First Half of Fiscal Year 2027 Summary Result Presentation

November 5, 2026

Komori Corporation

FY2027 1st Half Results & Net Sales Change Factors

KOMORI

◆ FY2027 1st Half Results

(100 million ¥)

	Order Intake	Net Sales	Operating Profit	Ordinary Profit	Profit Attributable to Owners of Parent
FY2026 1st Half Actual	500	522	32	36	24
FY2027 1st Half Actual	615	514	27	27	19
FY2027 1st Half Budget	568	537	27	26	18

◆ Net Sales – Change Factors

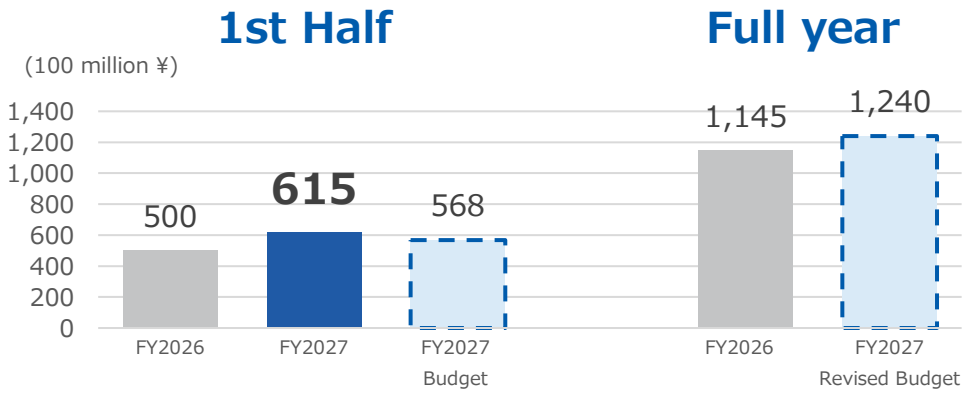
(100 million ¥)

	Net Sales	Sheet-fed offset presses	Security printing presses	Maintenance & Repair	Others
vs. Prior Year	-8	-10	-18	+17	+3

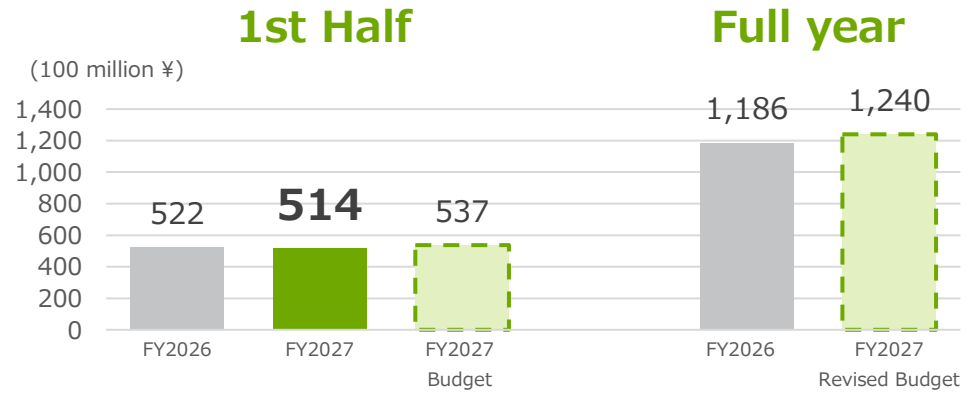
Impact of the prior-year large orders in Asia has run off

Financial Results Overview

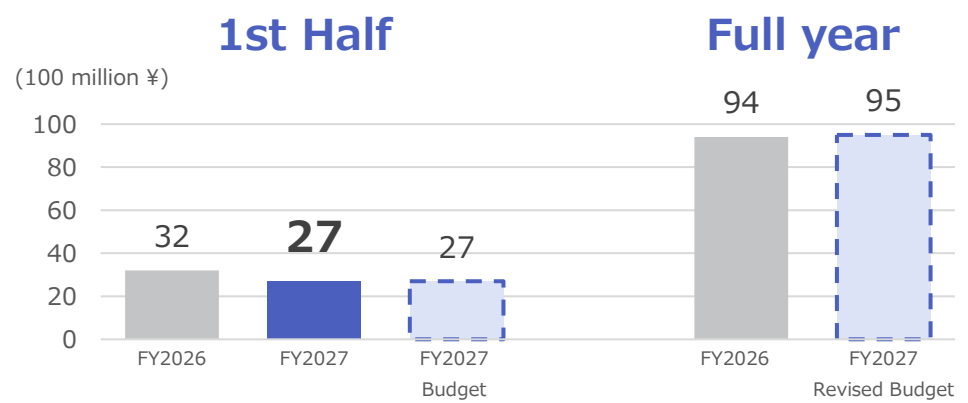
Order Intake



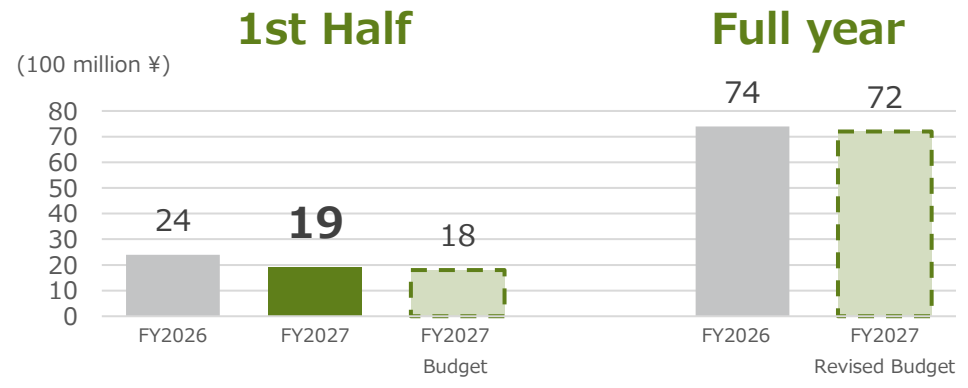
Net Sales



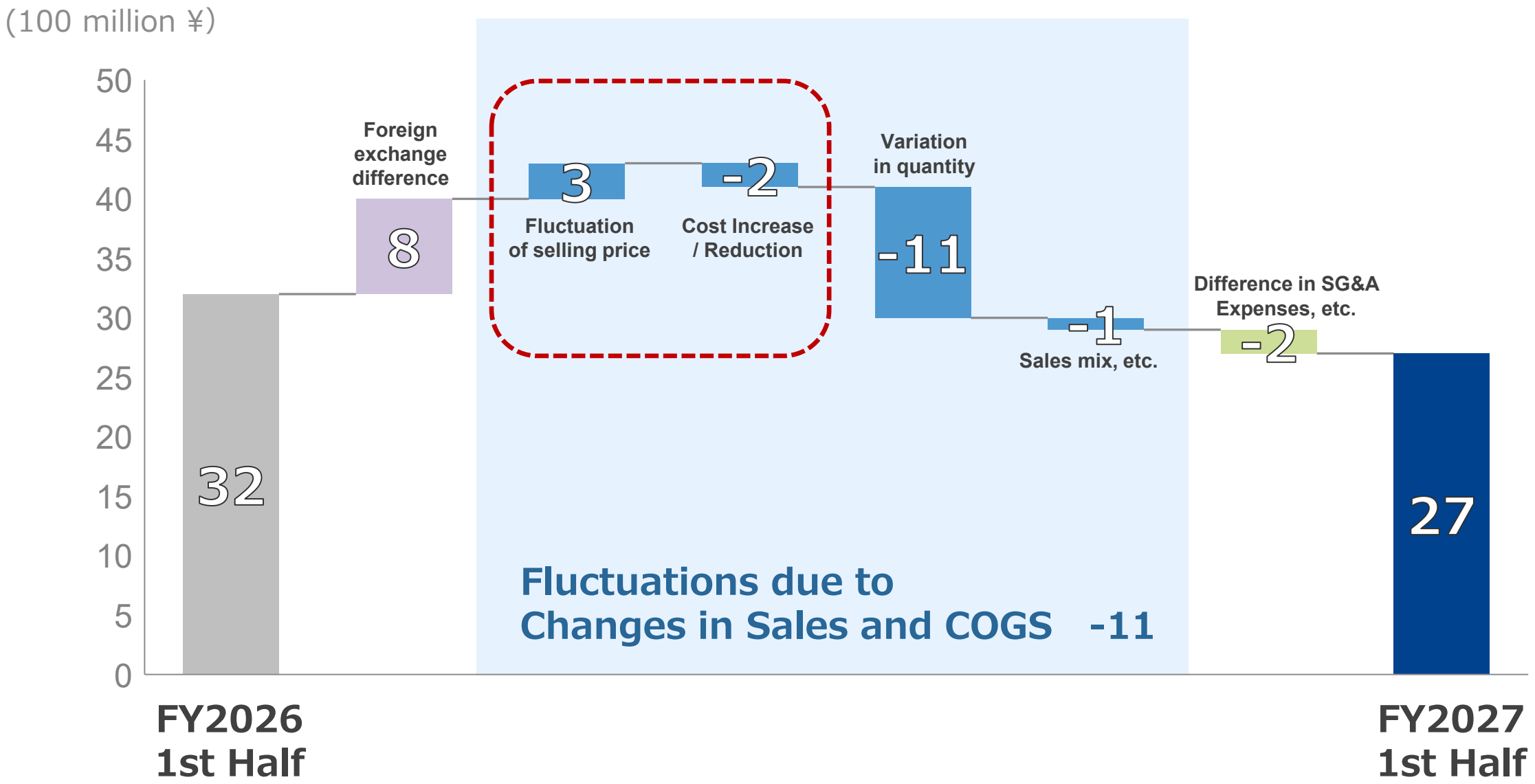
Operating Profit



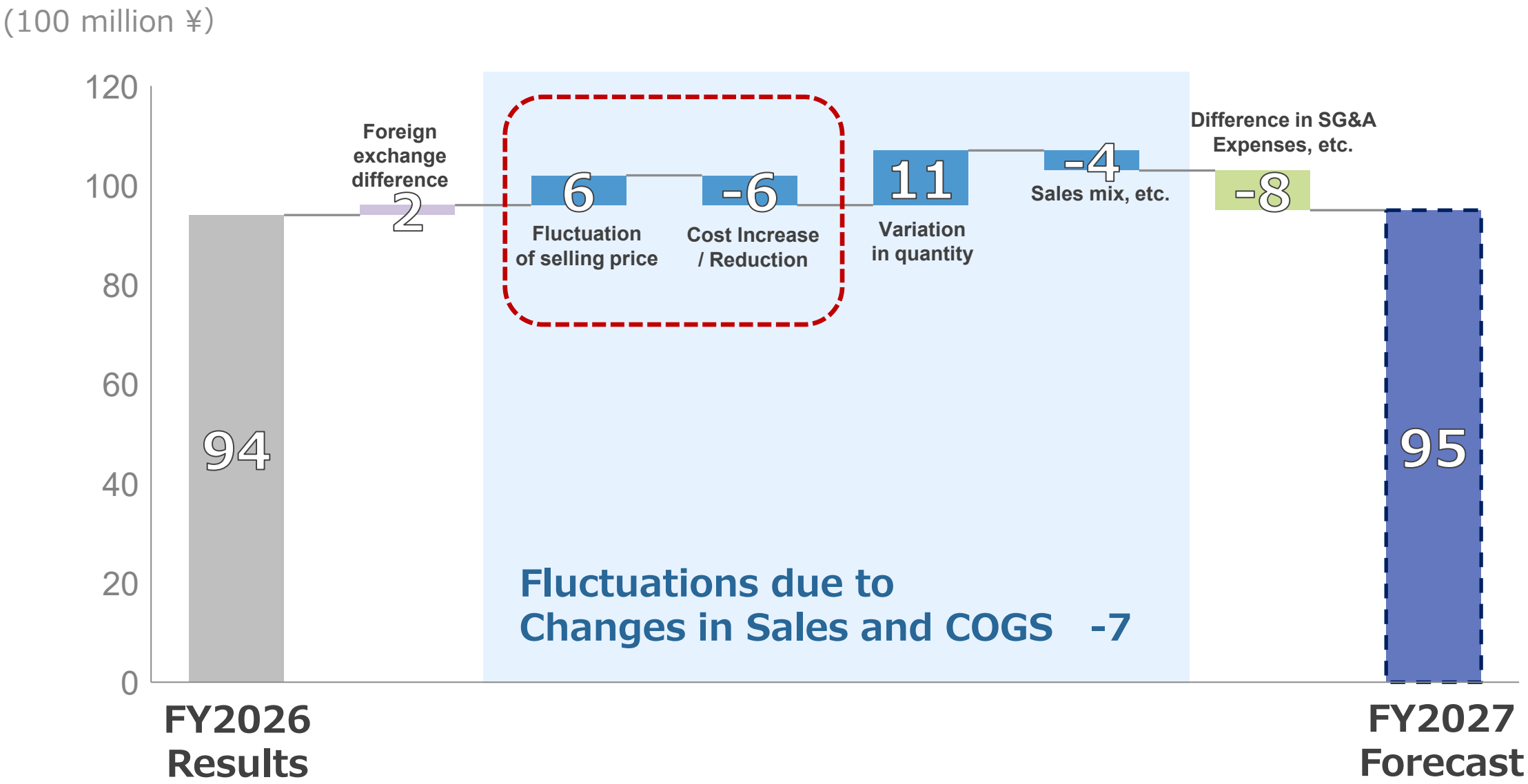
Profit Attributable to Owners of Parent



Operating Profit Bridge: FY2026 1st Half vs FY2027 1st Half



Operating Profit Bridge: FY2026 Results vs FY2027 Forecast



Balance Sheet Summary

(100 million ¥)

(ASSETS)	Mar.31.2026	Sep.30.2026	Change
Cash, deposits and securities	544	**454**	-90
Notes and account receivable－trade	193	**179**	-14
Inventories	446	**494**	47
Breakdown: Merchandise and finished goods	186	**225**	39
Property, plant and equipment	234	**243**	9
Intangible assets	24	**23**	-2
Other assets	339	**387**	48
Total assets	1,782	**1,781**	-1

(LIABILITIES)	Mar.31.2026	Sep.30.2026	Change
Notes and account payable－trade	95	**92**	-3
Short-term loans payable	1	**10**	9
Bonds payable	90	**90**	0
Long-term loans payable	1	**0**	-0
Other liabilities	366	**361**	-5
Total liabilities	553	554	1
(NET ASSETS)			
Net assets	1,229	**1,227**	-2
Total liabilities and net assets	1,782	**1,781**	-1

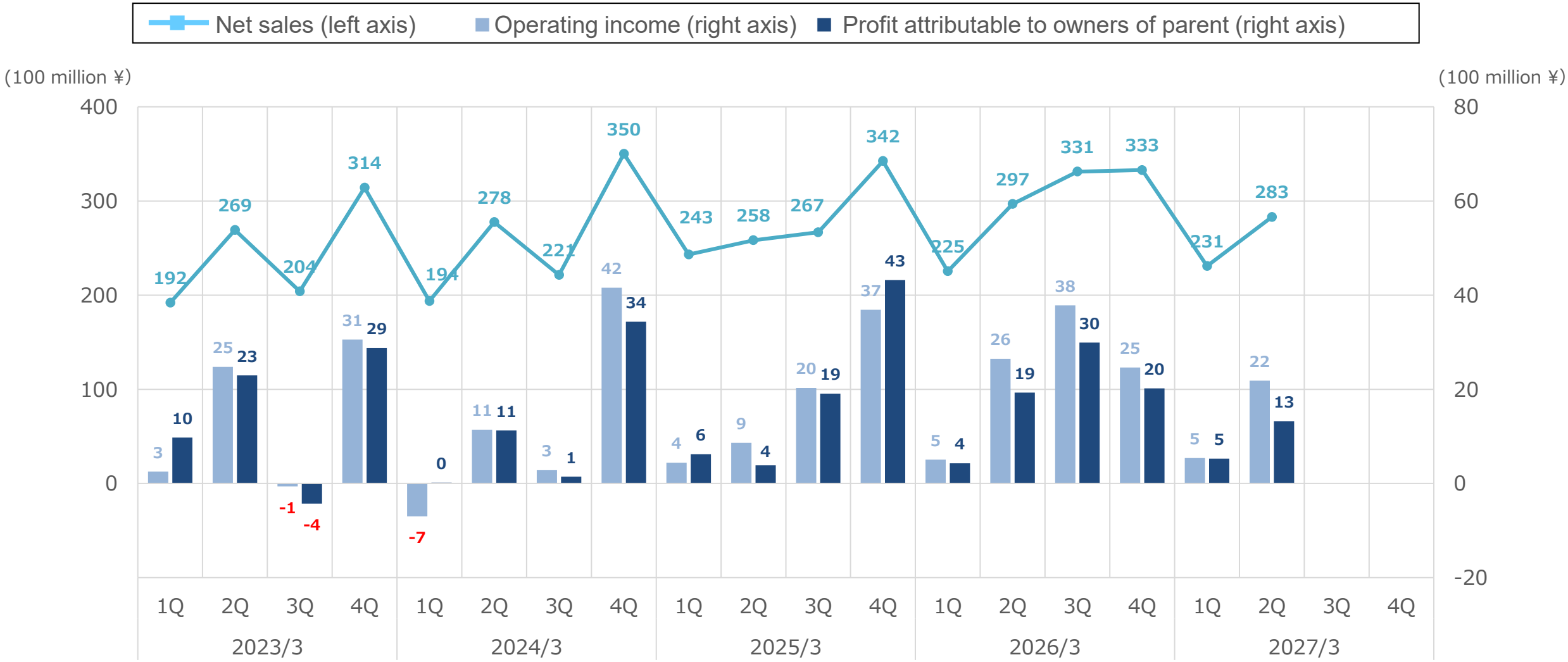
P / L

(100 million ¥)

	Previous FY□	Current FY Actual			Budget		
	2026/3 1st Half	2027/3 1st Half	vs. PY	vs. PY (%)	2027/3 1st Half Budget	vs. Budget	vs. Budget (%)
Order intake	500	**615**	115	+23%	568	47	+8%
Net sales	522	**514**	-8	-2%	537	-23	-4%
Operating profit	32	**27**	-4	-14%	27	0	+1%
Ordinary profit	36	**27**	-9	-25%	26	1	+5%
Profit attributable to owners of parent	24	**19**	-5	-21%	18	1	+3%

FOREX : Average (Yen)	US$	146.57	**160.02**			145.00	
	EUR	167.74	**184.39**			165.00	
FOREX : End of term (Yen)	US$	148.88	**157.35**			145.00	
	EUR	174.47	**178.34**			165.00	

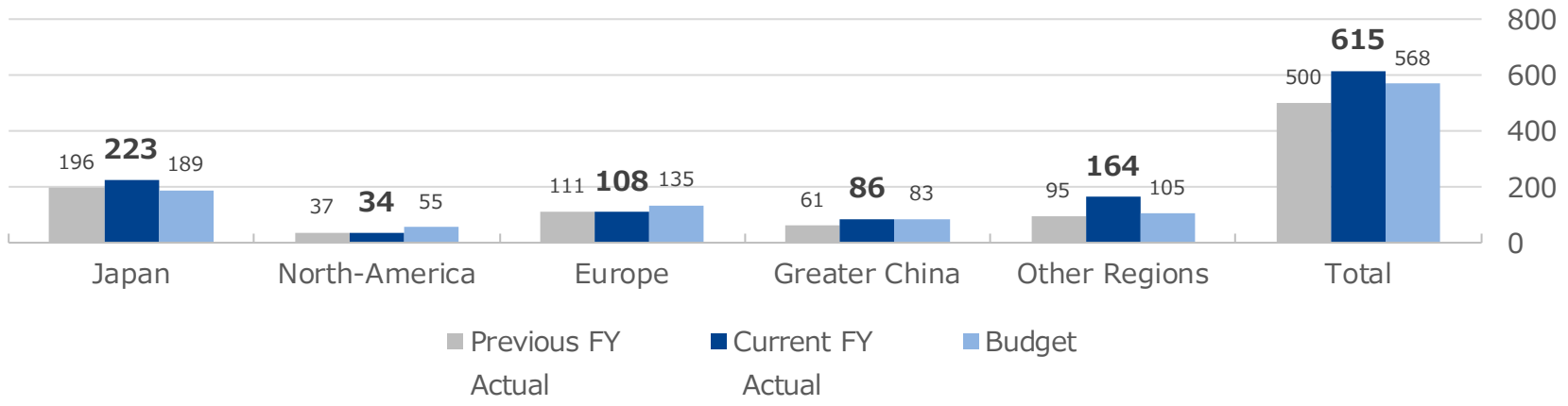
Net Sales, Operating Profit and Profit attributable to owners of parent



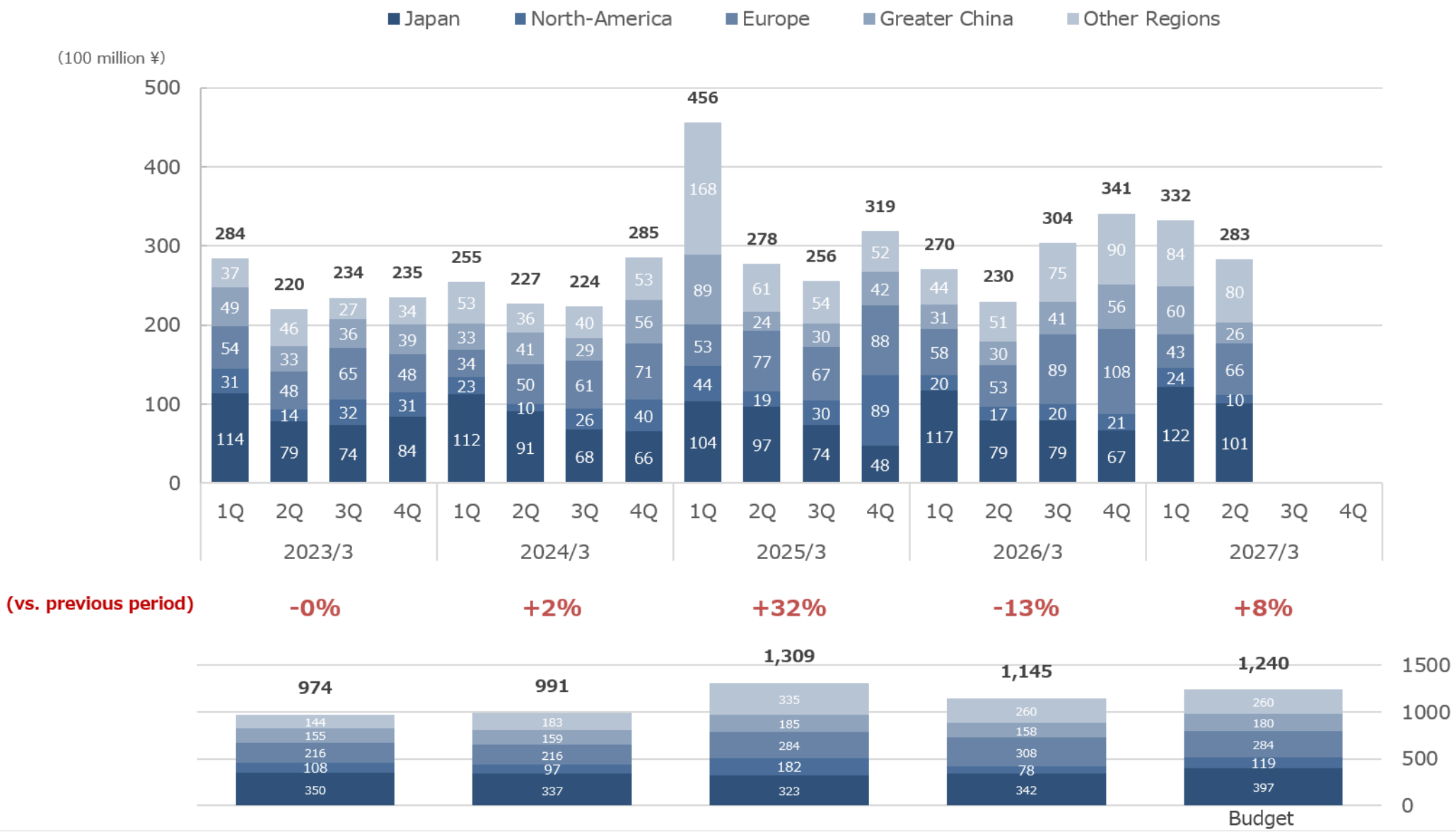
Order Intake by Region

(100 million ¥)

	Previous FY Actual	Current FY Actual		Budget	
	2026/3 1st Half	2027/3 1st Half	vs. PY (%)	2027/3 1st Half	vs. Budget (%)
Japan	196	**223**	+14%	189	+18%
North-America	37	**34**	-8%	55	-39%
(million USD)	(25)	**(21)**	(-16%)	(38)	(-45%)
Europe	111	**108**	-2%	135	-20%
(million EUR)	(66)	**(59)**	(-11%)	(82)	(-28%)
Greater China	61	**86**	+41%	83	+3%
Other Regions	95	**164**	+72%	105	+55%
Total	500	**615**	+23%	568	+8%



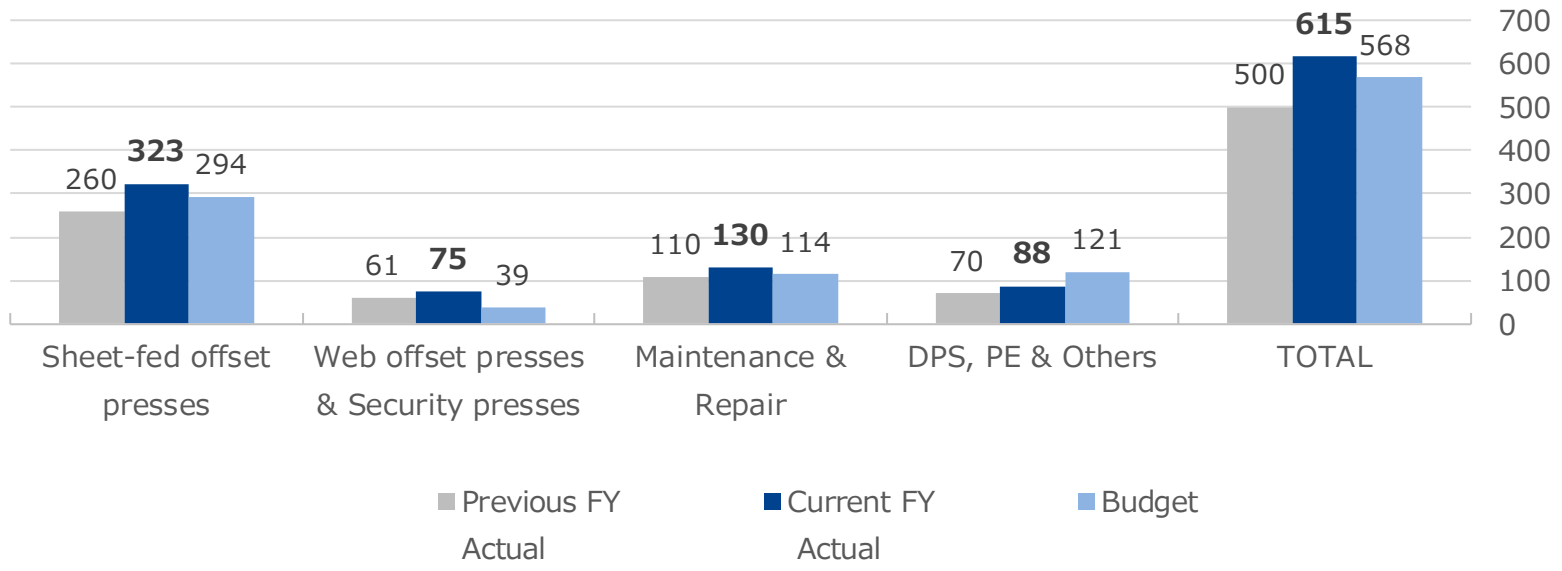
Order Intake by Region



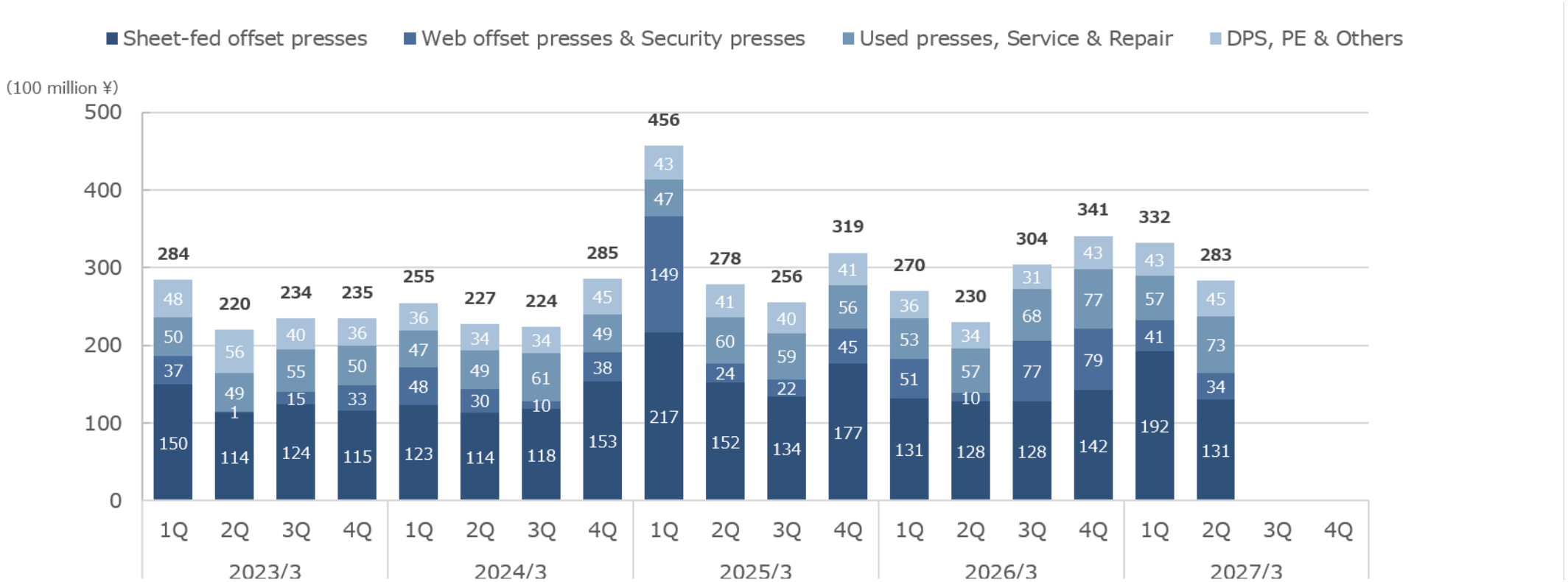
Order Intake by Model

(100 million ¥)

	Previous FY Actual	Current FY Actual		Budget	
	2026/3 1st Half	2027/3 1st Half	vs. PY (%)	2027/3 1st Half	vs. Budget (%)
Sheet-fed offset presses	260	**323**	+24%	294	+10%
Web offset presses & Security presses	61	**75**	+22%	39	+91%
Maintenance & Repair	110	**130**	+18%	114	+14%
DPS, PE & Others	70	**88**	+26%	121	-27%
TOTAL	500	**615**	+23%	568	+8%

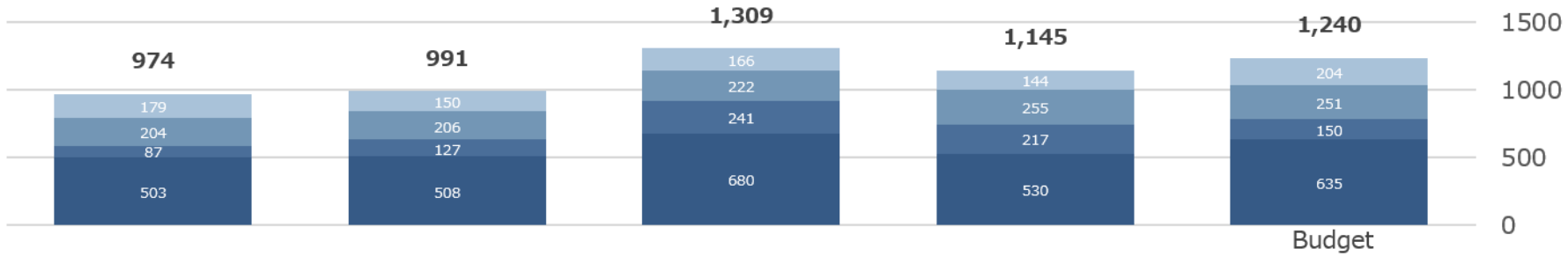


Order Intake by Model



(vs. previous period)

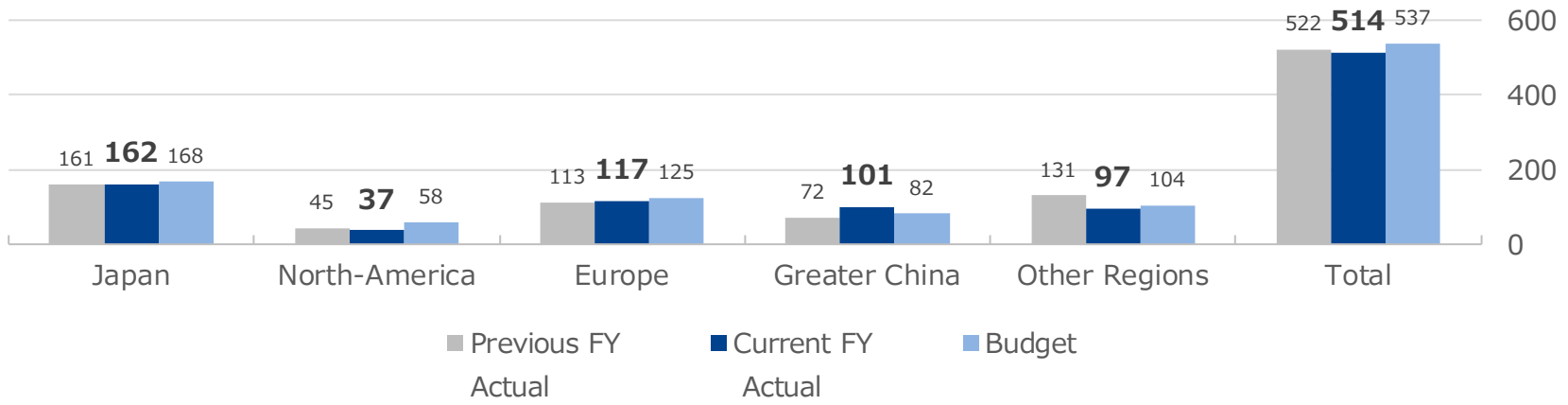
-0% +2% +32% -13% +8%



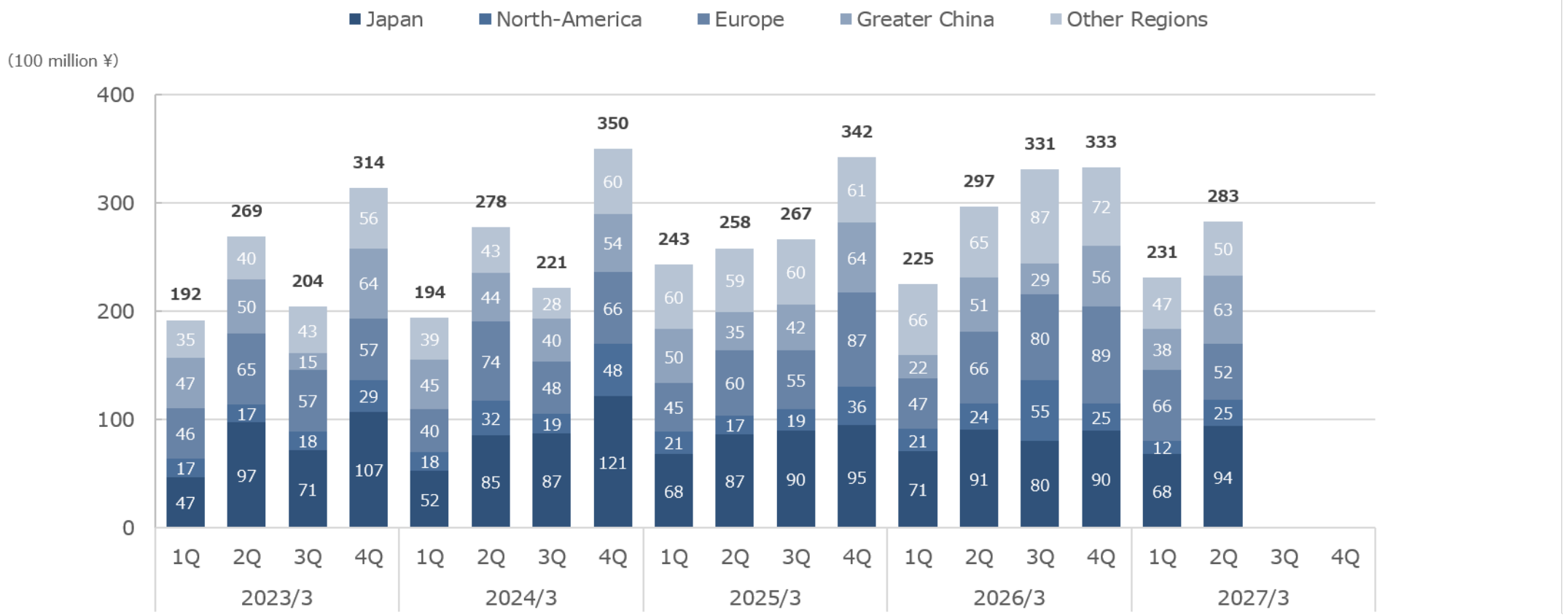
Net Sales by Region

(100 million ¥)

	Previous FY Actual	Current FY Actual		Budget	
	2026/3 1st Half	2027/3 1st Half	vs. PY (%)	2027/3 1st Half	vs. Budget (%)
Japan	161	**162**	+0%	168	-4%
North-America	45	**37**	-17%	58	-36%
(million USD)	(31)	**(23)**	(-24%)	(40)	(-42%)
Europe	113	**117**	+4%	125	-6%
(million EUR)	(67)	**(64)**	(-5%)	(76)	(-16%)
Greater China	72	**101**	+39%	82	+24%
Other Regions	131	**97**	-26%	104	-7%
Total	522	**514**	-2%	537	-4%

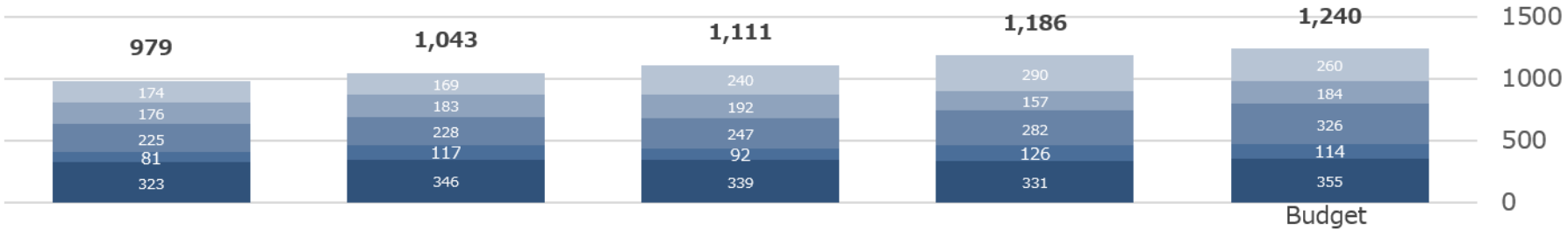


Net Sales by Region



(vs. previous period)

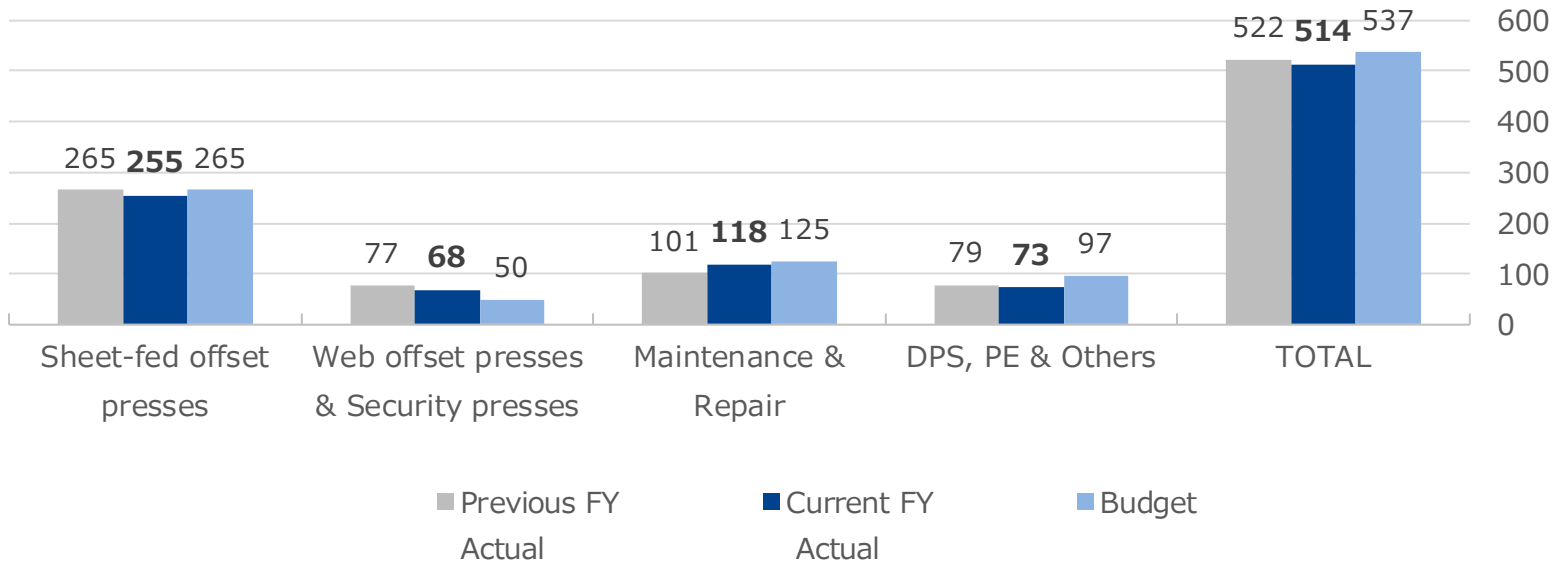
+12% +7% +6% +7% +5%



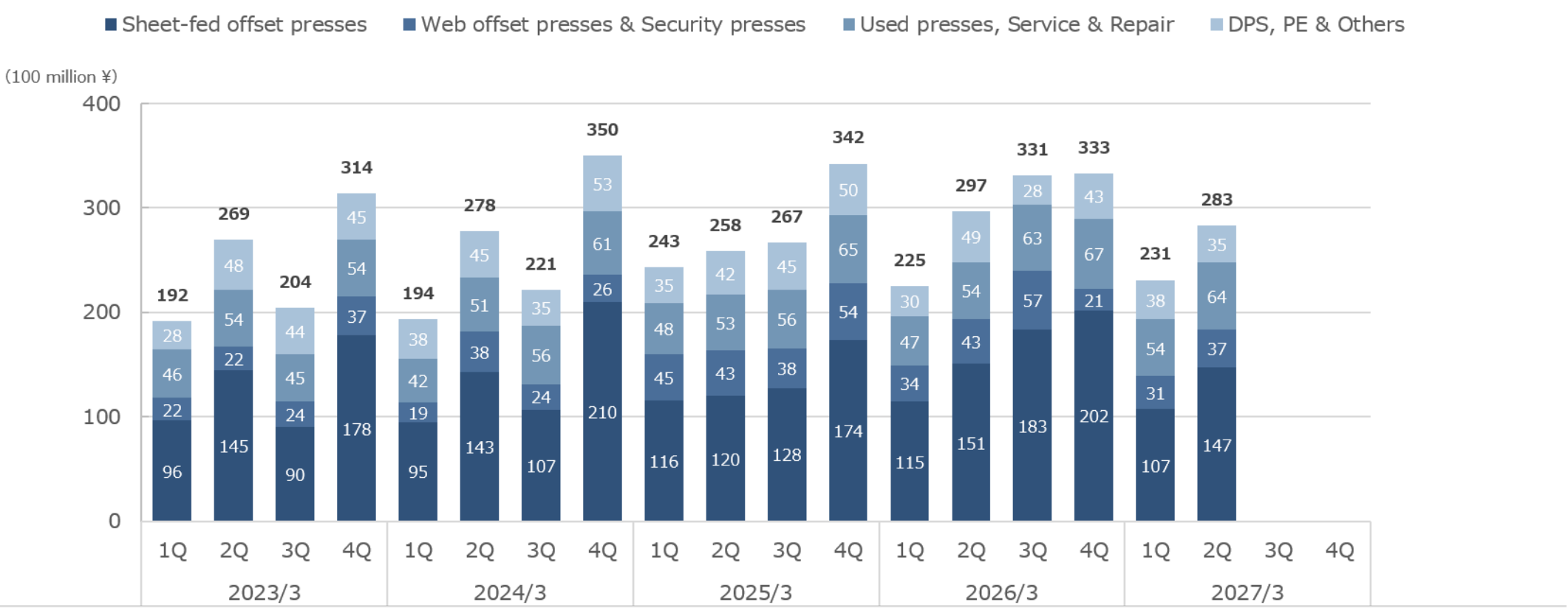
Net Sales by Model

(100 million ¥)

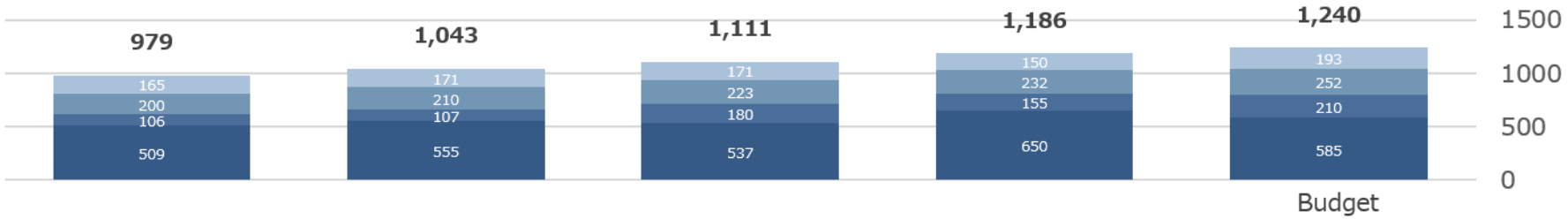
	Previous FY Actual	Current FY Actual		Budget	
	2026/3 1st Half	2027/3 1st Half	vs. PY (%)	2027/3 1st Half	vs. Budget (%)
Sheet-fed offset presses	265	**255**	-4%	265	-4%
Web offset presses & Security presses	77	**68**	-12%	50	+36%
Maintenance & Repair	101	**118**	+17%	125	-5%
DPS, PE & Others	79	**73**	-7%	97	-25%
TOTAL	522	**514**	-2%	537	-4%



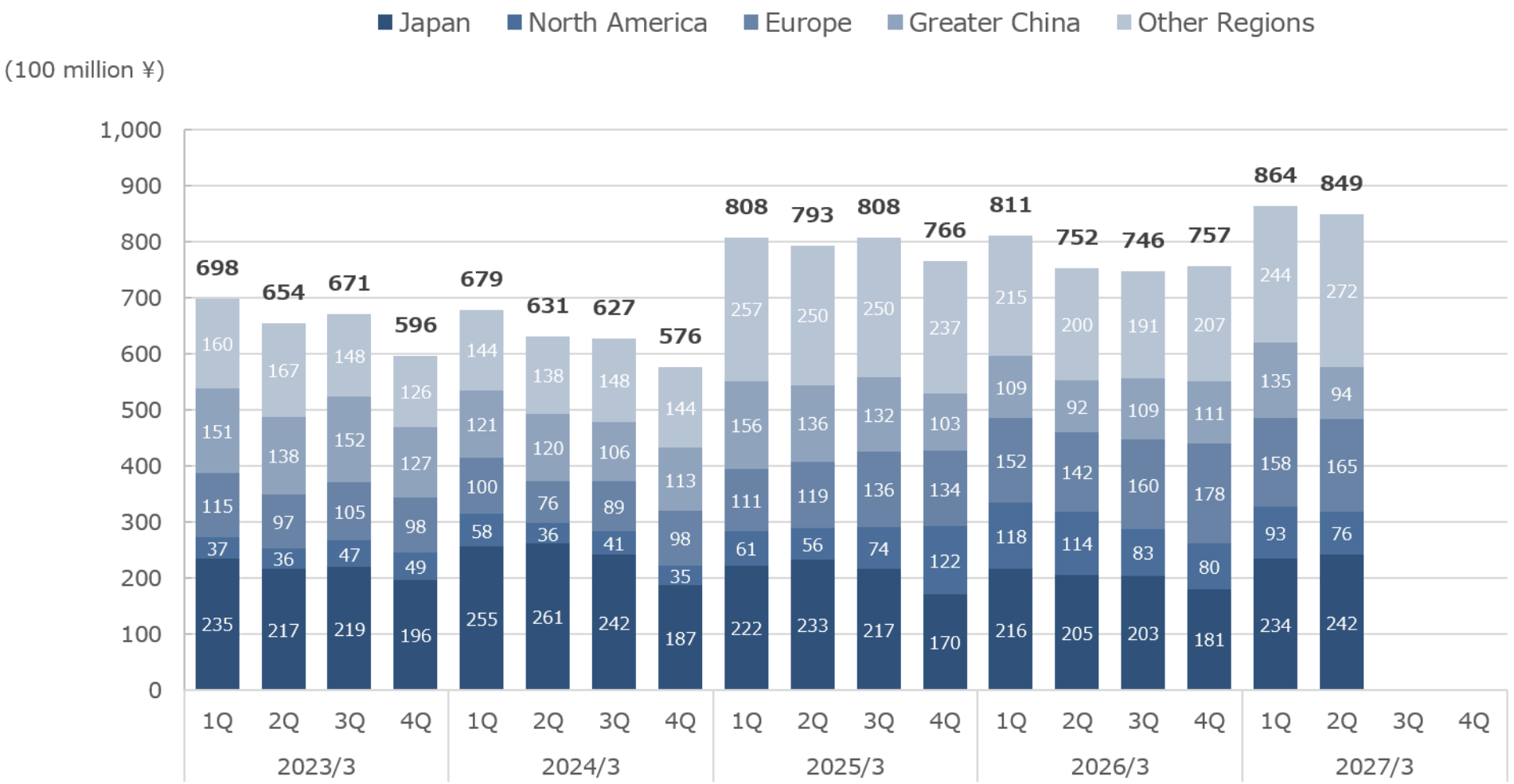
Net Sales by Model



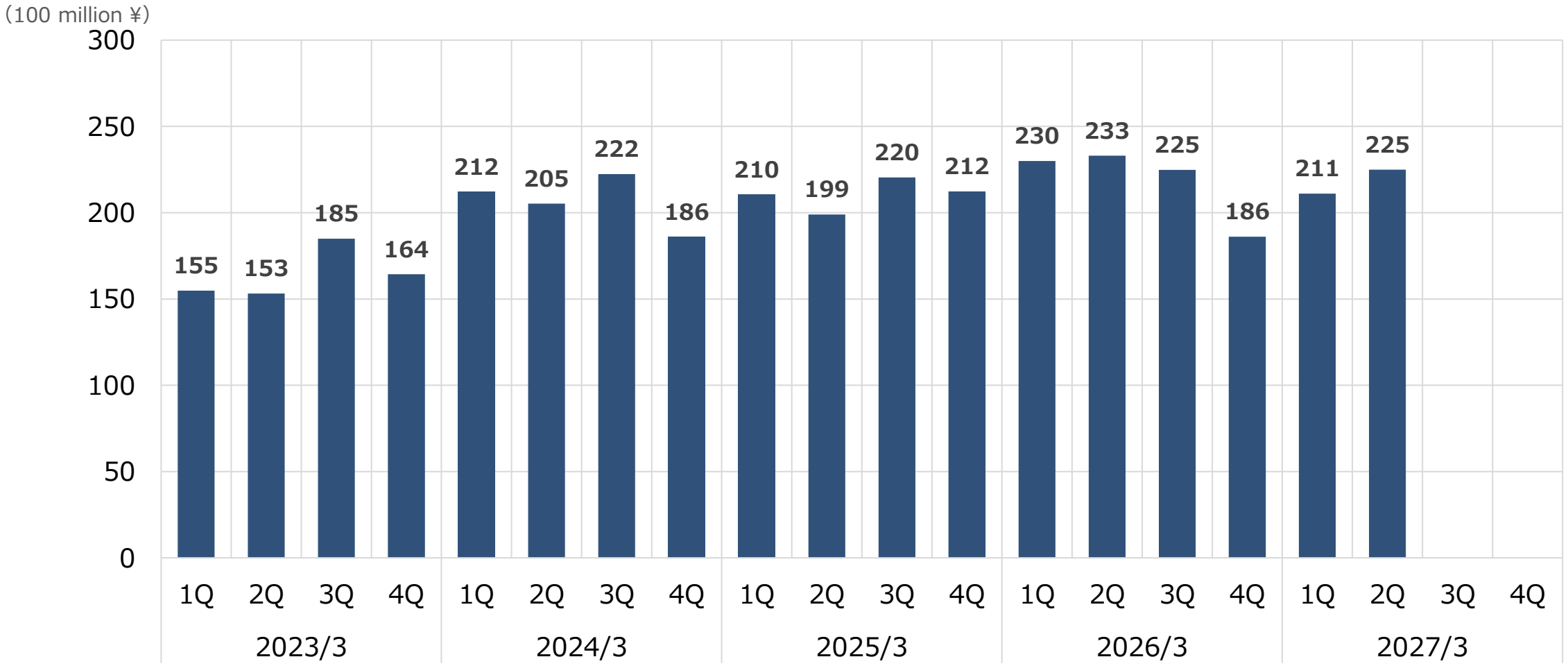
(vs. previous period) +12% +7% +6% +7% +5%



Order Backlog



Finished Goods Inventories （at Manufacturing Cost）



Forecast

Forecast of result of operations for FY2027

KOMORI

(100 million ¥)

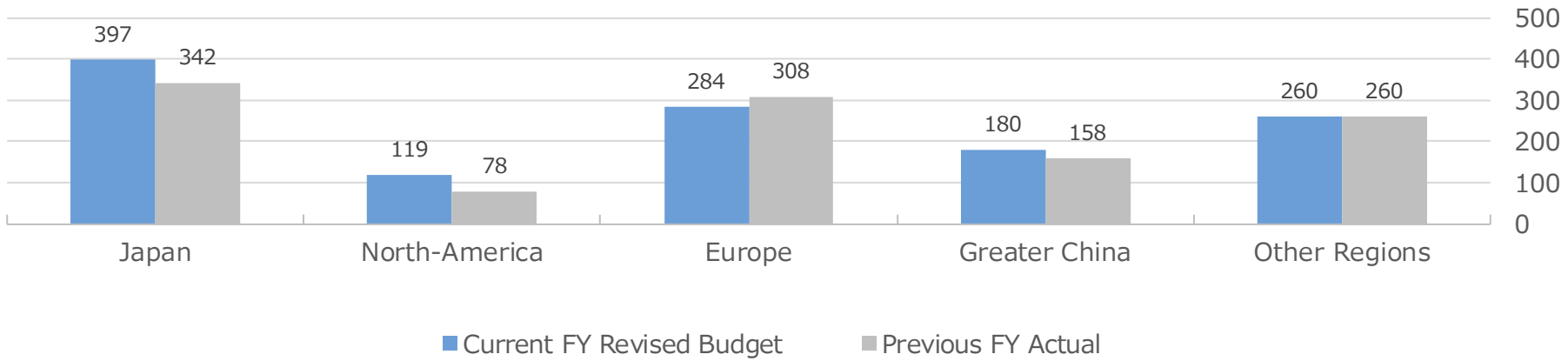
	Current FY			Previous FY		
	1st Half	2nd Half Revised Budget	Full Year Revised Budget	Full Year	vs. PY	vs. PY (%)
Order intake	615	625	1,240	1,145	95	+8%
Net sales	514	726	1,240	1,186	54	+5%
Operating profit	27	68	95	94	1	+1%
Ordinary profit	27	65	92	107	-15	-14%
Profit attributable to owners of parent	19	53	72	74	-2	-2%

FOREX : Average (Yen)	US$	160.02	145.00	149.35	150.97
	EUR	184.39	165.00	166.27	174.54
FOREX : End of term (Yen)	US$	157.35	145.00	145.00	159.88
	EUR	178.34	165.00	165.00	183.41

Forecast of Order Intake by Region

(100 million ¥)

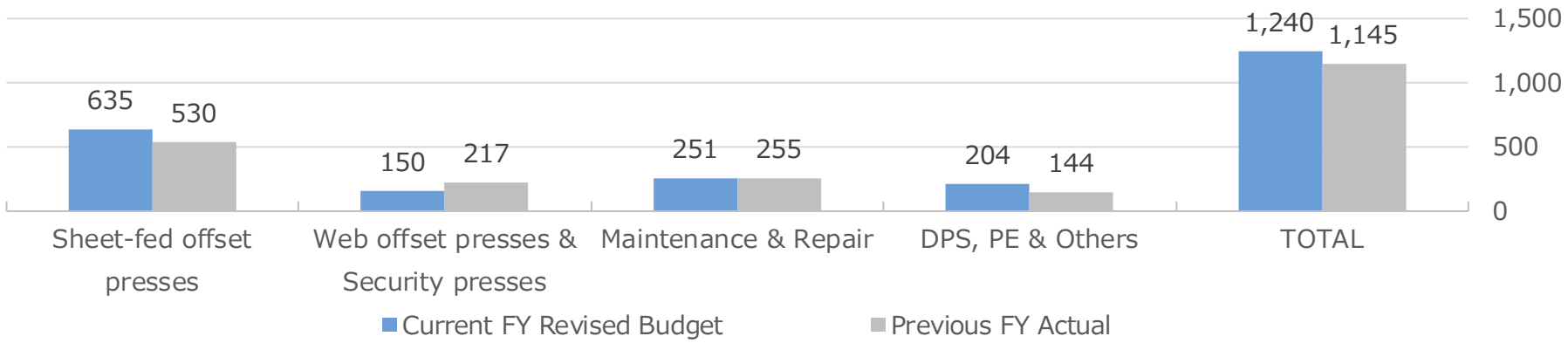
	Current FY			Previous FY		
	1st Half	2nd Half Revised Budget	Full Year Revised Budget	Full Year	vs. PY	vs. PY (%)
Japan	223	174	397	342	55	+16%
North-America	34	85	119	78	41	+52%
(million USD)	(21)	(57)	(78)	(52)	26	(+50%)
Europe	108	175	284	308	-24	-8%
(million EUR)	(59)	(103)	(162)	(176)	-14	(-8%)
Greater China	86	94	180	158	23	+14%
Other Regions	164	96	260	260	0	0%
Total	615	625	1,240	1,145	95	+8%



Forecast of Order Intake by Model

(100 million ¥)

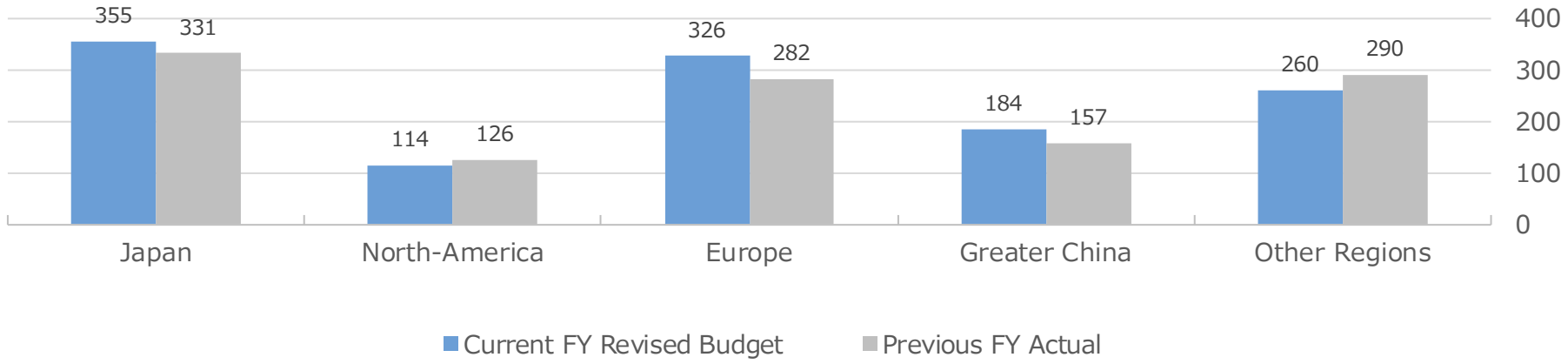
	Current FY			Previous FY		
	1st Half	2nd Half Revised Budget	Full Year Revised Budget	Full Year	vs. PY	vs. PY (%)
Sheet-fed offset presses	323	313	635	530	105	+20%
Web offset presses & Security presses	75	76	150	217	-66	-31%
Maintenance & Repair	130	121	251	255	-4	-2%
DPS, PE & Others	88	116	204	144	60	+42%
TOTAL	615	625	1,240	1,145	95	+8%



Forecast of Net Sales by Region

(100 million ¥)

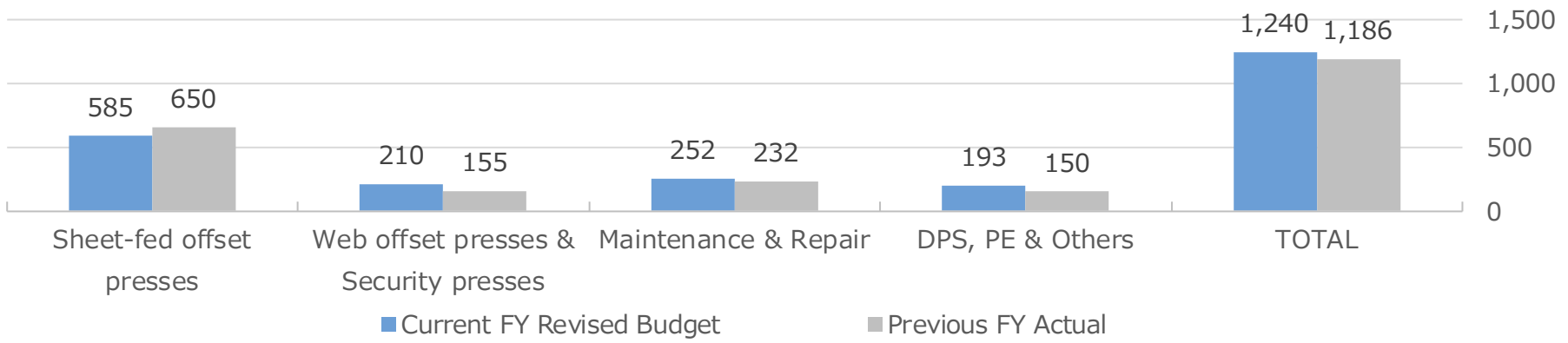
	Current FY			Previous FY		
	1st Half	2nd Half Revised Budget	Full Year Revised Budget	Full Year	vs. PY	vs. PY (%)
Japan	162	193	355	331	24	+7%
North-America	37	77	114	126	-11	-9%
(million USD)	(23)	(52)	(75)	(83)	-8	(-10%)
Europe	117	209	326	282	45	+16%
(million EUR)	(64)	(122)	(186)	(161)	25	(+15%)
Greater China	101	83	184	157	27	+17%
Other Regions	97	163	260	290	-31	-11%
Total	514	726	1,240	1,186	54	+5%



Forecast of Net Sales by Model

(100 million ¥)

	Current FY			Previous FY		
	1st Half	2nd Half Revised Budget	Full Year Revised Budget	Full Year	vs. PY	vs. PY (%)
Sheet-fed offset presses	255	330	585	650	-65	-10%
Web offset presses & Security presses	68	142	210	155	56	+36%
Maintenance & Repair	118	134	252	232	21	+9%
DPS, PE & Others	73	120	193	150	43	+29%
TOTAL	514	726	1,240	1,186	54	+5%



CAPEX, Depreciation and Amortization, R&D etc.

(Millions of yen)

	2023/3	2024/3	2025/3	2026/3	2027/3 1st Half	2027/3 Forecast
Number of employees	2,567	2,562	2,625	2,622	2,627	2,650
Personnel expenses	23,246	24,656	26,246	27,365	14,183	28,300
Capital expenditures	2,303	1,997	2,601	4,900	2,459	4,200
Depreciation and amortization	1,896	1,968	2,298	2,278	1,232	2,500
R&D expenses	3,654	3,734	4,044	4,634	2,362	4,800
(% to net sales)	(3.7%)	(3.6%)	(3.6%)	(3.9%)	(4.6%)	(3.9%)

Reference Materials

Detailed Order Intake and Net Sales by Region

1. Japan Order Intake / Net Sales
2. North America Order Intake / Net Sales
3. Europe Order Intake / Net Sales
4. Greater China Order Intake / Net Sales
5. Other Regions Order Intake / Net Sales

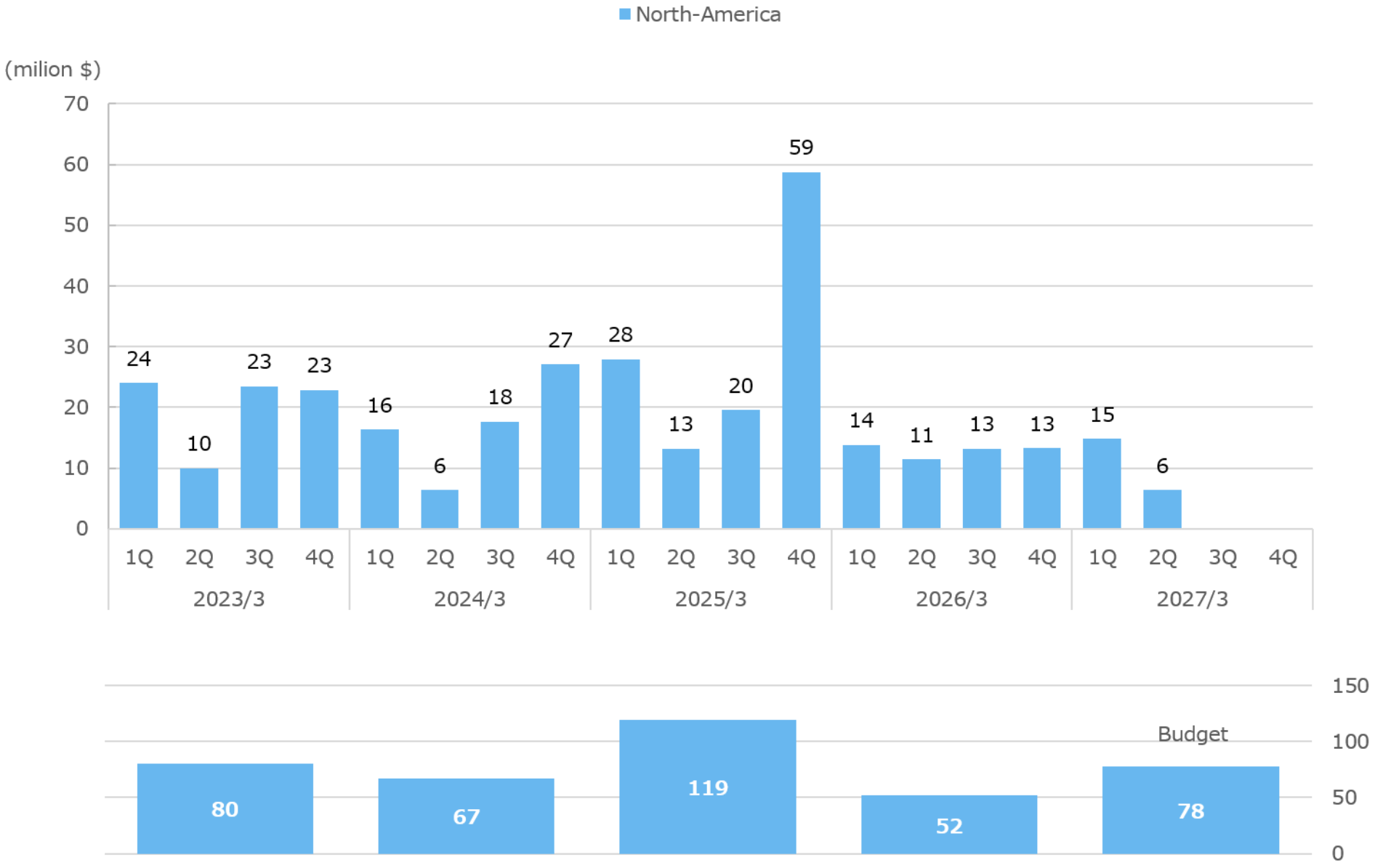
Order Intake in Japanese Market



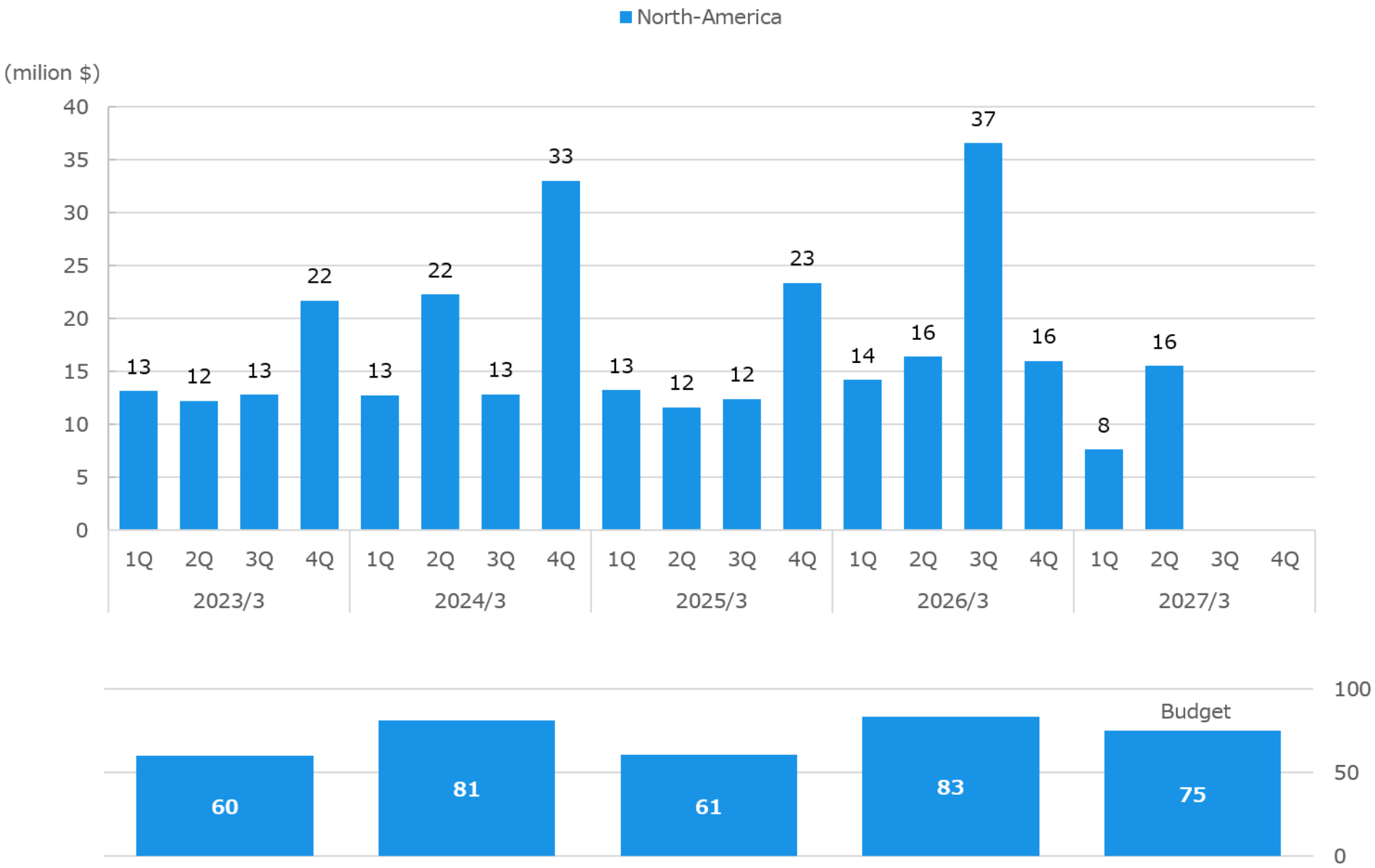
Net Sales in Japanese Market



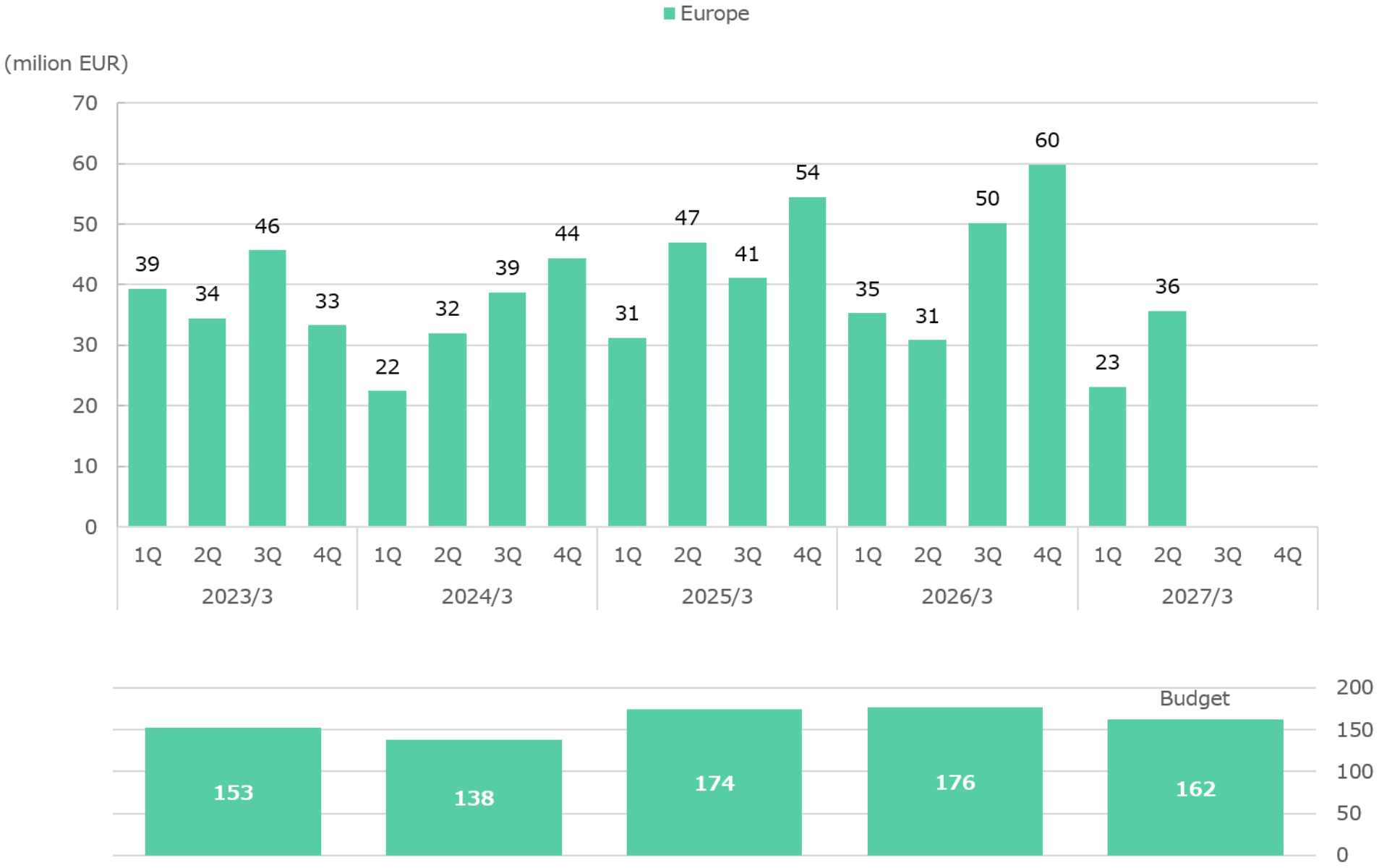
Order Intake in North American Market



Net Sales in North American Market



Order Intake in European Market



Net Sales in European Market



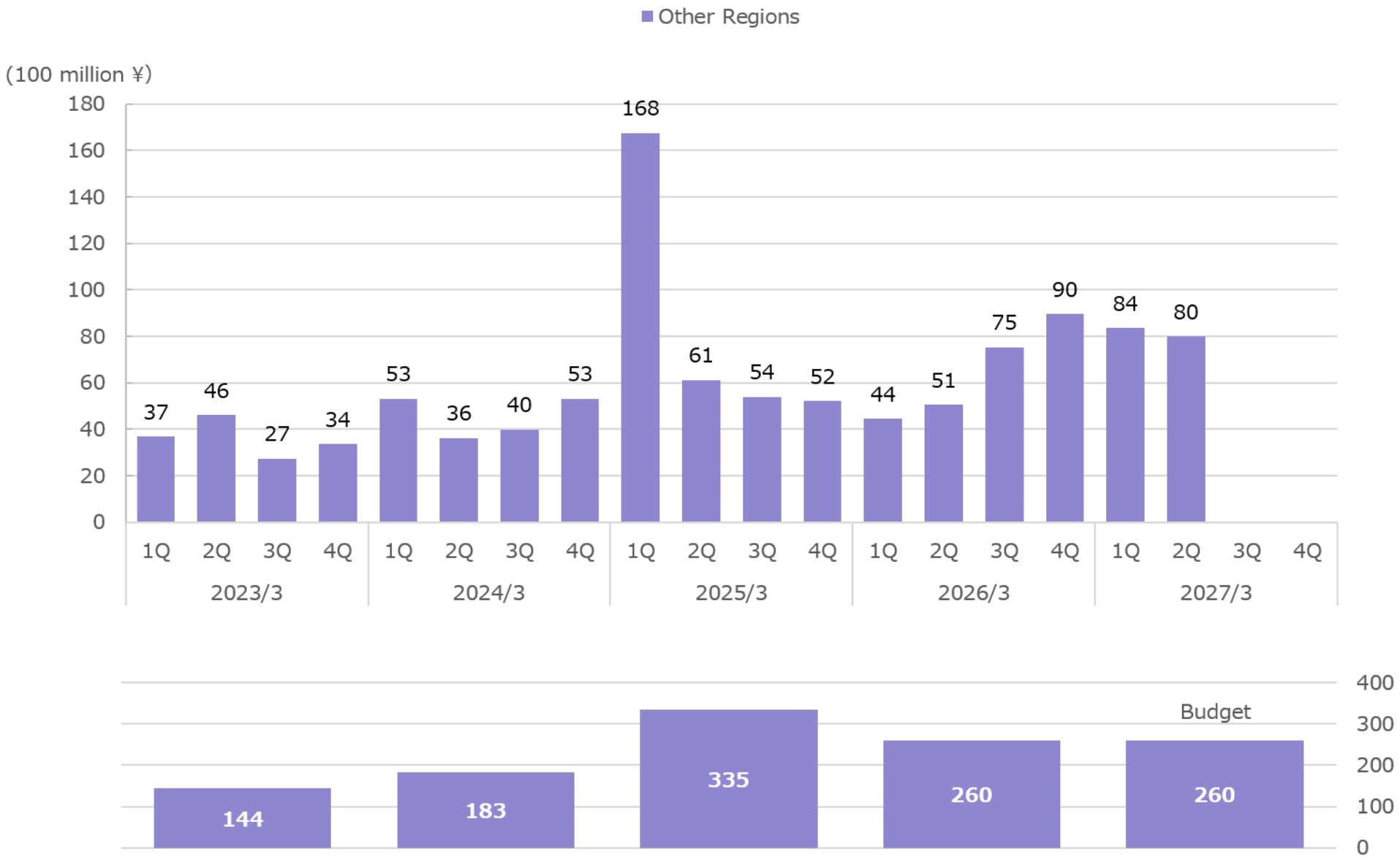
Order Intake in Greater China Market



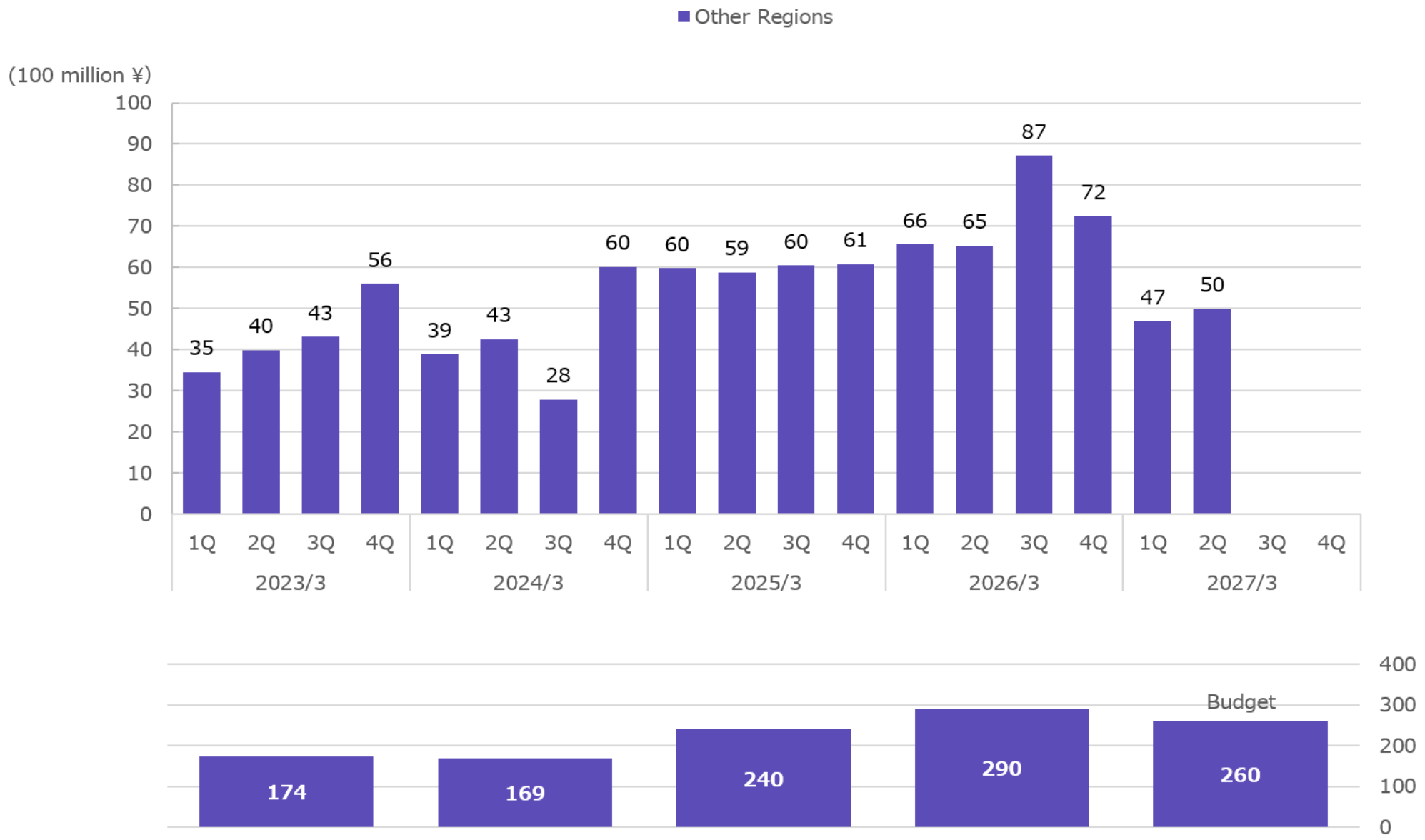
Net Sales in Greater China Market



Order Intake in Other Regions' Markets



Net Sales in Other Regions' Markets



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Caution Regarding Forward-Looking Statements

The forecasts in this material are based on management's assumptions and beliefs held in light of information currently available to it and accordingly involve risks and uncertainties that may cause actual results to differ materially from forecasts. These uncertainties include, but are not limited to, changes in economic conditions, market trends, changes in foreign currency exchange rates and other factors.