Presentation Materials for the First Two Quarters (Interim Period) of Fiscal Year Ending March 31, 2027

November 4, 2026

TISI Inc.

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Fiscal 2027 First Two Quarters: Financial Highlights

- Net sales and income up year on year; results exceeded plan.
- Operating margin up 0.1 percentage points year on year to 12.4%.
- Orders received and order backlog both showed strong double-digit year-on-year growth.

Fiscal 2027: Performance Forecast

- Revised full-year forecasts upward in light of strong first-half results and order intake.

Return to Shareholders

- Raised year-end dividend forecast by ¥2 per share in light of the upward revision to the full-year forecast.

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Contents

1 Fiscal 2027 First Two Quarters: Financial Highlights

2 Fiscal 2027: Performance Forecast

3 Return to Shareholders

4 Initiatives for Future Growth

5 Reference Materials

- All statements described in these materials are based on information available to management regarding the TIS INTEC Group-that is, TISI and the subsidiaries under its umbrella-as of the presentation date and certain assumptions deemed reasonable at this time. These statements do not constitute a promise by the Company to achieve such forward-looking statements. Actual results may differ significantly from the forecasts due to various factors.
- Amounts for each three-month quarter are calculated by subtracting data for the respective period from the cumulative total.
- Segment sales include intersegment sales. [Excluding page 40,41]

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1	Fiscal 2027 First Two Quarters: Financial Highlights
2	Fiscal 2027: Performance Forecast
3	Return to Shareholders
4	Initiatives for Future Growth
5	Reference Materials

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Fiscal 2027 First Two Quarters: Performance Highlights (YOY change)

- Sales and operating income increased, driven by business expansion through effectively capturing clients' IT investment demand, including digital transformation needs, and expanding service offerings.

[Millions of yen]	Fiscal 2026 H1	Fiscal 2027 H1	YOY change	
Net Sales	288,525	**307,153**	+18,627	[+6.5%]
Operating Income	35,553	**38,184**	+2,630	[+7.4%]
Operating Margin	12.3%	**12.4%**	+0.1P	-
Net Income Attributable to Owners of the Parent Company	23,726	**26,937**	+3,210	[+13.5%]
Net Income to Net Sales Ratio	8.2%	**8.8%**	+0.6P	-

・Non-operating income: ¥1,774 million (YOY change +¥294 million)
→ Dividend income ¥824 million,
Foreign exchange gains ¥425 million, etc.

・Non-operating expenses: ¥1,619 million (YOY change +¥555 million)
→ Interest expenses ¥547 million,
Commission expenses ¥411 million, etc.

・Extraordinary income: ¥4,784 million (YOY change +¥2,684 million)
→ Gain on sale of investment securities ¥4,217 million, etc.

・Extraordinary loss: ¥1,873 million (YOY change +¥220 million)
→ Impairment losses ¥994 million, etc.

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Fiscal 2027 First Two Quarters: Performance Highlights (vs. Forecast)

- Exceeded forecast, backed by rising IT investment demand from a wide range of clients.

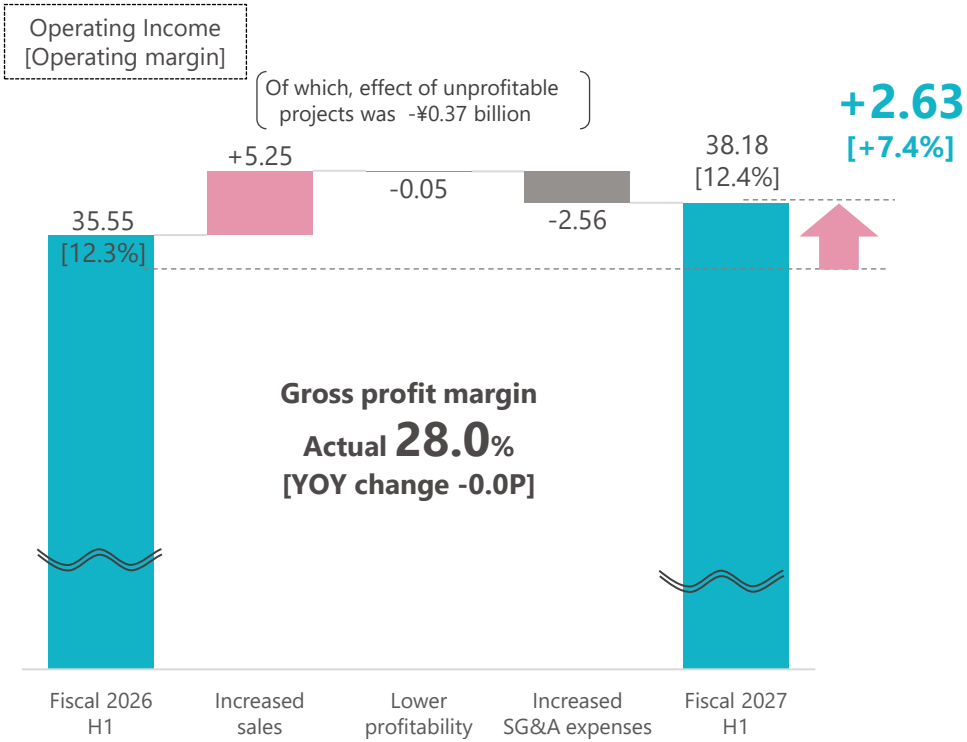
[Millions of yen]	Fiscal 2027 H1 Forecast	Fiscal 2027 H1 Actual	Vs. Forecast	
Net Sales	300,000	**307,153**	+7,153	[+2.4%]
Operating Income	36,500	**38,184**	+1,684	[+4.6%]
Operating Margin	12.2%	**12.4%**	+0.2P	-
Net Income Attributable to Owners of the Parent Company	26,000	**26,937**	+937	[+3.6%]
Net Income to Net Sales Ratio	8.7%	**8.8%**	+0.1P	-

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Fiscal 2027 First Two Quarters:
Analysis of Changes in Operating Income by Factor (YOY change)

- Achieved higher operating income on sales growth, despite continued growth investment and a ¥2.0 billion year-on-year increase in compensation investment. Gross profit margin: 28.0%.

[Billions of yen]



<Changes in SG&A Expenses>

	YOY change
Effect of change in status of consolidated subsidiary, etc.	+0.31
Growth investment	+0.13
Progress on measures	+1.25
Merger-related	+0.45
Other expenses	+0.40
Total	+2.56

<Growth investment>
[Human resources investment, R&D investment, Software investment]

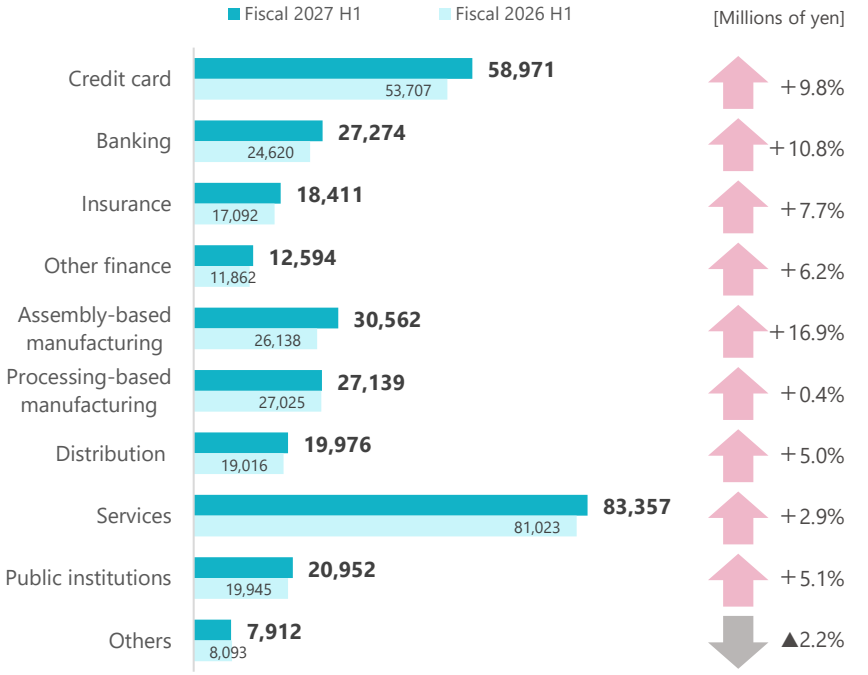
	YOY change
Cost of sales	+0.26
SG&A expenses	+0.13
Total	+0.40

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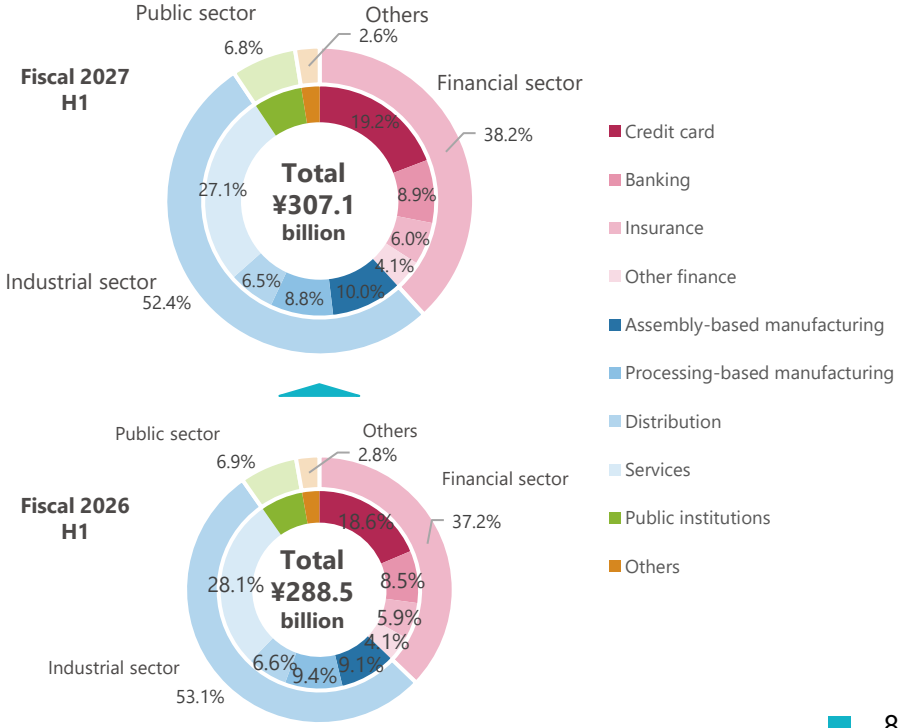
Fiscal 2027 First Two Quarters: Sales by Client Sector

- Overall upward trend in net sales. Finance performed well, led by credit card and banking. In the industrial sector, assembly-based manufacturing grew significantly. Public institutions also remained solid.

Net Sales by Client Sector



Net Sales Breakdown by Client Sector



* Due to a revision of the industry classifications of certain clients, net sales and composition ratios for the previous fiscal year have been reclassified based on the revised classifications.

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Fiscal 2027 First Two Quarters:
Sales and Income by Key Business Segment (YOY change)

[Millions of yen]		Fiscal 2026 H1	Fiscal 2027 H1	YOY change		Overview
Offering Service Business	Net Sales	76,070	**82,584**	+6,513	[+8.6%]	Net sales increased, driven by expanding IT investment demand in payments, infrastructure and other fields, as well as contributions from overseas businesses. Operating income, however, decreased due to increased upfront investment in payments and lower profitability in overseas businesses and other operations.
	Operating Income	4,667	**4,271**	-395	[-8.5%]	
	Operating Margin	6.1%	**5.2%**	-0.9P	-	
Business Process Management	Net Sales	21,725	**22,738**	+1,013	[+4.7%]	Net sales and operating income increased, driven by project wins, including in the DX business, which is positioned as a focus area. Operating margin declined due to increased investment in growth areas and other factors.
	Operating Income	2,966	**3,013**	+46	[+1.6%]	
	Operating Margin	13.7%	**13.3%**	-0.4P	-	
Financial IT Business	Net Sales	48,078	**53,621**	+5,542	[+11.5%]	Net sales and operating income increased, driven by expanding business with core clients in the credit card sector and the promotion of high-value-added businesses, including modernization-related projects.
	Operating Income	6,162	**7,456**	+1,294	[+21.0%]	
	Operating Margin	12.8%	**13.9%**	+1.1P	-	
Industrial IT Business	Net Sales	65,152	**69,090**	+3,938	[+6.0%]	Net sales and operating income increased, driven by expanding IT investment across a broad range of industries, including manufacturing and services.
	Operating Income	10,624	**11,875**	+1,251	[+11.8%]	
	Operating Margin	16.3%	**17.2%**	+0.9P	-	
Regional IT Solutions	Net Sales	89,425	**93,065**	+3,640	[+4.1%]	Net sales and operating income increased, driven by robust IT investment demand from financial clients, including life and non-life insurers and banks, as well as expanding demand across a broad range of areas, including modernization, from industrial clients.
	Operating Income	10,795	**11,299**	+504	[+4.7%]	
	Operating Margin	12.1%	**12.1%**	+0.0P	-	

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Fiscal 2027 First Two Quarters:
Sales and Income by Key Business Segment (Vs. Forecast)

[Millions of yen]		Fiscal 2027 H1 Forecast	Fiscal 2027 H1 Actual	Vs. Forecast		Overview
Offering Service Business	Net Sales	78,400	**82,584**	+4,184	[+5.3%]	Net sales exceeded plan, driven by expanding IT investment, mainly in infrastructure and enterprise systems. However, operating income fell short of plan as fewer high-value-added projects were secured than expected. Profitability of overseas businesses also declined.
	Operating Income	4,450	**4,271**	-178	[-4.0%]	
	Operating Margin	5.7%	**5.2%**	-0.5P	-	
Business Process Management	Net Sales	21,700	**22,738**	+1,038	[+4.8%]	Net sales and operating income exceeded plan, driven by stronger-than-expected project wins in the highly profitable DX business.
	Operating Income	2,800	**3,013**	+213	[+7.6%]	
	Operating Margin	12.9%	**13.3%**	+0.4P	-	
Financial IT Business	Net Sales	53,000	**53,621**	+621	[+1.2%]	Net sales and operating income exceeded plan, driven by the promotion of high-value-added businesses with core clients and in areas including modernization.
	Operating Income	7,000	**7,456**	+456	[+6.5%]	
	Operating Margin	13.2%	**13.9%**	+0.7P	-	
Industrial IT Business	Net Sales	66,500	**69,090**	+2,590	[+3.9%]	Both net sales and operating income exceeded plan as IT investment across a wide range of industries, including services and manufacturing, surpassed expectations.
	Operating Income	10,700	**11,875**	+1,175	[+11.0%]	
	Operating Margin	16.1%	**17.2%**	+1.1P	-	
Regional IT Solutions	Net Sales	92,500	**93,065**	+565	[+0.6%]	Although IT investment demand from life and non-life insurers and others exceeded expectations, net sales and operating income were in line with plan due to a pullback in the healthcare business.
	Operating Income	11,300	**11,299**	-0	[-0.0%]	
	Operating Margin	12.2%	**12.1%**	-0.1P	-	

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Reference: Fiscal 2027 Second Quarter (Jul-Sep): Performance Highlights / Sales and Income by Key Business Segment

[Millions of yen]		Fiscal 2026 Q2	Fiscal 2027 Q2	YOY change	
Net Sales		148,209	**157,042**	+8,832	[+6.0%]
Operating Income		19,200	**19,836**	+636	[+3.3%]
Operating Margin		13.0%	**12.6%**	-0.4P	-
Net Income Attributable to Owners of the Parent Company		11,206	**12,527**	+1,321	[+11.8%]
Net Income to Net Sales Ratio		7.6%	**8.0%**	+0.4P	-
Key Business Segments					
Offering Service Business	Net Sales	39,823	**42,752**	+2,928	[+7.4%]
	Operating Income	2,937	**2,628**	-308	[-10.5%]
	Operating Margin	7.4%	**6.1%**	-1.3P	-
Business Process Management	Net Sales	11,038	**11,688**	+649	[+5.9%]
	Operating Income	1,542	**1,575**	+32	[+2.1%]
	Operating Margin	14.0%	**13.5%**	-0.5P	-
Financial IT Business	Net Sales	24,447	**27,819**	+3,372	[+13.8%]
	Operating Income	3,182	**3,927**	+745	[+23.4%]
	Operating Margin	13.0%	**14.1%**	+1.1P	-
Industrial IT Business	Net Sales	32,803	**35,013**	+2,210	[+6.7%]
	Operating Income	5,516	**5,674**	+157	[+2.9%]
	Operating Margin	16.8%	**16.2%**	-0.6P	-
Regional IT Solutions	Net Sales	45,625	**47,210**	+1,585	[+3.5%]
	Operating Income	5,957	**6,028**	+71	[+1.2%]
	Operating Margin	13.1%	**12.8%**	-0.3P	-

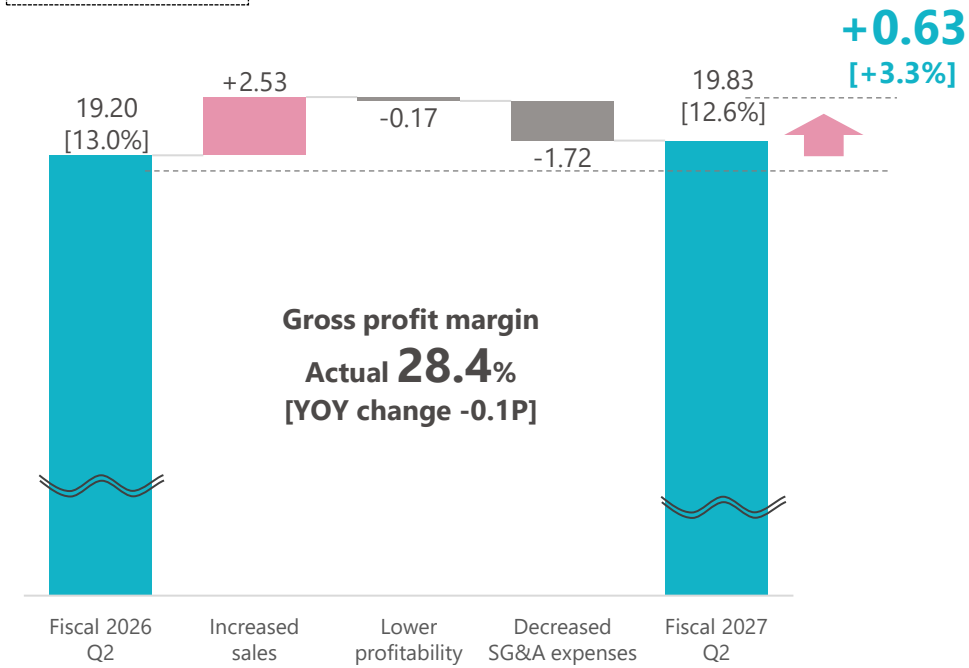
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Reference: Fiscal 2027 Second Quarter (Jul-Sep): Analysis of Changes in Operating Income by Factor (YOY change)

Operating Income [Operating margin]

(Of which, effect of unprofitable projects was -¥0.23 billion)

[Billions of yen]



<Changes in SG&A Expenses>

	YOY change
Effect of change in status of consolidated subsidiary, etc.	+0.15
Growth investment	+0.02
Progress on measures	+0.84
Merger-related	+0.26
Other expenses	+0.43
Total	+1.72

<Growth investment>
[Human resources investment, R&D investment, Software investment]

	YOY change
Cost of sales	+0.16
SG&A expenses	+0.02
Total	+0.18

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Fiscal 2027 First Two Quarters:
Order Status (Orders received during first two quarters)

- Orders received for the period up 11.0% year on year, led by operation & sales.
- Operation & sales grew sharply in Offering Service Business and Financial IT Business, while operation & sales declined in Industrial IT Business.

[Millions of yen]			Fiscal 2026 H1	Fiscal 2027 H1	YOY change	
Orders received			294,269	**326,524**	+32,254	[+11.0%]
		Software development	149,694	**162,545**	+12,850	[+8.6%]
		Operations and sales	144,575	**163,979**	+19,404	[+13.4%]
Key Business Segments						
Offering Service Business	Orders received		67,644	**82,028**	+14,383	[+21.3%]
		Software development	29,400	**33,448**	+4,048	[+13.8%]
		Operations and sales	38,244	**48,580**	+10,335	[+27.0%]
Business Process Management	Orders received		21,026	**22,068**	+1,041	[+5.0%]
		Software development	7,027	**8,058**	+1,031	[+14.7%]
		Operations and sales	13,998	**14,009**	+10	[+0.1%]
Financial IT Business	Orders received		48,526	**57,562**	+9,035	[+18.6%]
		Software development	26,095	**28,667**	+2,572	[+9.9%]
		Operations and sales	22,431	**28,894**	+6,463	[+28.8%]
Industrial IT Business	Orders received		64,821	**69,141**	+4,319	[+6.7%]
		Software development	42,161	**47,140**	+4,979	[+11.8%]
		Operations and sales	22,660	**22,000**	-659	[-2.9%]
Regional IT Solutions	Orders received		92,250	**95,723**	+3,472	[+3.8%]
		Software development	45,010	**45,229**	+219	[+0.5%]
		Operations and sales	47,240	**50,493**	+3,253	[+6.9%]

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Reference: Fiscal 2027 Second Quarter (Jul-Sep): Order Status

[Millions of yen]			Fiscal 2026 Q2	Fiscal 2027 Q2	YOY change	
Orders received			193,917	**214,824**	+20,906	[+10.8%]
		Software development	79,571	**83,625**	+4,053	[+5.1%]
		Operations and sales	114,345	**131,198**	+16,853	[+14.7%]
Key Business Segments						
Offering Service Business	Orders received		48,502	**54,870**	+6,367	[+13.1%]
		Software development	15,593	**15,129**	-464	[-3.0%]
		Operations and sales	32,909	**39,741**	+6,831	[+20.8%]
Business Process Management	Orders received		11,128	**11,844**	+715	[+6.4%]
		Software development	3,874	**4,605**	+730	[+18.8%]
		Operations and sales	7,253	**7,239**	-14	[-0.2%]
Financial IT Business	Orders received		35,390	**45,034**	+9,643	[+27.2%]
		Software development	13,886	**17,401**	+3,514	[+25.3%]
		Operations and sales	21,504	**27,633**	+6,129	[+28.5%]
Industrial IT Business	Orders received		40,523	**41,179**	+656	[+1.6%]
		Software development	22,537	**23,210**	+672	[+3.0%]
		Operations and sales	17,985	**17,969**	-16	[-0.1%]
Regional IT Solutions	Orders received		58,371	**61,894**	+3,523	[+6.0%]
		Software development	23,679	**23,280**	-399	[-1.7%]
		Operations and sales	34,691	**38,614**	+3,923	[+11.3%]

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Fiscal 2027 First Two Quarters:
Order Status (Order backlog at end of second quarter)

- Order backlog at the end of the period up 13.2% year on year; both software development and operation & sales grew.
- Offering Service Business and Financial IT Business drove the increase.

[Millions of yen]			Fiscal 2026 end of Q2	Fiscal 2027 end of Q2	YOY change	
Order backlog			204,054	**230,936**	+26,881	[+13.2%]
		Software development	107,608	**118,999**	+11,391	[+10.6%]
		Operations and sales	96,446	**111,936**	+15,489	[+16.1%]
Key Business Segments						
Offering Service Business	Orders backlog		47,241	**57,876**	+10,634	[+22.5%]
		Software development	19,580	**24,411**	+4,830	[+24.7%]
		Operations and sales	27,661	**33,465**	+5,803	[+21.0%]
Business Process Management	Orders backlog		7,919	**8,582**	+663	[+8.4%]
		Software development	7,542	**8,242**	+700	[+9.3%]
		Operations and sales	376	**339**	-37	[-9.8%]
Financial IT Business	Orders backlog		42,019	**49,749**	+7,730	[+18.4%]
		Software development	21,066	**22,663**	+1,597	[+7.6%]
		Operations and sales	20,953	**27,086**	+6,132	[+29.3%]
Industrial IT Business	Orders backlog		43,032	**45,840**	+2,808	[+6.5%]
		Software development	26,509	**29,141**	+2,631	[+9.9%]
		Operations and sales	16,522	**16,699**	+176	[+1.1%]
Regional IT Solutions	Orders backlog		63,841	**68,886**	+5,044	[+7.9%]
		Software development	32,909	**34,540**	+1,631	[+5.0%]
		Operations and sales	30,932	**34,346**	+3,413	[+11.0%]

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Fiscal 2027: Understanding the Business Environment

- While IT investment, supported in part by wider use of AI, continues its long-term expansion trend, changes in the business environment require continued close attention.

		To date / From now
Offering Service Business	✓ The cashless market continues to expand. The basis of competition is shifting from standalone payments to integrated offerings combining customer touchpoints, data utilization, and financial services. ✓ Real-world implementation of Embedded Finance is progressing. Regulatory frameworks for on-chain finance, including stablecoins, are also being developed, raising expectations for demand growth. ✓ Cybersecurity is a management issue that affects business continuity, making increased investment essential. ✓ ASEAN economies remain resilient. IT investment is expected to increase in connection with the ASEAN Digital Economy Framework Agreement.	
Business Process Management	✓ Against the backdrop of chronic labor shortages, business processes are being redesigned around AI agents, driving growing demand for advanced BPM. ✓ Implementation-focused services integrating AI with BPO operations, along with value-added BPaaS, are increasingly favored, while the market for labor-intensive, basic BPO services is contracting toward a lower equilibrium.	
Financial IT Business	✓ Financial institutions continue to invest in IT both to strengthen competitiveness and to address regulatory and security requirements. Demand for modernization, including that of core systems, also remains solid. ✓ AI is increasingly being used to improve operational efficiency and support customer service. Integration with existing systems and sustained adoption are becoming increasingly important. ✓ Investment in systems spanning entire business processes is also increasing, including support for diverse payment methods, integration with external systems, and fraud detection.	
Industrial IT Business	✓ Particularly in manufacturing, business sentiment is improving through price pass-through and efficiency gains despite continued cost pressures. Appetite for capital investment remains high. ✓ Appetite for investment in GX, modernization, ERP renewal, smart factories, and other areas remains solid to address labor shortages and strengthen competitiveness. ✓ In the restaurant, service, and retail industries, rising costs are squeezing earnings. Maintaining profitability through labor-saving measures, price optimization, and other means is a key priority.	
Regional IT Solutions	✓ In the securities sector, investment remains firm, driven by demand for wealth accumulation, regulatory compliance, and enhanced security. ✓ Life and non-life insurers are focusing on upgrading IT infrastructure and strengthening customer touchpoints in light of changes in the interest rate environment and reviews of capital policies. ✓ In parallel with system standardization efforts, local governments are showing growing interest in post-standardization operational DX and data utilization. ✓ In healthcare, information standardization and interoperability, along with the development of data platforms, are now established medium-term priorities as healthcare DX progresses.	

*These trends are partly based on trends among TIS INTEC Group clients and may differ from general market conditions.

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Revisions to Fiscal 2027 Performance Forecast (1)

- Revised full-year forecasts upward, reflecting first-half outperformance and an increase in the second-half plan in light of strong orders.

[Millions of yen]	Fiscal 2027 Initial forecast	Fiscal 2027 Revised forecast	Vs. initial forecast	
Net Sales	620,000	**635,000**	+15,000	[+2.4%]
Operating Income	81,000	**83,000**	+2,000	[+2.5%]
Operating Margin	13.1%	**13.1%**	+0.0P	—
Net Income Attributable to Owners of the Parent Company	57,000	**57,500**	+500	[+0.9%]
Net Income to Net Sales Ratio	9.2%	**9.1%**	-0.1P	—
Net Income per Share [Yen]	271.70	**273.48**	+1.78	[+0.7%]
ROE	17.5%	**17.7%**	+0.2P	—

* ROE estimate for fiscal 2027 is a calculated value.

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Revisions to Fiscal 2027 Performance Forecast (2)

[Millions of yen]		Fiscal 2027 Initial forecast	Fiscal 2027 Revised forecast	Vs. Forecast	
Offering Service Business	Net Sales	164,100	**172,500**	+8,400	[+5.1%]
	Operating Income	11,250	**11,100**	-150	[-1.3%]
	Operating Margin	6.9%	**6.4%**	-0.5P	—
Business Process Management	Net Sales	44,300	**45,500**	+1,200	[+2.7%]
	Operating Income	6,250	**6,550**	+300	[+4.8%]
	Operating Margin	14.1%	**14.4%**	+0.3P	—
Financial IT Business	Net Sales	108,500	**112,500**	+4,000	[+3.7%]
	Operating Income	14,900	**15,500**	+600	[+4.0%]
	Operating Margin	13.7%	**13.8%**	+0.1P	—
Industrial IT Business	Net Sales	137,000	**140,000**	+3,000	[+2.2%]
	Operating Income	23,100	**24,300**	+1,200	[+5.2%]
	Operating Margin	16.9%	**17.4%**	+0.5P	—
Regional IT Solutions	Net Sales	191,000	**191,000**	—	—
	Operating Income	25,000	**25,000**	—	—
	Operating Margin	13.1%	**13.1%**	—	—

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Fiscal 2027: Performance Forecasts

- Higher sales and profits planned through business expansion and continued investment toward achieving the Medium-Term Management Plan targets.
- Net income expected to rise sharply, including an expected ¥5.0 billion extraordinary gain under the investment securities sales policy. Medium-Term Management Plan (2024–2026) targets also expected to be met: EPS CAGR of 10% and ROE above 16%.

[Millions of yen]	Fiscal 2026 Actual	Fiscal 2027 Revised Forecast	YOY change	
Net Sales	596,479	**635,000**	+38,520	[+6.5%]
Operating Income	76,229	**83,000**	+6,770	[+8.9%]
Operating Margin	12.8%	**13.1%**	+0.3P	-
Net Income Attributable to Owners of the Parent Company	46,624	**57,500**	+10,875	[+23.3%]
Net Income to Net Sales Ratio	7.8%	**9.1%**	+1.3P	-
Net Income per Share [Yen]	204.91	**273.48**	+68.57	[+33.5%]
ROE	14.0%	**17.7%**	+3.7P	-

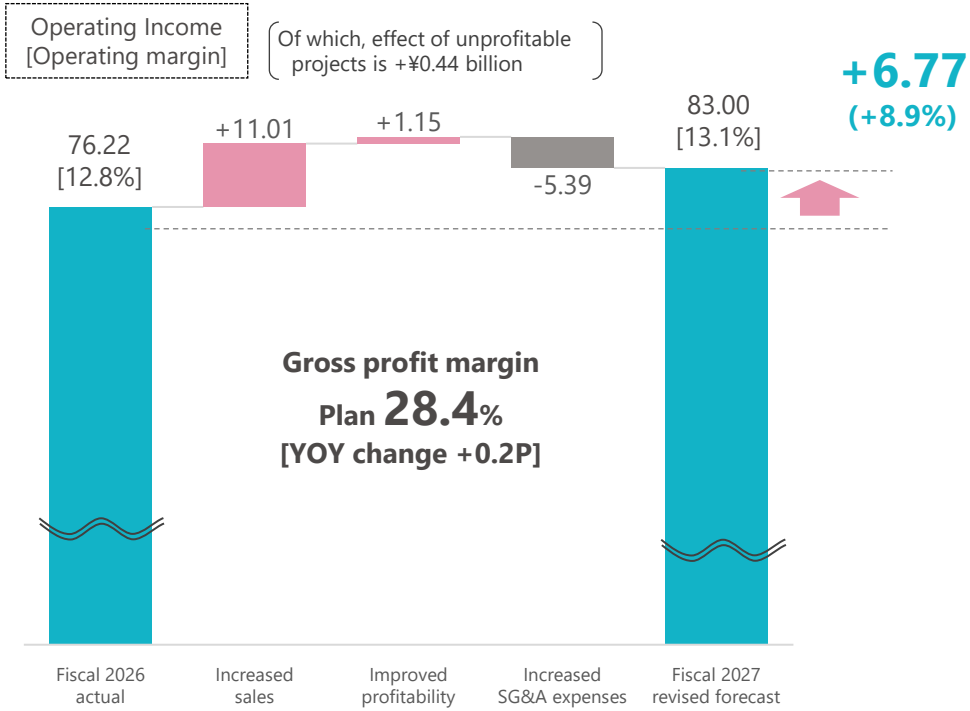
* ROE in the fiscal 2027 forecast is an estimated value.

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Fiscal 2027:
Analysis of Changes in Operating Income by Factor (Forecast)

- Higher operating income expected despite continued growth investment and a planned ¥4.0 billion year-on-year increase in compensation investment. Growth to be driven by higher sales supported by robust IT investment demand, high-value-added offerings, and productivity improvement initiatives.

[Billions of yen]



<Changes in SG&A Expenses>

	YOY change
Effect of change in status of consolidated subsidiary, etc.	+0.40
Growth investment	+0.48
Progress on measures	+2.45
Merger-related	+1.09
Other expenses	+0.96
Total	+5.39

<Growth investment>
[Human resources investment, R&D investment, software investment]

	YOY change
Cost of sales	+0.86
SG&A expenses	+0.48
Total	+1.35

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Fiscal 2027:
Sales and Income by Key Business Segment (Forecast)

[Millions of yen]		Fiscal 2026 Actual	Fiscal 2027 Revised forecast	YOY change		Overview
Offering Service Business	Net Sales	160,574	**172,500**	+11,925	[+7.4%]	Net sales and operating income are expected to increase, driven by capturing IT investment demand, mainly in payments and infrastructure. Operating margin is expected to decline due to lower profitability in overseas and other businesses.
	Operating Income	10,442	**11,100**	+657	[+6.3%]	
	Operating Margin	6.5%	**6.4%**	-0.1P	-	
Business Process Management	Net Sales	44,092	**45,500**	+1,407	[+3.2%]	Net sales and operating income are expected to increase, driven by growth in the DX business, which is positioned as a focus area, amid increased investment in growth areas.
	Operating Income	6,397	**6,550**	+152	[+2.4%]	
	Operating Margin	14.5%	**14.4%**	-0.1P	-	
Financial IT Business	Net Sales	98,730	**112,500**	+13,769	[+13.9%]	Net sales and operating income are expected to increase, driven by expanding business with existing clients and capturing demand from new clients, including growing demand for modernization.
	Operating Income	12,729	**15,500**	+2,770	[+21.8%]	
	Operating Margin	12.9%	**13.8%**	+0.9P	-	
Industrial IT Business	Net Sales	133,396	**140,000**	+6,603	[+5.0%]	Net sales and operating income are expected to increase, driven by expanding business with existing clients, strengthening industry-specific capabilities, expanding services, and capturing ERP-related IT investment demand.
	Operating Income	22,507	**24,300**	+1,792	[+8.0%]	
	Operating Margin	16.9%	**17.4%**	+0.5P	-	
Regional IT Solutions	Net Sales	184,238	**191,000**	+6,761	[+3.7%]	Net sales and operating income are expected to increase, driven by expanding network-related demand, capturing IT investment demand from a wide range of industrial and financial clients, and curbing unprofitable projects.
	Operating Income	23,328	**25,000**	+1,671	[+7.2%]	
	Operating Margin	12.7%	**13.1%**	+0.4P	-	

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1 Fiscal 2027 First Two Quarters: Financial Highlights

2 Fiscal 2027: Performance Forecast



3 Return to Shareholders

4 Initiatives for Future Growth

5 Reference Materials

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Basic Policy on Return to Shareholders

- Aim to improve capital efficiency by promoting appropriate capital structure based on balance between promoting growth investment, securing financial soundness, and strengthening return to shareholders.



Promote growth investment

- Total growth investment of **about ¥100 billion** over three years
- Robust investment to optimize business portfolio
- Will pursue sustainable creation of returns exceeding cost of capital and broaden equity spread

Strengthen return to shareholders

- **Total return ratio target: 50%**
- Continue to enrich dividends per share
- Maintain upper limit on treasury stock holdings at 5% of total shares outstanding, and cancel the excess

Maintain financial health

- Allow debt-equity ratio up to 0.5, understanding **optimization of capital structure** comes with improved ability to generate cash
- Maintain “A rating” * A+ as of November 19, 2025
- Maintain level of cash and deposits, plus commitment line, equivalent to two months’ worth of sales

Total return ratio
50%*

Dividends per share
Constantly enrich the dividend

Upper limit on treasury stock holdings
at 5%

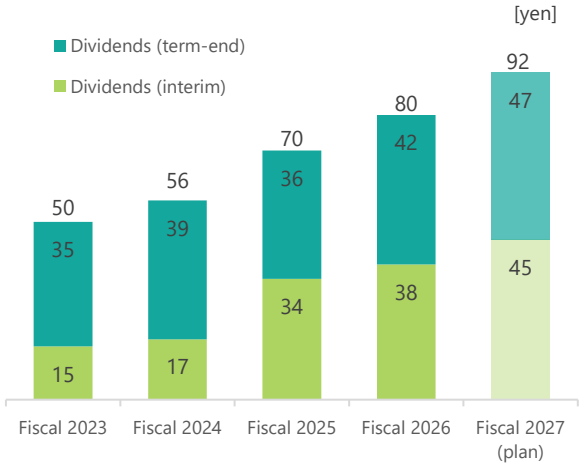
* Based on profit (after income taxes and income attributable to non-controlling interests)

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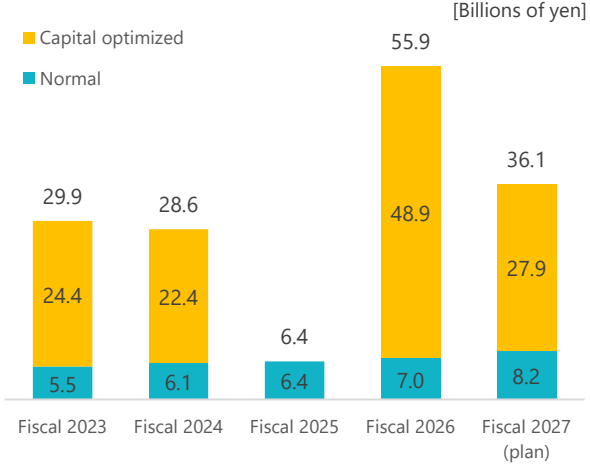
Status/Targets for Return to Shareholders

- Reflecting the upward revision of the full-year forecast, the year-end dividend forecast has been raised by ¥2 from the initial plan to ¥47 per share (+¥5 YoY), and the annual dividend forecast is ¥92 per share (+¥12 YoY).
- Treasury stock of approximately ¥50.0 billion acquired from March to May 2026 was retired in August.

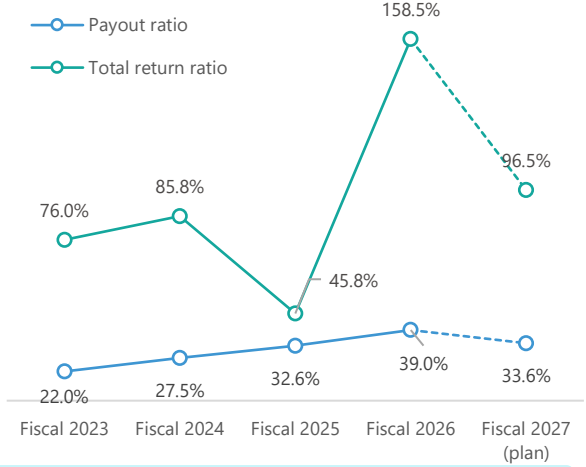
Dividends per Share



Total Amount of Treasury Stock Acquired



Payout Ratio and Total Return Ratio



Dividend Payout Ratio and Total Return Ratio Trends Based on the Shareholder Return Policy

Payout ratio (adj.)*1	30.3%	30.7%	35.7%	35.3%	35.0%
Total Return Ratio(adj.)*1,2	44.0%	44.9%	49.8%	49.0%	50.0%

*1 Calculated based on profit from operating activities after income taxes and profit attributable to non-controlling interests.
*2 Calculated excluding treasury stock buybacks for capital structure optimization.

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1 Fiscal 2027 First Two Quarters: Financial Highlights

2 Fiscal 2027: Performance Forecast

3 Return to Shareholders



4 Initiatives for Future Growth

5 Reference Materials

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Medium-Term Management Plan (2024-2026) Overview

Basic Policy

Frontiers 2026

We will set **frontier development** as a fundamental strategy and strive for **sustainable growth paralleling higher added value**. We will strive to achieve **changes in society and for corporate clients** by **enhancing quality across all value chains**, starting with **forward-looking market development** and **business domain expansion**.

Key performance indicators

Human resources growth and added value cycle	Improved earning power	Asset (=intellectual property) value creation	Winning confidence of society	Meaningful growth
Operating income per person **More than ¥3.5 million**	Operating margin **13.1%** Adjusted operating margin 13.4%※1	ROIC/ROE **Above 13%/ Above 16%**	Sales **¥620 billion**	EPS CAGR **Above 10%**

Priority strategies

Market Strategies

- Concentrate investment of management resources into defined growth areas, based on social issues and in-house strengths
- Balancing efforts to increase added value of services and reinforce technology investment, expand business with sense of speed, especially in ASEAN region

Service Strategies	Technology Strategies	Intellectual Property Strategies	Human Resources Strategies
• Build a full value chain of services from upstream to business process outsourcing • Expand and enhance pure services*3, focusing on four social issues*2	• Advance knowledge distribution, IT architect development and redeployment structure • Promote process redevelopment using AI x automation	• Promote greater accumulation and utilization of intellectual property to achieve both higher added value and expanded business scale • Accelerate intellectual property creation by strengthening feedback from client contact information	• Bolster issue resolution capabilities by increasing the number of consultants to create 700-person structure and by standardizing basic consulting skills • Secure and develop top talent and establish structure for flexible redeployment of human resources

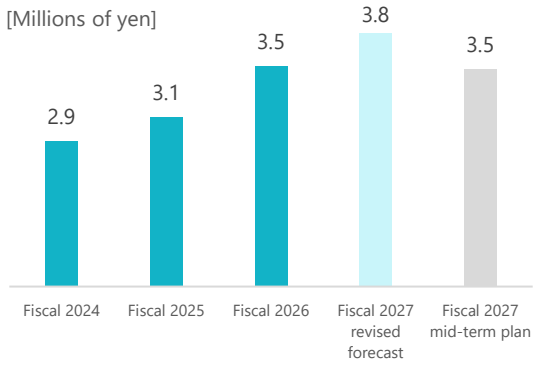
*1 Adjusted operating income margin: Calculated by adding goodwill amortization cost back to operating income.
*2 Financial inclusion, urban concentration/rural decline, low-carbon/decarbonization, and health concerns. These issues were determined by backcasting from what the world might be like in 2050 and selected on the basis of TIS INTEC Group's ability to contribute to issue resolution.
*3 Type of services essentially offered under uniform specifications applicable to all clients.

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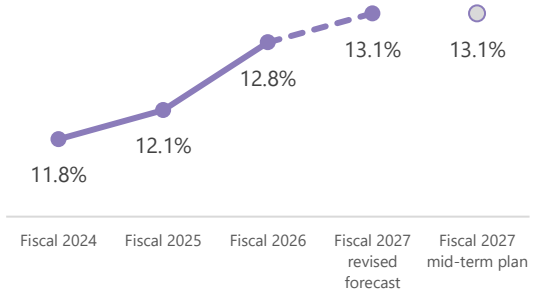
Progress on Key Management Indicators

- On track to achieve the Medium-Term Management Plan targets across all indicators, supported by strong business performance.

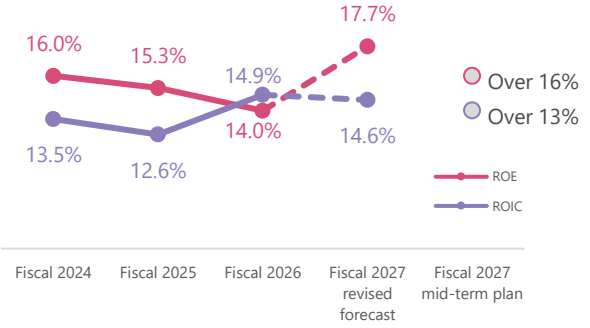
Operating income per person



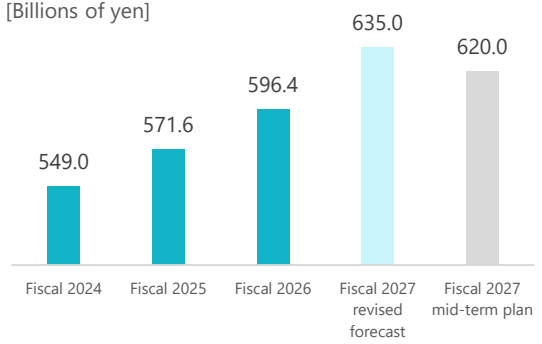
Operating Margin



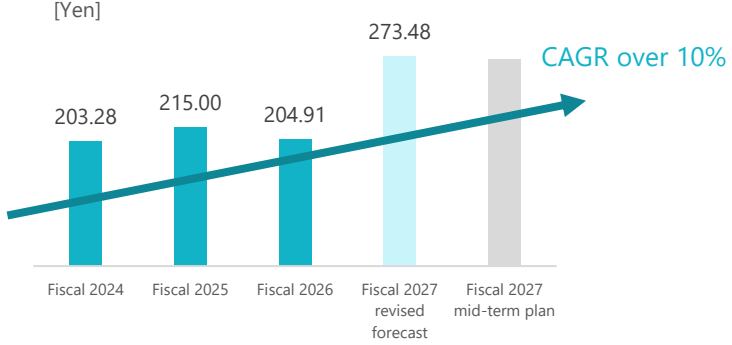
ROIC/ROE



Net Sales



EPS



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Progress on the Medium-Term Management Plan (2024–2026): Fiscal 2026 Overview

- Steady progress was made in the second year of the Medium-Term Management Plan. Further efforts are needed to address segment-specific market issues and advance strategies in light of industry restructuring and AI-driven technological innovation.

Market Strategies
On track

- Despite lower profitability in Offering Services Business and Regional IT Solutions due to increased upfront investment in payment and low-margin/unprofitable public-sector projects, overall sales and operating income achieved the upwardly revised forecast, supported by growth in other segments driven by IT investment demand. Both sales and operating income increased year on year.
- In Global Business, business scale expanded steadily, mainly in ASEAN, although profitability remains an issue.

Service Strategies
In progress

- Industry axis: Modernization orders expanded in finance and industrial sectors; projects on track.
- Functional axis: Credit light version rolled out, but orders remained sluggish. Profitability declined due to higher upfront investment in payment.
- Integrate UI/UX, AI, and data analytics to establish a full service value chain.

Technology Strategies
In progress

- AI use in indirect operations has become routine. AI-driven development is being rolled out across projects, aiming to improve development productivity by 50%.
- Progress is on track, but amid changes in the external environment, efforts will be accelerated as a company-wide project to expand AI application areas and create concrete results in higher-value-added businesses.

Intellectual Property Strategies
On track

- Began operation of information platforms and training programs to consolidate client touchpoint data, solution know-how, and problem-solving expertise as intellectual property and create new value.
- Promote initiatives to improve speed and quality by formalizing the tacit knowledge of experienced SEs and increasing project turnover through AI-driven development.

Human Resources Strategies
On track

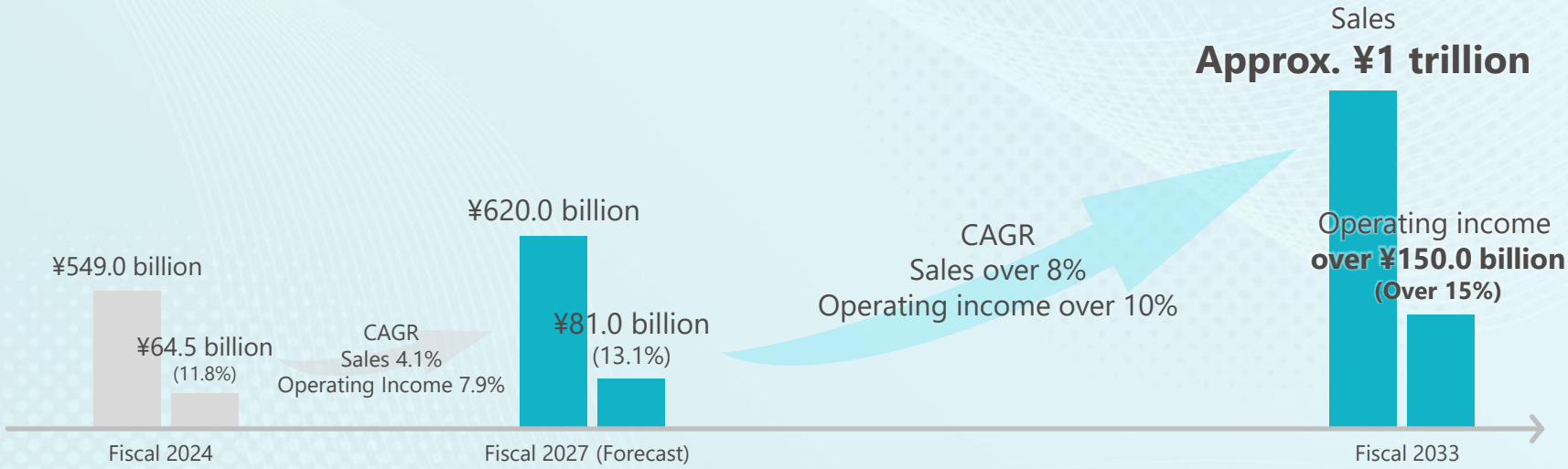
- Operating income per person reached ¥3.5 million, achieving the Medium-Term Management Plan target one year early, driven by priority measures based on the human capital scenario despite higher compensation investment.
- Job satisfaction reached 59%, exceeding the fiscal 2027 target of 58% ahead of schedule.
- Optimize HR strategy in response to AI-driven changes in development and business processes.

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From the Company's May 8, 2026 materials (Reproduced)

Toward Our Vision through Business Growth

- Aims to achieve consolidated sales of approximately ¥1 trillion and operating income of over ¥150 billion in fiscal 2033 by strengthening the Group-wide value chain centered on TISI and advancing growth strategies for the AI era.



Medium-Term Management Plan (2024-2026)

- **Advancing Growth Strategies for the AI Era**
  - Transform earnings quality through AI-driven development
  - Expand recurring revenue through Vertical AI services
  - Diversify earnings models through strategic investments in priority areas
- **Strengthening the Group Value Chain**
  - Pursue the maximization of Group-wide value creation with TISI at the core
  - Strengthen client-facing value creation through the establishment of TISI Solutions

Group VISION 2032

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* Forecasts announced on May 8, 2026. The revised forecasts are net sales of ¥635.0 billion and operating income of ¥83.0 billion, representing an operating margin of 13.1%.

Our Group's initiatives in the AI era

- The integrated model presented in May positions the "core" domain, i.e., the heart, as the foundation for leveraging the brain (AI).
- In the first half, in line with this model, we built up concrete projects and services in the brain and skeleton domains, centered on the heart.

AI-Embedded Integrated Business and System Model

7	**Agentic AI** Models (LLMs, SLMs), inference, autonomous execution	Becomes smarter with use and continues to grow on its own: **"Brain"**
6	**Business Applications** Definition of business rules and human involvement	
5	**Integration and Execution Middleware** APIs, MCP	Builds and supplies the company's "memory" and "learning": **"Heart"**
4	**Core Systems** ERP, CRM, SCM, core banking systems	
3	**Data Platform** Structured and unstructured data, access rights	
2	**Infrastructure** Authentication, key management, network isolation, monitoring	Ensures secure control by the company: **"Skeleton"**
Layer 1	**Governance** Responsibilities, data protection, regulatory compliance	

PAYCIERGE: Launched next-generation payment platform strategy (July)
Enhancing payment capabilities by combining payment-specific Vertical AI with specialized professionals

Regional bank: Launched a proof of concept to enhance sales using CRM data and generative AI (July)
Strengthening client understanding and proposal capabilities with business-specific AI and assessing improvements in sales productivity

Chemical manufacturer: Supported the development of IT and data infrastructure centered on SAP S/4HANA (July)
Establishing a sustainable core system platform that enables Clean Core

Xenlon: Launched "Maintenance AI Platform Development Service" (September)
Using AI to improve maintenance efficiency and reduce reliance on specific individuals

Railway operator: Supporting the enhancement of API development processes with generative AI (September)
Streamlining API definition creation and review with the "High-Security API Platform Service"

Cosmetics manufacturer: Supporting the modernization of an inter-company data integration platform (September)
Modernizing EDI, EAI, and network environments in an integrated manner to ensure stable operations and improve operational efficiency

AI Security Control Plane: Initiative launched (September)
A security operations platform to counter cyberattacks that exploit frontier AI

* Excerpted from news released by the Group in the first half of the fiscal year ending March 31, 2027

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PAYCIERGE Next-Generation Payment Platform Strategy

- Evolving PAYCIERGE through payment-specific Vertical AI and next-generation payment technologies, with the aim of expanding the recurring-revenue business.

Sources of Strength

Credit card
core system development results

About 50%

domestic share*1

Branded debit cards
Related service provision/system development results

Above 80%

domestic share*2

<Overview of the PAYCIERGE Next-Generation Payment Platform>

[For Payment Service Providers]	[For Merchants]	[For Consumers]
More sophisticated and efficient payment operations	**Higher LTV and stronger customer loyalty**	**Security, convenience, savings, and entertainment**

Enhancing Value Delivered

Professional services
(Consulting, design, marketing, engineering)

Advancement and efficiency through AI
- Solving business challenges Agentic AI suite
- Embedding AI into platforms

Realizing an AI-driven autonomous economy
- Agentic commerce & payments
- Industry-specific building an autonomous economic zone

Payment operations knowledge base

Existing services
- Processing
- Value-added services

Evolution of payments
- On-chain finance

*** A case study of on-chain finance is presented on the next page**

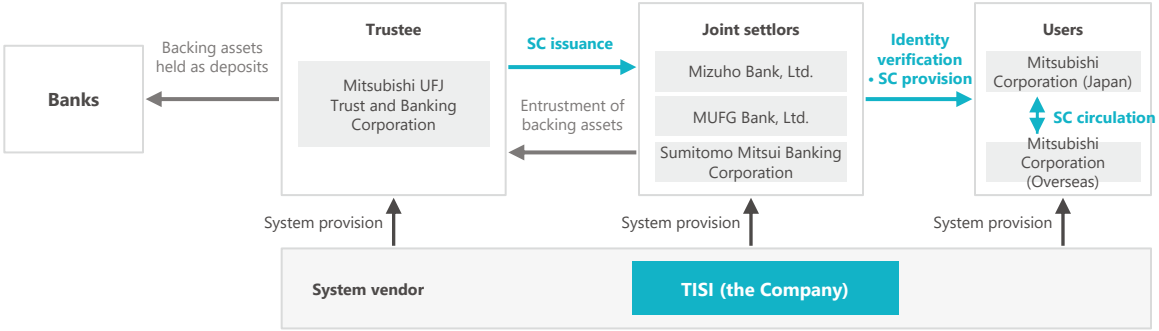
*1 Based on the annual transaction volume of our clients among the 25 major companies by credit card transaction volume.
*2 Based on the number of financial institutions served through related services or system development (both based on the Company's research).

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Participation in a Proof of Concept for the Joint Issuance of Stablecoins by Multiple Banks and Related Initiatives

- Selected to provide the platform and technical support for a PoC on joint stablecoin issuance and enhanced cross-border payments by the three megabanks and others, based on financial-grade security and technical capabilities for real-world operations.

Implementation Structure



The Company's Role

System integration and platform provision for stablecoin issuance, etc.

Leveraging advanced blockchain technology and financial systems expertise, performed system integration of the stablecoin issuance system and a wallet platform implementing the business processes

Overview of the PoC

Conducted as a project supported by the Financial Services Agency's "FinTech PoC Hub / Payment Innovation Project (PIP)," covering cross-border payments between Mitsubishi Corporation's domestic and overseas locations.

Results of the PoC

Gained practical insights into the issuance and circulation of stablecoins and confirmed the security and reliability of the system and the feasibility of a model for joint issuance by multiple banks.

Outlook for Commercialization

Based on the results of this PoC, consideration is underway to conduct actual transactions using a stablecoin jointly issued by the three megabanks by March 31, 2027.

We will continue multifaceted initiatives toward the social implementation of on-chain finance and aim to secure a position leading the new financial services market

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Strategy for Applying AI to Engineering Processes: Beyond "AI-Driven Development"

- AI application is progressing as planned, with rollout to all projects targeted in fiscal 2027.
- AI agent development to further enhance AI benefits is also on track for completion in fiscal 2027.
- Exploring the use of AI to reuse knowledge across projects toward the next Medium-Term Management Plan.

AI Application Rate in Projects

About 50% ※

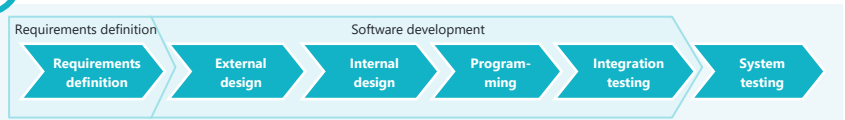
Targeting 100% by the End of Fiscal 2027

* As of October 2026. Calculated based on projects of a certain size or larger at TISI on a non-consolidated basis.

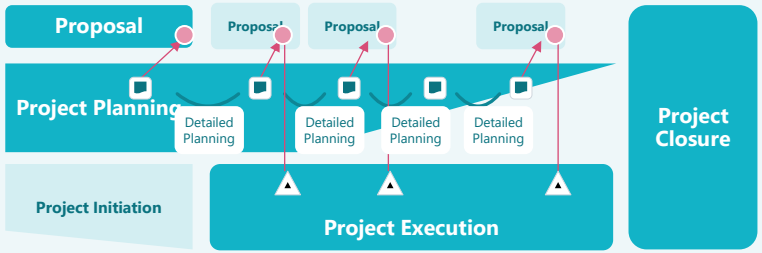
Rollout of AI-Driven Development
– Developing and deploying AI agents for use across all engineering phases

[Development scheduled for completion in Fiscal 2027]

AI Agents for New Development and Maintenance

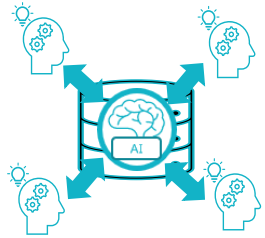


Project Management AI Agents



Supporting Optimal AI Adoption for Each Project

AI-Powered Knowledge Sharing Across Projects



Leveraging AI to make project knowledge widely reusable

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Business Model to Accelerate the Group's Growth

- Connecting vertical (industry) and horizontal (function) capabilities to create a virtuous cycle of innovation, expansion, and deeper client engagement.

Expanding from individual client touchpoints to broader client coverage and strengthening the Group's presence in each industry

➡ **Driving growth across the Group**

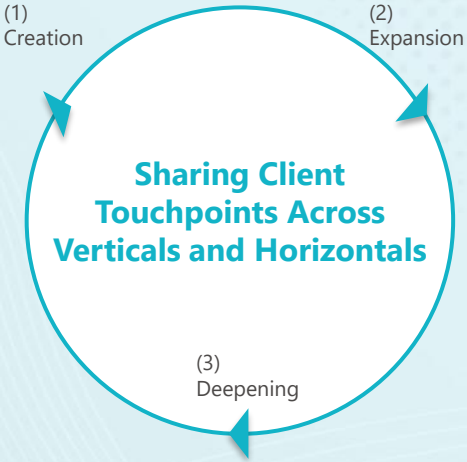
V Industry Account business

Role

- ✓ Long-term client relationships built on trust
- ✓ Accumulated business know-how

Strengths

Client base + Core systems expertise + Business know-how



H Function Service business

Role

- ✓ Standardization and Reuse of Services
- ✓ Service Planning Anticipating Client Needs

Strengths

Business Know-how + Scalability

(1) Creation	(2) Expansion	(3) Deepening
Creating Services from Business Know-how	Rolling Out Services Across the Client Base	Deepening Relationships with Newly Acquired Clients

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Vertical × Horizontal Business Model for Group-Wide Growth: Overview

- Delivering services that support clients throughout their transformation (core systems → operations → business) by leveraging the Group's strengths in Industry × Function.

Objectives	Issues
Business model transformation; creation of new markets and ecosystems	Difficulty scaling new businesses independently; lack of ecosystems
AI-driven autonomous operations; data-driven management	Siloed data; dependence on individuals; lack of standardized AI practices
Legacy modernization; strengthening business foundations	Aging infrastructure; high operational burden and costs; growing security threats; shortage of IT and operations personnel



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Change of Representative Director (President)

- Decided to change the President to further drive the Group's sustainable growth and enhance corporate value through steady execution of the next Medium-Term Management Plan starting April 1, 2027, under a new management structure

■ New Representative Director, President and Executive Officer (scheduled to take office on April 1, 2027)

Kiyotaka Nakamura (Currently Director, Senior Managing Executive Officer)



<Four keywords for sustainable growth built on quality and trust>

- **Evolve into a responsible AI-native company**
- **Shift to a business model that earns from the value we deliver**
- **Unite Group strength with TISI at the core**
- **Management that nurtures people and supports society**

Yasushi Okamoto, current Representative Director, President and Executive Officer, will become non-executive Chairman of the Board on April 1, 2027, strengthening corporate governance by overseeing business execution.

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Seeking Further Improvement in Corporate Value

April 2008
IT Holdings Corporation (ITHD) established through management integration

December 2009
SORUN Corporation joined ITHD Group .

April 2011
ITHD orchestrated three-company merger involving TIS, SORUN and UFIT Co., Ltd., with TIS as surviving company.

March 2015
ITHD turned AGREX Inc. into 100% consolidated subsidiary.

July 2016
Transition to TIS INTEC Group, with an operating holding company

October 2020
MFEC Public Company Limited (Thailand) brought under consolidation.

March 2023
Turned Nihon ICS Co., Ltd., into consolidated subsidiary.

April 2024
Formulated Group Vision 2032, Medium-Term Management Plan (2024–2026).

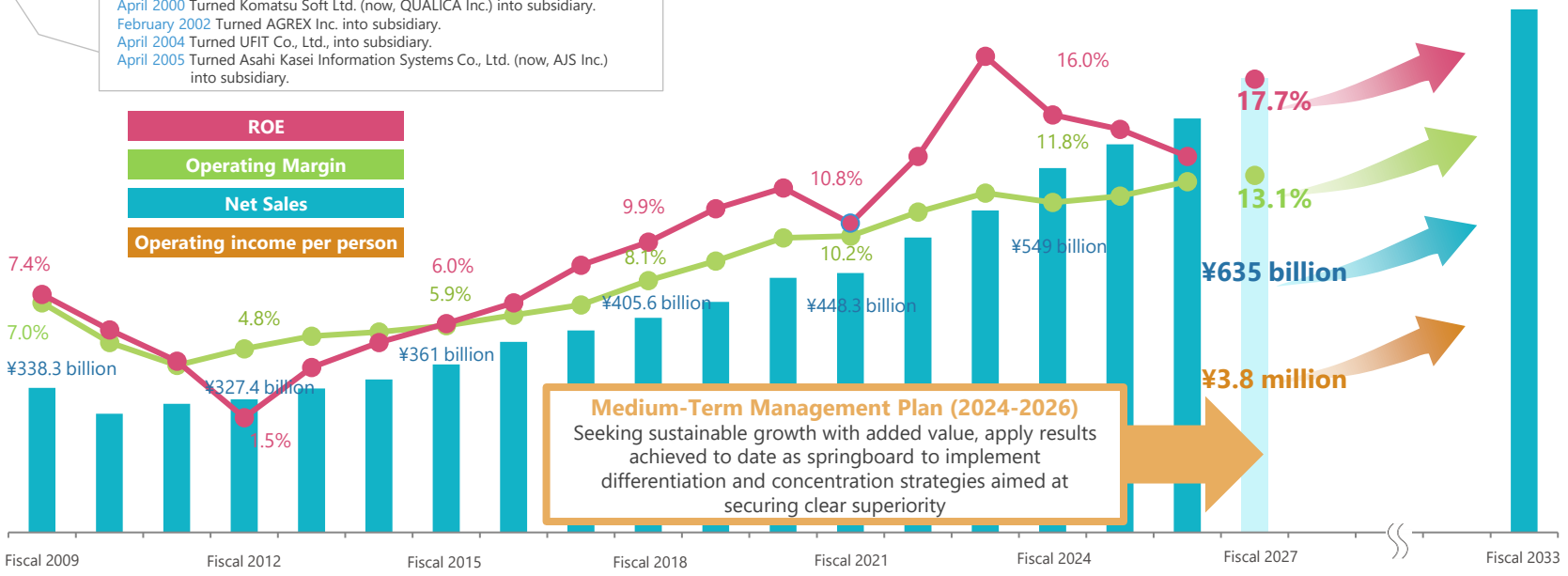
July 2026
TISI Inc. to be established through the merger of TIS Inc. and INTEC Inc.

May 2026
Decided the basic policy for the merger of TIS Solution Link Inc. and INTEC Solution Power Inc.

Group VISION 2032

- Jan. 1964 Toyama Computer Center, Inc. (now, INTEC) established.
- April 1971 Toyo Information Systems, Co., Ltd. (now, TIS) established.

April 2000 Turned Komatsu Soft Ltd. (now, QUALICA Inc.) into subsidiary.
February 2002 Turned AGREX Inc. into subsidiary.
April 2004 Turned UFIT Co., Ltd., into subsidiary.
April 2005 Turned Asahi Kasei Information Systems Co., Ltd. (now, AJS Inc.) into subsidiary.



Medium-Term Management Plan (2024-2026)
Seeking sustainable growth with added value, apply results achieved to date as springboard to implement differentiation and concentration strategies aimed at securing clear superiority

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Reference: Fiscal 2027 First Two Quarters: Sales by Key Business Segment and Operating Activity

*For external clients

[Millions of yen]		Fiscal 2026 H1	Fiscal 2027 H1	YOY change	
Offering Service Business		68,942	**73,874**	+4,931	[+7.2%]
	Software development	27,957	**29,683**	+1,726	[+6.2%]
	Operating/cloud services	21,992	**25,502**	+3,510	[+16.0%]
	Product/software sales	18,993	**18,689**	-304	[-1.6%]
Business Process Management		21,051	**22,080**	+1,028	[+4.9%]
	Software development	7,011	**7,954**	+943	[+13.5%]
	Operating/cloud services	13,306	**13,410**	+103	[+0.8%]
	Product/software sales	733	**715**	-18	[-2.6%]
Financial IT Business		47,329	**52,286**	+4,957	[+10.5%]
	Software development	26,462	**28,487**	+2,025	[+7.7%]
	Operating/cloud services	18,822	**21,557**	+2,735	[+14.5%]
	Product/software sales	2,044	**2,241**	+196	[+9.6%]
Industrial IT Business		64,822	**68,728**	+3,906	[+6.0%]
	Software development	45,078	**47,945**	+2,866	[+6.4%]
	Operating/cloud services	12,609	**12,743**	+134	[+1.1%]
	Product/software sales	7,134	**8,039**	+905	[+12.7%]
Regional IT Solutions		85,244	**89,109**	+3,864	[+4.5%]
	Software development	43,323	**46,571**	+3,247	[+7.5%]
	Operating/cloud services	30,639	**31,541**	+902	[+2.9%]
	Product/software sales	11,280	**10,995**	-284	[-2.5%]
Others	Others	1,135	**1,073**	-61	[-5.4%]
Total		288,525	**307,153**	+18,627	[+6.5%]
	Software development	149,833	**160,643**	+10,809	[+7.2%]
	Operating/cloud services	97,369	**104,755**	+7,386	[+7.6%]
	Product/software sales	40,186	**40,680**	+493	[+1.2%]
	Others	1,135	**1,073**	-61	[-5.4%]

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Reference: Fiscal 2027 Second Quarter (Jul-Sep): Sales by Key Business Segment and Operating Activity

*For external clients

[Millions of yen]		Fiscal 2026 Q2	Fiscal 2027 Q2	YOY change	
Offering Service Business		36,201	**38,103**	+1,902	[+5.3%]
	Software development	14,588	**15,369**	+781	[+5.4%]
	Operating/cloud services	11,213	**13,352**	+2,139	[+19.1%]
	Product/software sales	10,399	**9,381**	-1,018	[-9.8%]
Business Process Management		10,728	**11,345**	+616	[+5.7%]
	Software development	3,634	**4,162**	+527	[+14.5%]
	Operating/cloud services	6,754	**6,824**	+70	[+1.0%]
	Product/software sales	339	**358**	+19	[+5.8%]
Financial IT Business		24,031	**27,069**	+3,038	[+12.6%]
	Software development	13,548	**14,759**	+1,210	[+8.9%]
	Operating/cloud services	9,338	**11,227**	+1,888	[+20.2%]
	Product/software sales	1,143	**1,082**	-60	[-5.3%]
Industrial IT Business		32,605	**34,800**	+2,195	[+6.7%]
	Software development	22,759	**24,289**	+1,529	[+6.7%]
	Operating/cloud services	6,411	**6,432**	+21	[+0.3%]
	Product/software sales	3,433	**4,077**	+643	[+18.8%]
Regional IT Solutions		44,032	**45,203**	+1,170	[+2.7%]
	Software development	22,337	**24,173**	+1,835	[+8.2%]
	Operating/cloud services	15,284	**15,606**	+322	[+2.1%]
	Product/software sales	6,411	**5,424**	-987	[-15.4%]
Others	Others	609	**519**	-90	[-14.8%]
Total		148,209	**157,042**	+8,832	[+6.0%]
	Software development	76,869	**82,754**	+5,884	[+7.7%]
	Operating/cloud services	49,002	**53,443**	+4,441	[+9.1%]
	Product/software sales	21,727	**20,325**	-1,402	[-6.5%]
	Others	609	**519**	-90	[-14.8%]

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Fiscal 2027 Second Half:
Sales and Income by Key Business Segment (Forecast)

[Millions of yen]		Fiscal 2026 H2	Fiscal 2027 H2	YOY change	
Net Sales		307,953	**327,846**	+19,892	[+6.5%]
Operating Income		40,675	**44,815**	+4,140	[+10.2%]
Operating Margin		13.2%	**13.7%**	+0.5P	-
Net Income Attributable to Owners of the Parent Company		22,897	**30,562**	+7,665	[+33.5%]
Net Income to Net Sales Ratio		7.4%	**9.3%**	+1.9P	-
Key Business Segments					
Offering Service Business	Net Sales	84,503	**89,915**	+5,411	[+6.4%]
	Operating Income	5,774	**6,828**	+1,053	[+18.2%]
	Operating Margin	6.8%	**7.6%**	+0.8P	-
Business Process Management	Net Sales	22,367	**22,761**	+393	[+1.8%]
	Operating Income	3,431	**3,536**	+105	[+3.1%]
	Operating Margin	15.3%	**15.5%**	+0.2P	-
Financial IT Business	Net Sales	50,652	**58,878**	+8,226	[+16.2%]
	Operating Income	6,567	**8,043**	+1,475	[+22.5%]
	Operating Margin	13.0%	**13.7%**	+0.7P	-
Industrial IT Business	Net Sales	68,244	**70,909**	+2,665	[+3.9%]
	Operating Income	11,883	**12,424**	+541	[+4.6%]
	Operating Margin	17.4%	**17.5%**	+0.1P	-
Regional IT Solutions	Net Sales	94,812	**97,934**	+3,121	[+3.3%]
	Operating Income	12,533	**13,700**	+1,166	[+9.3%]
	Operating Margin	13.2%	**14.0%**	+0.8P	-

Second half forecast = Full-year forecast - First half actual results

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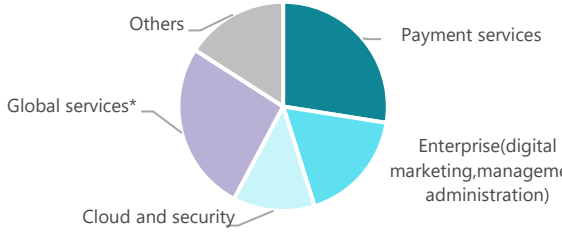
Business Model by Segment

Offering Service Business

Definition

Configures services through **own investment** based on **best practices** accumulated groupwide and provides **knowledge-intensive IT services.**

[Supplement] Business Composition of Offering Service Businesses



*Partial transactions are amounted on other segments

Business Process Management

Definition

Applies such strengths as IT expertise, business know-how and skilled human resources to realize and provide **higher-level, more-efficient outsourcing solutions** targeting business process-related

Industrial IT Business

Definition

Considers business and IT strategies together and leverages both, and supports business progress using expert business and operating know-how specific to industry sectors other than finance.

Financial IT Business

Definition

Considers business and IT strategies together and leverages both, and supports business progress using expert business and operating know-how specific to the finance industry.

Regional IT Solutions

Definition

Provides IT professional services **extensively, across regions and client sites,** and **collects and develops** this know-how **as the source of solutions** to support efforts to address issues and promote business activities.

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Strategic Domains, Desired Status

- We partially revised strategic domains, based on long-term business direction, with the aim of developing business pursuits hinging on social issue resolution and co-creation and commercializing services that go beyond IT alone.

Redefined Strategic Domains under Group Vision 2032

✓ Since 2017, when Group Vision 2026 was prepared, very clearly highlighted social role that TIS INTEC Group must fulfill and best business approach to take over next 10 years, shaping new priority business areas.

Strengthen response to social issues

Social Innovation Service (SIS)

Business where TIS INTEC Group directly offers solutions to social issues in line with stated social impact indicator

Promote co-creation style business

Co-Creation Business (CCB)

Business combining respective strengths of TIS INTEC Group and co-creation partners in areas beyond those where the Group maintains presence to create new markets

Organic coordination /cycle

Expand definition to include BFS

IT & Business Offering Service (IOS)

Business providing services with potential to be de facto standard of the future, using technology and know-how accumulated by TIS INTEC Group and anticipating needs of specific industries and operations

Strategic Partnership Business (SPB)

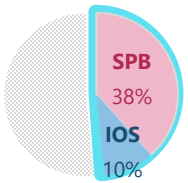
Business providing various need-matched resources to companies in industry top class as strategic partner and supporting client companies' business growth and corporate reforms

Strategic Domains: Desired Composition

✓ SPB and IOS domains domains will be much bigger, new CCB and SIS domains will have grown to certain size, and business portfolio will be well-balanced mix of diverse business models.

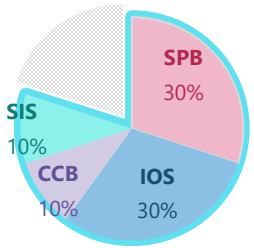
Fiscal 2024 (actual)

Sales in strategic domains as percentage of net sales (Calculation based on new strategic domain) **48%**



Fiscal 2033 (expectation)

Sales in strategic domains as percentage of net sales **80%**



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Reposted from Medium-Term Management Plan presentation materials released on May 8, 2024.

Make society's wishes come true through IT.



TIS INTEC
Group