	323	-	350	3.9%	8.5%
Europe	50	57	-0.1%	13.0%	232	-	243	1.3%	4.9%
Asia & others	29	34	3.5%	17.0%	115	-	125	4.5%	8.6%
Japan	12	16	-	31.7%	53	-	54	-	1.7%
Business segment profit	**152**	**434**	**-**	**185.5%**	**664**	**630**	**730**	**-**	**9.9%**
Operating profit	**128**	**432**	**-**	**238.9%**	**581**	**630**	**730**	**-**	**25.7%**

Industrial/Consumer

Communications & Printing Equipment, Home & Office labeling — **Consumer**

Commercial & Industrial Labeling — **Industrial**

Positioning in CS B2027

Communications & Printing Equipment, Home & Office labeling — **Core business**

Commercial & Industrial Labeling — **Growth business**

Main Products and Services

Laser All-in-One

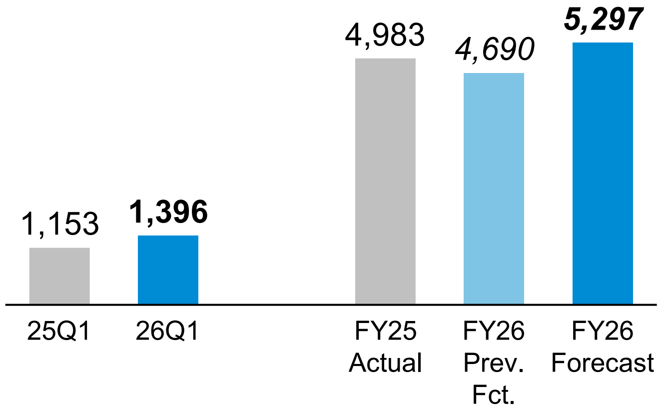
Inkjet All-in-One

Label printer

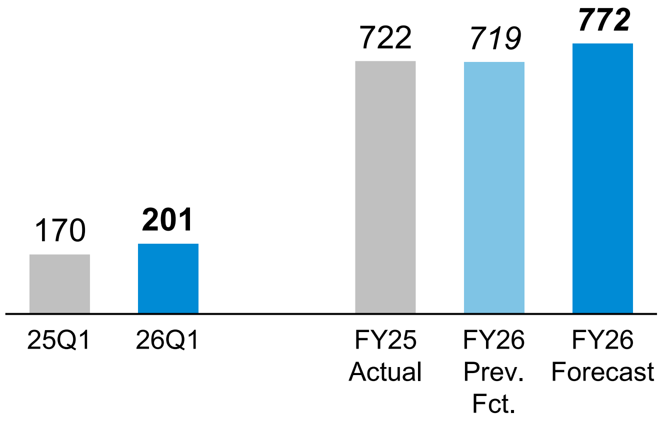
Sales Revenue

(100 Millions of Yen)

Communications & Printing Equipment

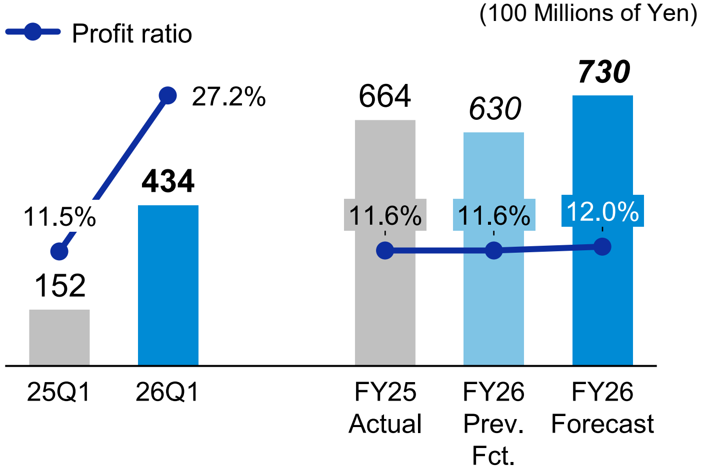


Labeling



Business Segment Profit

(100 Millions of Yen)



Sales Revenue Growth Rate / Consumable Ratio / Growth Rate of Hardware

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		24Q1	24Q2	24Q3	24Q4	25Q1	25Q2	25Q3	25Q4	26Q1	26Q2	26Q3	26Q4	FY24	FY25
Sales revenue growth rate (YoY)															
Laser															
JPY	Hardware	-5%	2%	-1%	1%	1%	5%	6%	8%	19%	-	-	-	-1%	5%
	Consumable	11%	14%	14%	-2%	-3%	3%	0%	18%	29%	-	-	-	9%	4%
LC	**Hardware**	**-12%**	**2%**	**0%**	**1%**	**9%**	**5%**	**1%**	**1%**	**6%**	**-**	**-**	**-**	**-2%**	**4%**
	Consumable	**0%**	**12%**	**12%**	**-2%**	**3%**	**2%**	**-4%**	**8%**	**16%**	**-**	**-**	**-**	**5%**	**2%**
Inkjet															
JPY	Hardware	18%	12%	17%	14%	4%	13%	13%	3%	4%	-	-	-	15%	8%
	Consumable	-1%	6%	11%	-2%	-4%	9%	5%	21%	25%	-	-	-	3%	8%
LC	**Hardware**	**10%**	**14%**	**18%**	**16%**	**12%**	**13%**	**9%**	**-3%***	**-6%**	**-**	**-**	**-**	**15%**	**8%**
	Consumable	**-9%**	**4%**	**10%**	**-2%**	**1%**	**8%**	**1%**	**12%**	**14%**	**-**	**-**	**-**	**1%**	**5%**
Cosumable ratio		**55%**	**55%**	**56%**	**55%**	**54%**	**54%**	**55%**	**58%**	**58%**	**-**	**-**	**-**	**55%**	**55%**
Growth rate of hardware (Units/YoY)															
Laser		**-13%**	**-2%**	**-6%**	**1%**	**5%**	**5%**	**1%**	**-2%**	**5%**	**-**	**-**	**-**	**-5%**	**2%**
Inkjet		**13%**	**14%**	**17%**	**11%**	**9%**	**10%**	**6%**	**8%**	**-4%**	**-**	**-**	**-**	**14%**	**8%**

*The inkjet main unit sales for Q4 FY2025 (on a local currency basis) reflect adjustments to the IFRS sales deduction amounts at overseas sales subsidiaries made in Q2 and Q3 FY2025.

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(100 Millions of Yen)

	25Q1	26Q1	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change (w/o FX)	Change (w FX)
Sales revenue	**323**	**417**	**18.9%**	**29.2%**	**1,393**	**1,670**	**1,683**	**20.1%**	**20.9%**
Domino	**288**	**334**	**6.2%**	**16.3%**	**1,253**	**1,302**	**1,316**	**4.7%**	**5.0%**
Americas	76	91	9.4%	20.1%	341	-	353	5.8%	3.6%
Europe	124	145	3.0%	16.4%	528	-	572	4.3%	8.4%
Asia & others	76	86	7.7%	13.5%	334	-	337	4.0%	1.0%
Japan	12	13	-	9.0%	51	-	54	-	5.1%
Printing & automation	**35**	**82**	**123.1%**	**134.8%**	**140**	**368**	**367**	**158.9%**	**163.2%**
Americas	15	26	67.9%	79.9%	65	-	126	89.4%	94.0%
Europe	9	24	166.4%	180.2%	33	-	108	226.8%	231.4%
Asia & others	8	10	12.0%	26.9%	26	-	35	27.6%	33.0%
Japan	4	22	-	435.5%	16	-	98	-	528.2%
Business segment profit	**9**	**32**	**-**	**239.2%**	**29**	**40**	**45**	**-**	**55.9%**
Operating profit	**6**	**28**	**-**	**373.6%**	**-17**	**40**	**45**	**-**	**-**

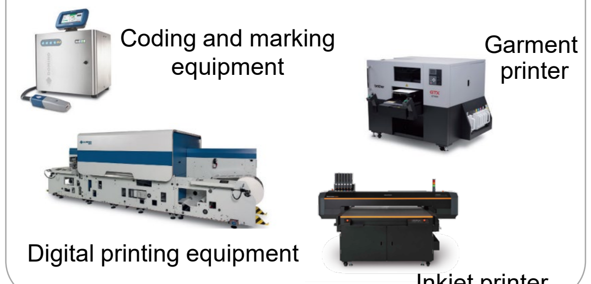
Industrial/Consumer

Industrial

Positioning in CS B2027

Growth business

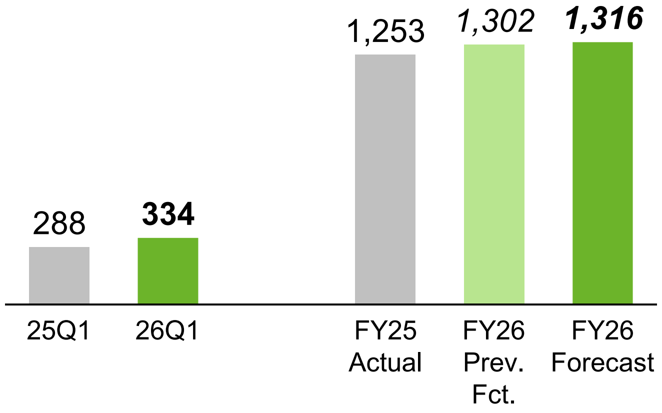
Main Products and Services



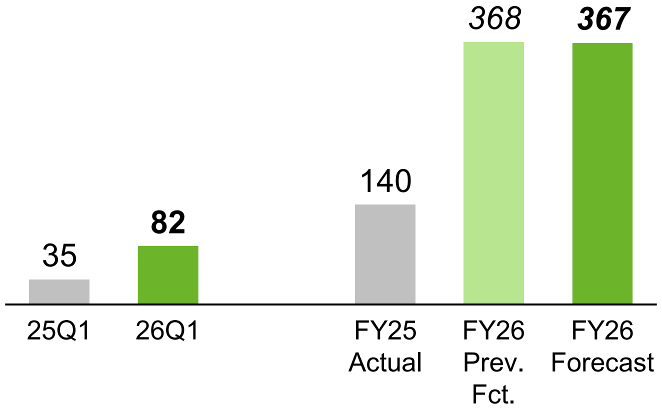
Sales Revenue

(100 Millions of yen)

Domino

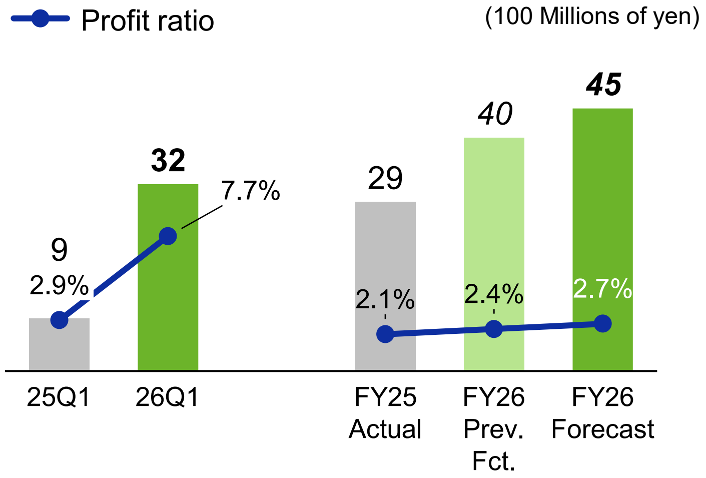


Printing & Automation



Business Segment Profit

(100 Millions of yen)



Machinery
Sales Revenue & Profit

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*The forecasts for Machinery Business are scheduled to be updated in the Q2 financial results announcement.

(100 Millions of Yen)

	25Q1	26Q1	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast*	Change (w/o FX)*	Change (w FX)*
Sales revenue	**181**	**274**	**40.5%**	**51.6%**	**830**	**1,010**	**1,010**	**18.5%**	**21.7%**
Machine tools	**133**	**219**	**54.9%**	**65.3%**	**643**	**800**	**800**	**21.7%**	**24.4%**
Americas	11	8	-28.5%	-28.5%	39	-	-	-	-
Europe	6	15	141.5%	141.5%	31	-	-	-	-
Asia & others	92	175	74.2%	89.2%	466	-	-	-	-
Japan	23	21	-	-6.1%	106	-	-	-	-
Industrial sewing machines	**48**	**55**	**1.1%**	**14.1%**	**187**	**210**	**210**	**7.6%**	**12.5%**
Americas	4	4	-8.9%	1.4%	14	-	-	-	-
Europe	6	9	28.0%	44.8%	24	-	-	-	-
Asia & others	37	41	-2.7%	10.3%	144	-	-	-	-
Japan	1	1	-	16.1%	4	-	-	-	-
Business segment profit	**13**	**44**	-	**241.1%**	**67**	**110**	**110**	-	**64.1%**
Operating profit	**14**	**46**	-	**232.5%**	**67**	**110**	**110**	-	**65.1%**

Industrial/Consumer

Industrial

Positioning in CS B2027

Machine tool	Growth business
Industrial Sewing Machines	Profitability transformation business

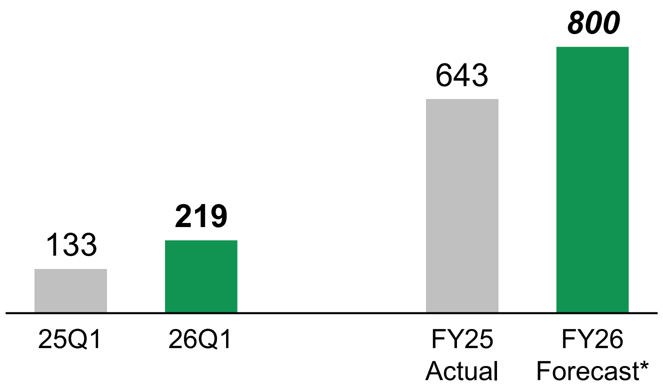
Main Products and Services


Machine tool


Industrial Sewing Machines

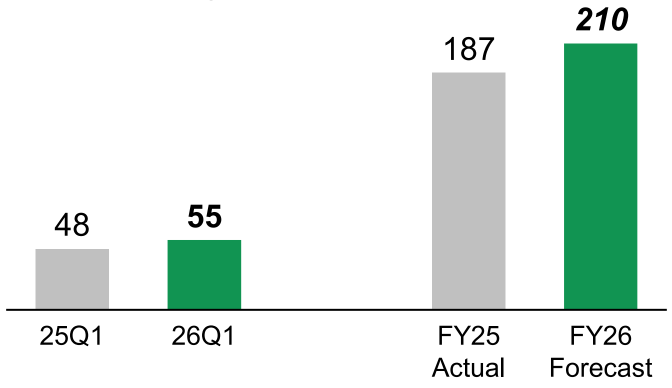
Sales Revenue

Machine Tools



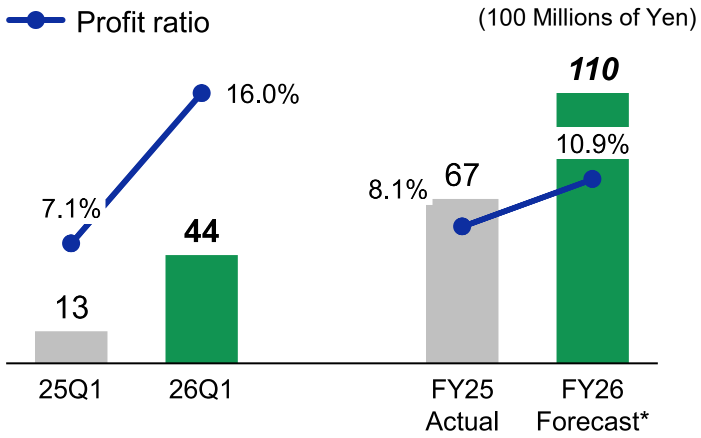
Industrial Sewing Machines

(100 Millions of Yen)



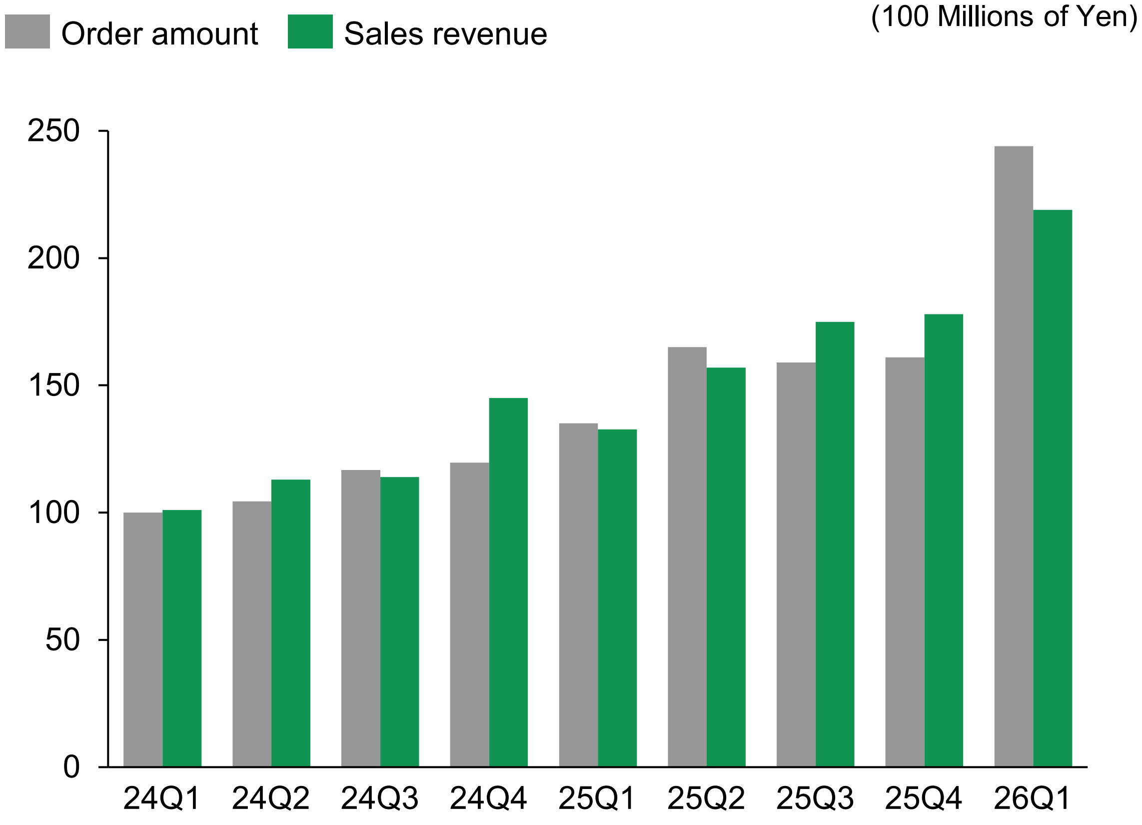
Business Segment Profit

(100 Millions of Yen)



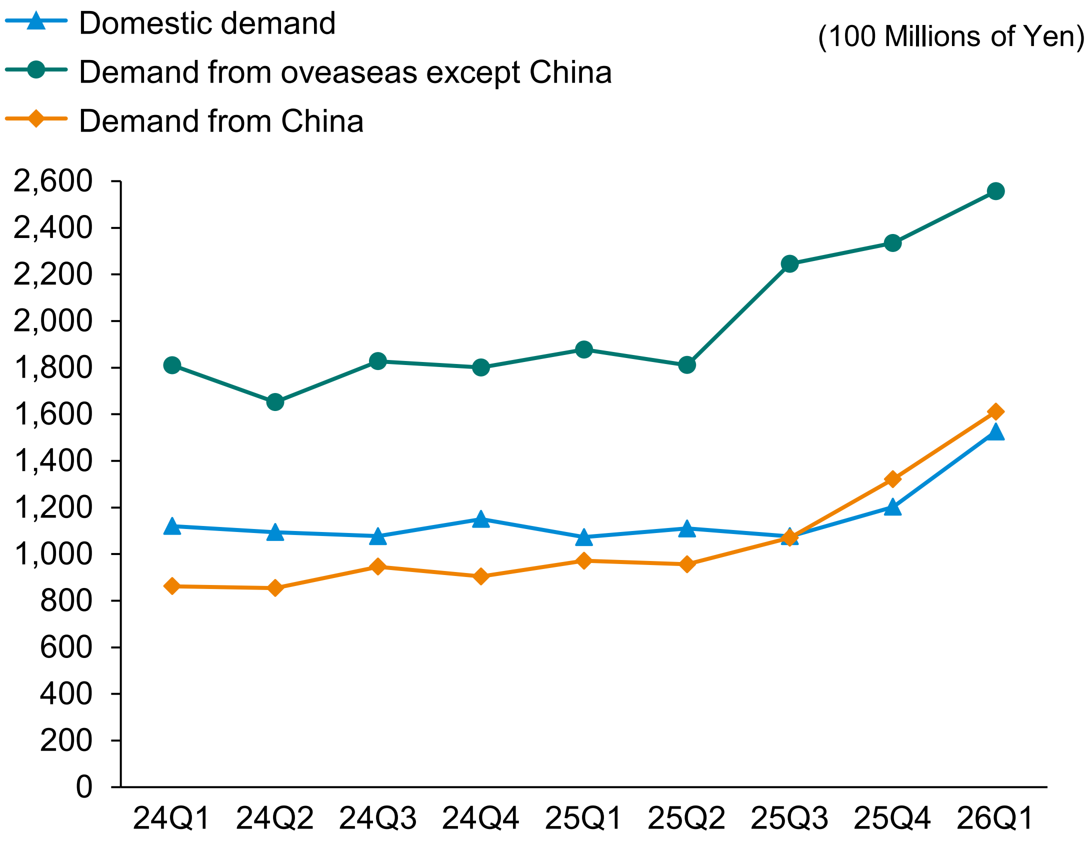
Machinery (Machine Tools)
Order Trends

Trends in order amount and sales revenue



* Total amount of domestic and overseas orders for hardware products
Overseas orders are converted into yen using the exchange rate for each quarter

(Reference) Machine tool statistics of the Japan Machine Tool Builders' Association



* Source: Major machine tool statistics of the Japan Machine Tool Builders' Association

Nissei
Sales Revenue & Profit

(100 Millions of Yen)

	25Q1	26Q1	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change (w/o FX)	Change (w FX)
Sales revenue	**50**	**63**	**21.3%**	**25.6%**	**214**	**239**	**242**	**11.8%**	**13.0%**
Americas	9	12	21.4%	34.7%	38	-	43	7.8%	12.6%
Europe	-	-	-	-	-	-	-	-	-
Asia & others	7	10	35.1%	49.6%	27	-	32	13.9%	16.3%
Japan	35	41	-	18.7%	149	-	167	-	12.4%
Business segment profit	**2**	**9**	**-**	**386.7%**	**10**	**11**	**15**	**-**	**57.2%**
Operating profit	**2**	**9**	**-**	**296.1%**	**10**	**11**	**15**	**-**	**48.7%**

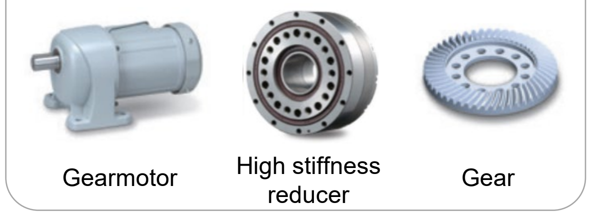
Industrial/Consumer

Industrial

Positioning in CS B2027

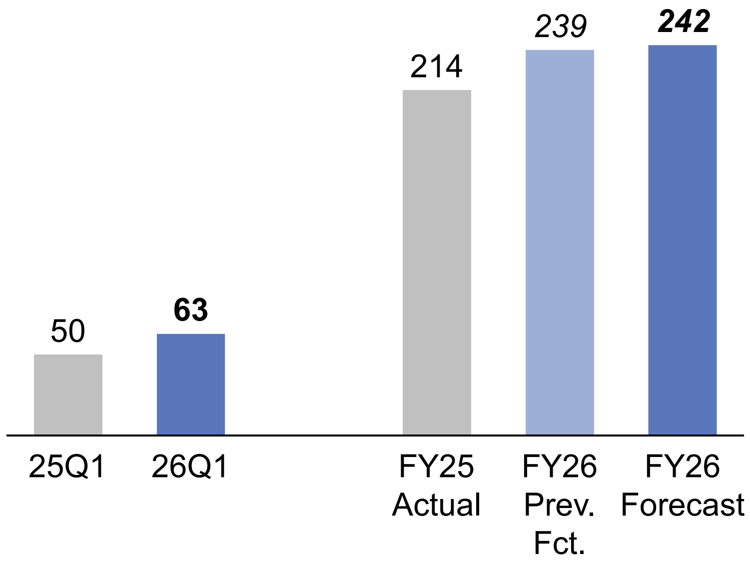
Profit-driven business

Main Products and Services



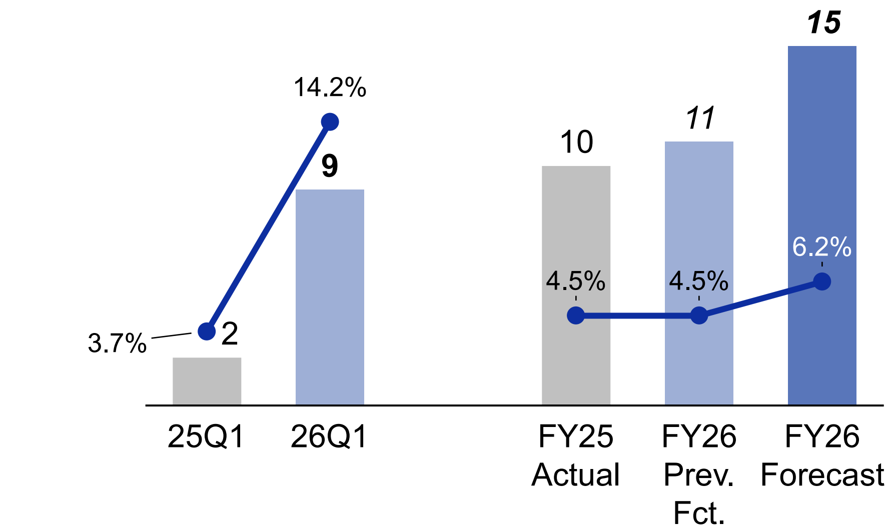
Sales Revenue

(100 Millions of Yen)



Business Segment Profit

(100 Millions of Yen)



Personal & Home
Sales Revenue & Profit

(100 Millions of Yen)

	25Q1	26Q1	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change (w/o FX)	Change (w FX)
Sales revenue	**133**	**144**	**-3.0%**	**8.3%**	**610**	**630**	**648**	**2.6%**	**6.2%**
Americas	78	80	-9.0%	2.0%	351	-	371	1.7%	5.6%
Europe	32	35	-4.6%	8.0%	155	-	168	5.3%	8.8%
Asia & others	16	19	4.9%	19.0%	69	-	71	-2.5%	1.9%
Japan	6	10	-	60.9%	34	-	38	-	9.6%
Business segment profit	**9**	**27**	**-**	**203.7%**	**66**	**53**	**71**	**-**	**7.9%**
Operating profit	**6**	**27**	**-**	**339.4%**	**60**	**53**	**71**	**-**	**18.7%**

Industrial/Consumer

Consumer

Positioning in CS B2027

Profit-driven business

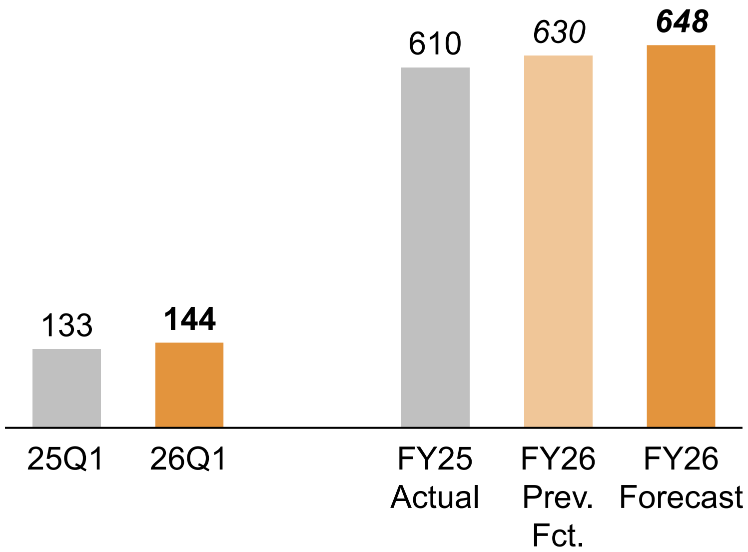
Main Products and Services

Home sewing machine

Home cutting machine

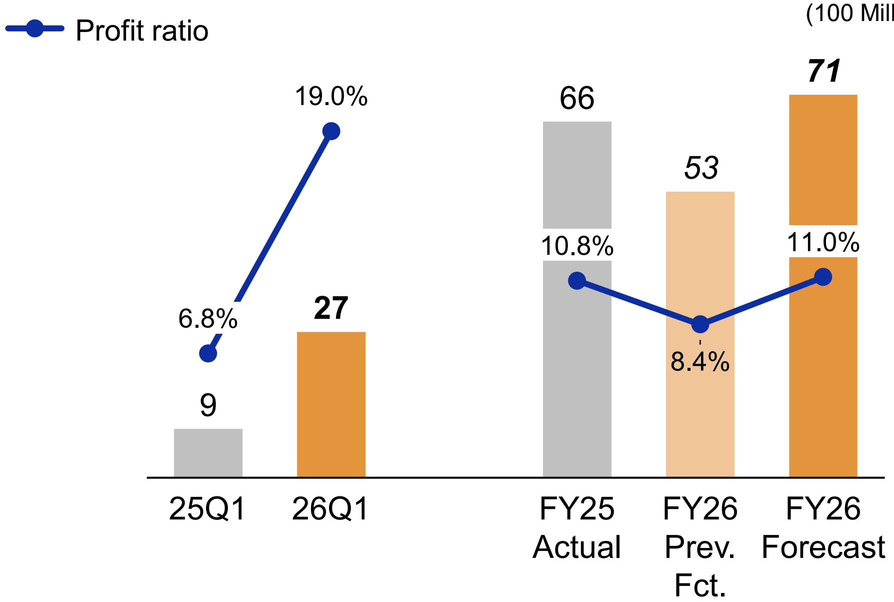
Sales Revenue

(100 Millions of Yen)



Business Segment Profit

(100 Millions of Yen)



Reference

Reference: Changes in Disclosed Segments

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. From FY2026, results from MUTOH will be included in the Printing & Automation segment of the IP Business for disclosure purposes.

～FY25Q2

- **P&S (Printing & Solutions)**
  - Communications & printing equipment
  - Labeling
- **IP (Industrial Printing)**
  - Domino
  - Printing & automation
- **Machinery**
  - Machine tools
  - Industrial sewing machines
- **Nissei**
- **P&H (Personal & Home)**
- **N&C (Network & Contents)**
- **Other**

FY25Q3～

＊FY25 reclassified retrospectively.

- **P&S (Printing & Solutions)**
  - Communications & printing equipment
  - Labeling
- **IP (Industrial Printing)**
  - Domino
  - Printing & automation
- **Machinery**
  - Machine tools
  - Industrial sewing machines
- **Nissei**
- **P&H (Personal & Home)**
- **Other**: Gain on transfer the Karaoke Club business and pre-transfer earnings
- **Discontinued operations**

FY26～

- **P&S (Printing & Solutions)**
  - Communications & printing equipment
  - Labeling
- **IP (Industrial Printing)**
  - Domino
  - Printing & automation — **MUTOH results included**
- **Machinery**
  - Machine tools
  - Industrial sewing machines
- **Nissei**
- **P&H (Personal & Home)**
- **Other**
- **Discontinued operations**

*Sub-businesses within P&S, IP and Machinery businesses disclose sales revenue only.

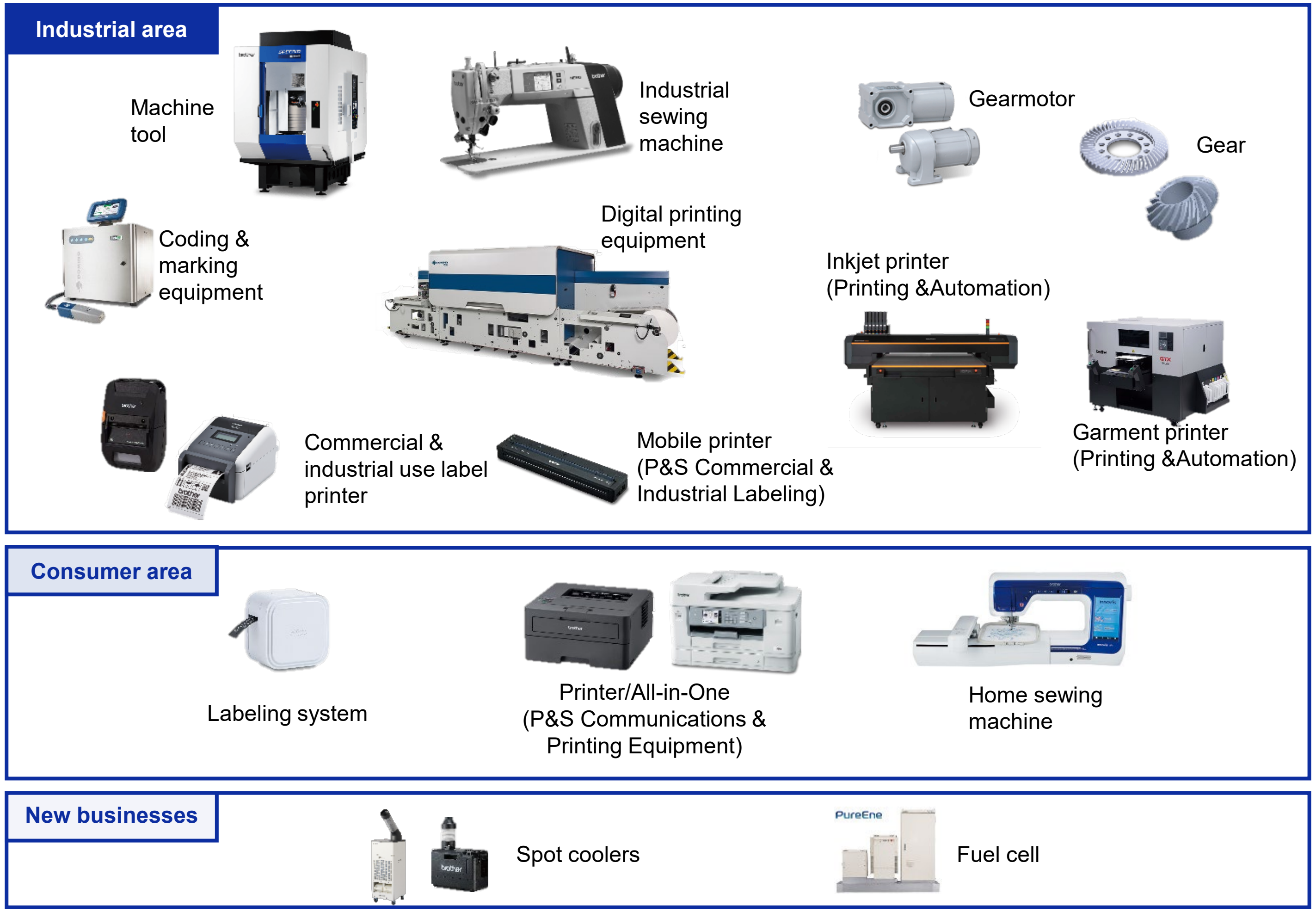
Reference: Brother Group’s business areas

brother at your side

Business areas

Area	Business Name	Sub-segments
Industrial area	Machinery	Industrial Equipment
Industrial area	Machinery	Industrial Sewing Machines
Industrial area	Nissei	
Industrial area	IP (Industrial Printing)	Domino
Industrial area	IP (Industrial Printing)	Printing & Automation
Industrial area	P&S (Printing & Solutions)	Commercial & Industrial Labeling
Consumer area	P&S (Printing & Solutions)	Home & Office Labeling
Consumer area	P&S (Printing & Solutions)	Communications & Printing Equipment
Consumer area	P&H (Personal & Home)	
New businesses		

Product / Service portfolio



brother
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