November 9, 2026

TOYOBO
Beyond Horizons

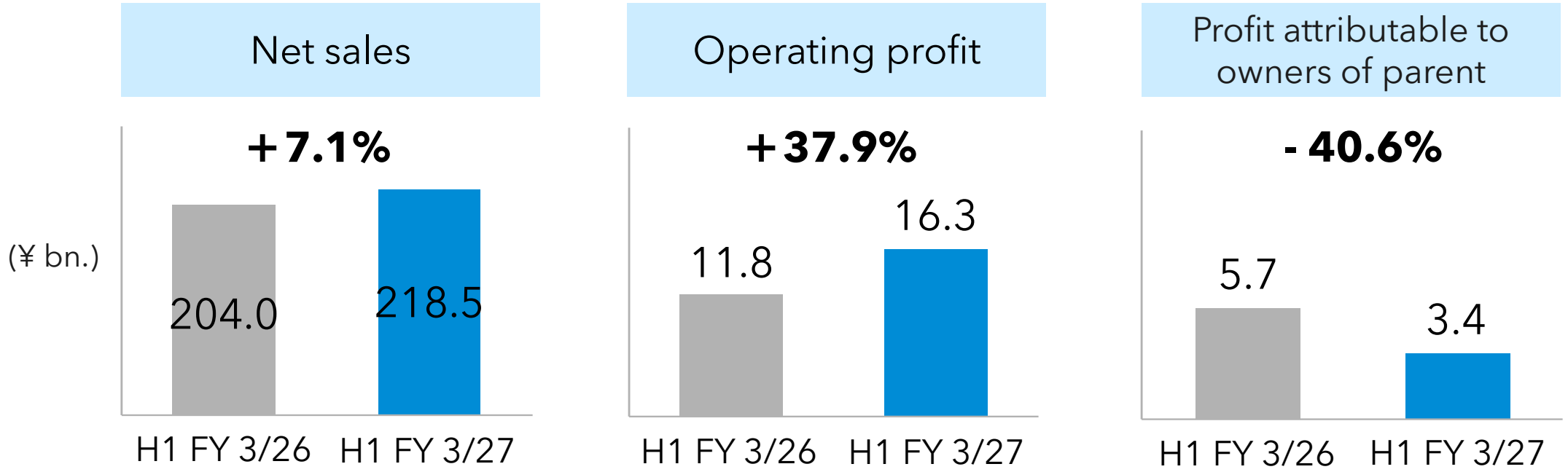
Presentation to Investors
for the Second Quarter Ended September 30, 2026

TOYOBO CO., LTD.

Highlights

H1 FY 3/27 Results

Although affected by the situation in the Middle East, Industrial film and Resin and chemical performed strongly, resulting in increases in net sales and operating profit.
Net profit decreased due to impairment losses and other factors.



FY 3/27 Forecasts

Industrial film and Resin and chemical remain strong, leading to an upward revision of full-year operating profit to ¥27.0 bn. Net profit is revised downward to ¥4.0 bn. due to impairment losses and the implementation of measures for challenged businesses.
The annual dividend forecast remains unchanged at ¥40 per share.

Summary of Results: P&L

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(¥ bn.)

	FY 3/26		FY 3/27	H1 YOY	
	H1	H2	H1	Amount	%
Net sales	204.0	217.5	**218.5**	+14.4	+7.1%
Gross profit	50.7	57.5	**55.8**	+5.1	+10.1%
(Ratio to sales)	24.8%	26.4%	**25.5%**	-	-
Operating profit	11.8	16.1	**16.3**	+4.5	+37.9%
(Ratio to sales)	5.8%	7.4%	**7.4%**	-	-
Non-operating income and expenses	- 1.7	- 3.3	**- 1.2**	+0.6	-
Ordinary profit	10.1	12.8	**15.1**	+5.0	+50.1%
Extraordinary income and losses	- 3.0	- 0.5	**- 7.3**	- 4.2	-
Profit attributable to owners of parent	5.7	5.4	**3.4**	- 2.3	- 40.6%
EBITDA[*1]	23.6	28.9	**30.5**	+6.8	+28.9%
EPS (¥)	65.0	61.7	**38.6**	-	-
ROE[*2]	5.5%		**3.2%**	-	-
ROIC[*3]	3.8%		**4.4%**	-	-

[*1] Operating profit + Depreciation (includes goodwill)
[*2] Annualized for H1 of FY 3/27. (Profit*2 / Beginning and ending balance average shareholder's equity)
[*3] NOPAT / (Interest-bearing debt + Net assets)

Non-operating Income and Expenses, Extraordinary Income and Losses

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Non-operating income and expenses: breakdown

(¥ bn.)

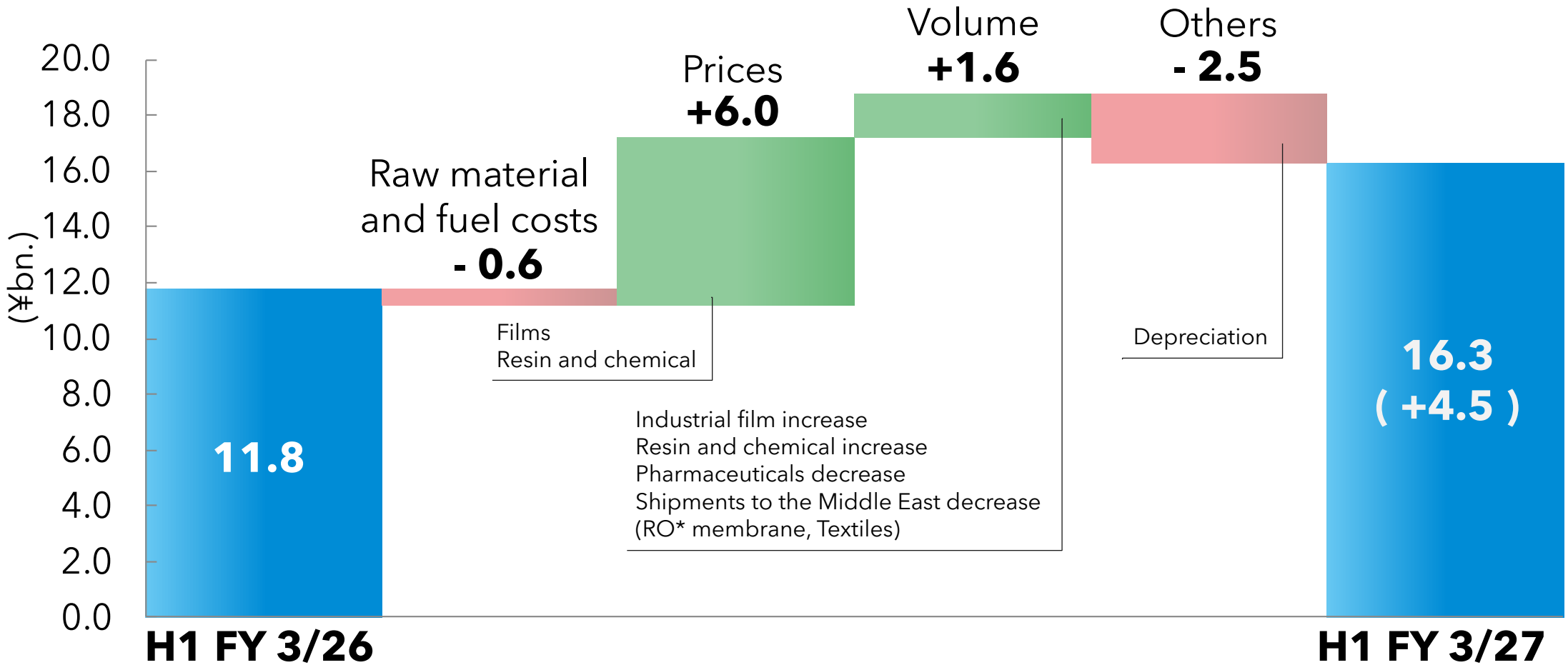
	FY 3/26 H1	FY 3/27 H1	YOY
Dividend income	0.3	**0.5**	+0.3
Other	1.2	**1.4**	+0.2
Total non-operating income	1.5	**1.9**	+0.5
Interest expenses	1.4	**1.6**	+0.2
Other	1.8	**1.5**	- 0.3
Total non-operating expenses	3.2	**3.1**	- 0.1
Total non-operating income and expenses	- 1.7	**- 1.2**	+0.6

Extraordinary income and losses: breakdown

(¥ bn.)

	FY 3/26 H1	FY 3/27 H1	YOY
Gain on sale of non-current assets	-	**1.3**	+1.3
Total extraordinary income	-	**1.3**	+1.3
Impairment losses	-	**6.8**	+6.8
Loss on disposal of non-current assets	1.0	**0.7**	- 0.3
Loss on valuation of investment securities	-	**0.4**	+0.4
Business restructuring expenses	-	**0.7**	+0.7
Extra retirement payments	1.1	**-**	- 1.1
Loss on revision of retirement benefit plan	0.9	**-**	- 0.9
Total extraordinary losses	3.0	**8.6**	+5.5
Total extraordinary income and losses	- 3.0	**- 7.3**	- 4.2

Analysis in Changes in Operating Profit



	FY 3/26				FY 3/27	
	Q1	Q2	Q3	Q4	Q1	Q2
Exchange rate (¥/US$)	144	147	154	157	160	159
Naphtha price in Japan (thousand¥/kl)	65	64	66	67	119	98

*Reverse osmosis membranes for seawater desalination

Summary of Results: BS

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(¥ bn.)

	(B) Mar. 31, 2025	Mar. 31, 2026	(A) Sep. 30, 2026	(A)-(B)
Total assets	617.8	627.7	**609.4**	- 18.2
Cash and deposits	28.6	31.1	**26.8**	- 4.3
Trade receivables	106.2	101.7	**95.8**	- 5.9
Inventories	119.0	128.1	**130.9**	+2.9
Property, plant and equipment	296.5	299.9	**288.0**	- 12.0
Net assets	232.0	252.0	**250.0**	- 2.0
Shareholders' equity	195.3	213.3	**212.2**	- 1.1
(Retained earnings)	69.0	76.2	**76.1**	- 0.1
Non-controlling interests	36.7	38.7	**37.8**	- 0.9
Interest-bearing debt	267.9	261.0	**247.9**	- 13.1
D/E ratio	1.37	1.22	**1.17**	-
D/E ratio (after adjustment of equity content)*	1.15	1.03	**0.98**	-

* D/E ratio after adjustment of equity content of a subordinated term loan and publicly offered subordinated bond

Summary of Results: CF, etc.

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(¥ bn.)

	FY 3/26		FY 3/27	H1 YOY
	H1	H2	H1	
Cash flows from operating activities	27.5	17.5	**25.0**	- 2.5
Cash flows from investing activities	- 17.1	- 10.0	**- 8.4**	+8.7
Free cash flow	10.4	7.5	**16.6**	+6.2
Cash flows from financing activities	- 13.0	- 3.5	**- 20.6**	- 7.6
Others	0.6	0.7	**- 0.1**	- 0.6
Net increase (decrease) in cash and cash equivalents	- 2.0	4.7	**- 4.0**	- 2.1
Cash and cash equivalents at end of period	25.5	30.1	**26.1**	+0.6
Depreciation	11.8	12.8	**14.2**	+2.4
CAPEX	16.0	13.1	**9.8**	- 6.2
R&D expenses	6.8	7.3	**7.1**	+0.3

Summary of Results: Segment

(¥ bn.)

	Net sales			Operating profit			
	FY 3/26		FY 3/27	FY 3/26		FY 3/27	H1 YOY
	H1	H2*	H1	H1	H2*	H1	
Films	86.5	88.6	**97.4**	8.6	8.0	**13.2**	+4.6
Life Science	16.5	18.0	**18.3**	0.1	-0.1	**-1.6**	- 1.7
Environmental and Functional Materials	50.7	59.4	**55.6**	3.1	6.6	**5.2**	+2.2
Fibers and Textiles	39.9	40.6	**37.5**	- 0.0	1.0	**-0.5**	- 0.5
Real Estate and Others	10.3	11.0	**9.6**	1.5	2.1	**1.3**	- 0.1
Elimination & Corporate	-	-	**-**	-1.5	-1.5	**-1.5**	- 0.0
Total	204.0	217.5	**218.5**	11.8	16.1	**16.3**	+4.5

*H2 results of FY 3/26 under the new segment structure are preliminary figures before audit and are subject to change.

Films

(¥ bn.)

	FY 3/26			FY 3/27			H1 YOY	
	Q1	Q2	H1	Q1	Q2	H1	Amount	%
Net sales	44.6	41.9	86.5	48.5	48.9	97.4	+10.9	+12.6%
Operating profit	4.0	4.6	8.6	5.2	8.1	13.2	+4.6	+53.2%
(OPM)	9.0%	11.0%	10.0%	10.7%	16.5%	13.6%	-	-
EBITDA	6.5	7.1	13.6	8.2	11.2	19.4	+5.7	+42.1%

Packaging film

- Implemented price revisions due to the impact of soaring raw material and fuel prices.

Industrial film

- Polarizer protective films for LCDs performed strongly.
- Sales of release film for MLCC expanded steadily, mainly for AI servers.

Life Science

(¥ bn.)

	FY 3/26			FY 3/27			H1 YOY	
	Q1	Q2	H1	Q1	Q2	H1	Amount	%
Net sales	8.0	8.5	16.5	9.1	9.2	18.3	+1.8	+10.9%
Operating profit	0.2	- 0.0	0.1	- 0.5	- 1.1	- 1.6	- 1.7	-
(OPM)	2.0%	-	0.9%	-	-	-	-	-
EBITDA	1.1	1.0	2.1	0.7	0.4	1.1	- 1.0	- 45.3%

Biotechnology

- Sales of raw enzymes for diagnostic reagents for Europe and the United States were strong. However, sales in the Chinese market, including those of genetic testing reagents, were weak. Furthermore, sales at overseas operations decreased.

Medical materials

- Sales of artificial kidney hollow fiber increased, but were impacted by depreciation and soaring raw material and fuel prices.

Pharmaceuticals

- Profitability deteriorated primarily due to a decline in orders and depreciation associated with equipment upgrades.

Environmental and Functional Materials (mainly TOYOBO MC Corporation)

(¥ bn.)

	FY 3/26			FY 3/27			H1 YOY	
	Q1	Q2	H1	Q1	Q2	H1	Amount	%
Net sales	25.4	25.3	50.7	28.8	26.7	55.6	+4.8	+9.5%
Operating profit	1.5	1.6	3.1	2.8	2.5	5.2	+2.2	+71.4%
(OPM)	5.8%	6.3%	6.0%	9.6%	9.2%	9.4%	-	-
EBITDA	2.6	2.7	5.3	4.1	3.8	7.9	+2.6	+49.1%

Resin and chemical

- Sales of engineering plastics increased, mainly for automotive applications, which contributed to an improvement in earnings.
- Sales of industrial adhesives “VYLON” remained strong for electronic materials applications overseas and for adhesive and coating applications.

Environment and fiber

- Sales of reverse osmosis (RO) membranes for seawater desalination decreased. Sales of VOC recovery equipment used in the manufacturing process for LIBS* declined.
- Profitability of Nonwoven materials improved due to solid demand for civil engineering, construction, and automotive applications.

* Lithium-ion battery separators

Fibers and Textiles

(¥ bn.)

	FY 3/26			FY 3/27			H1 YOY	
	Q1	Q2	H1	Q1	Q2	H1	Amount	%
Net sales	19.6	20.3	39.9	18.8	18.7	37.5	- 2.4	- 6.1%
Operating profit	- 0.1	0.0	- 0.0	- 0.4	- 0.1	- 0.5	- 0.5	-
(OPM)	-	0.2%	-	-	-	-	-	-
EBITDA	0.5	0.7	1.2	0.3	0.5	0.8	- 0.4	- 35.6%

Textiles

- Profitability declined due to decreased sales of traditional Arabic fabric.

Airbag fabrics

- Profitability improved due to the consolidation of overseas sites and enhanced production efficiency.

Forecasts for Business Environment in the FY 3/27

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Segment	Business	Forecasts
Films	Packaging	Same level year on year but expected to slow down slightly in the latter half.
	Industrial	Continued strong demand for polarizer protective films for LCDs.
		Demand for MLCC for AI servers continues to grow.
Life Science	Biotechnology	Strong in Europe and the U. S. but competition intensifies in China.
	Medical materials	Strong demand for artificial kidney hollow fiber both in Japan and overseas.
Environmental and Functional Materials	Resin and chemical	Strong demand for automotive use, varies by region.
		Strong demand for electronic materials applications in both Japan and overseas.
	Environment and fiber	The Middle East situation continues to affect reverse osmosis (RO) membranes for seawater desalination.
		Demand for Nonwoven materials is expected to remain at the same level year on year.
Fibers and Textiles	Textiles	Affected by the situation in the Middle East for traditional Arabic fabric (decrease in shipments, etc.).
	Airbag fabric	Strong demand for automotive use, varies by region.
Others		Domestic naphtha prices remain high.

(Underlined part was changed from August 2026)

Forecasts for FY 3/27

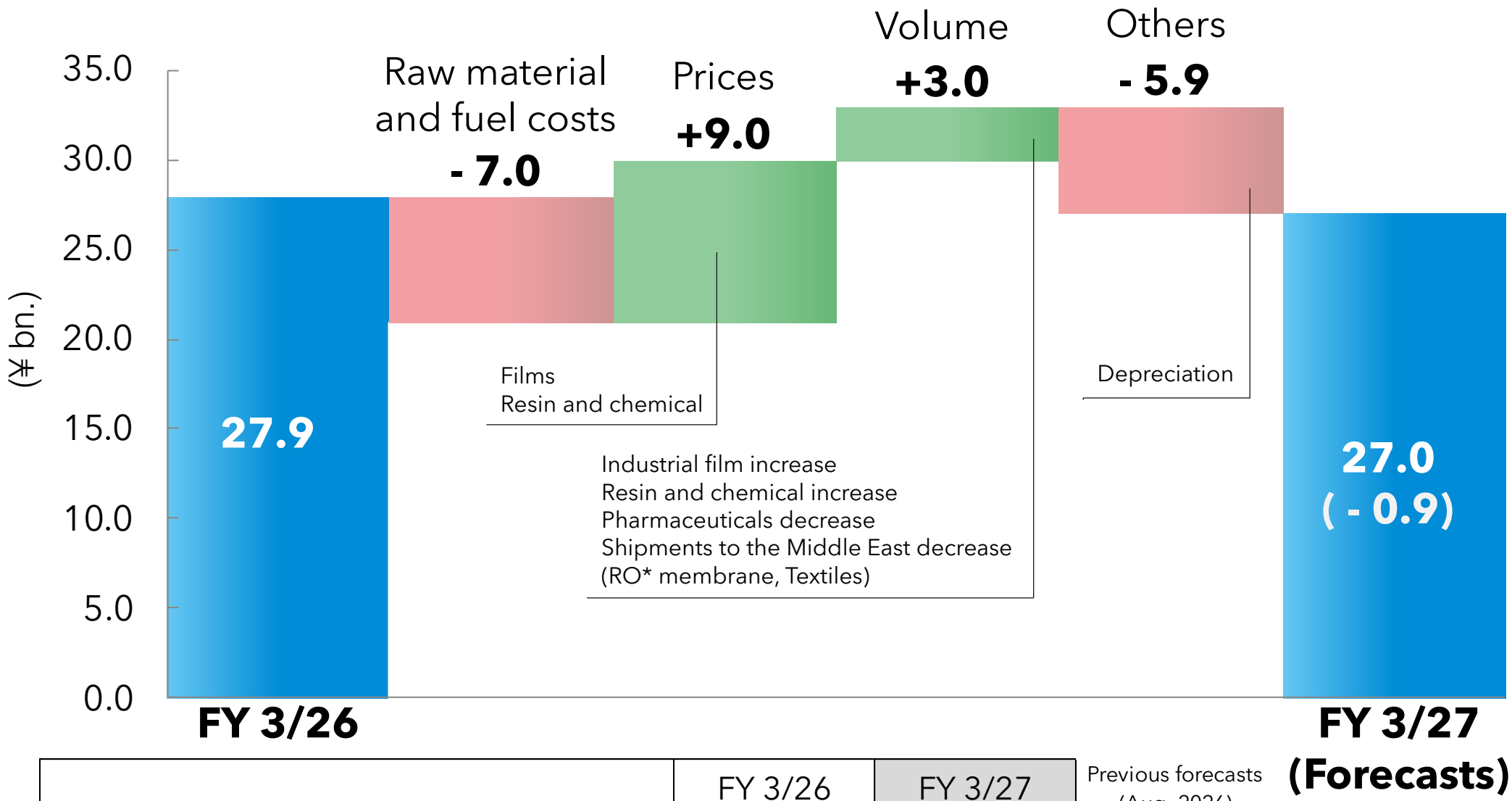
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Industrial film and Resin and chemical remain strong, leading to an upward revision of full-year operating profit to ¥27.0 bn. Net profit is revised downward to ¥4.0 bn. due to impairment losses and the implementation of measures for challenged businesses.
The annual dividend forecast remains unchanged at ¥40 per share.

(¥ bn.)

	FY 3/26	FY 3/27			YOY		Previous Forecasts (Aug. 2026)
	Results	H1	H2	Forecasts	Amount	%	
Net sales	421.6	218.5	221.5	**440.0**	+18.4	+4.4%	435.0
Operating profit	27.9	16.3	10.7	**27.0**	- 0.9	- 3.2%	23.0
(Ratio to sales)	6.6%	7.4%	4.8%	**6.1%**	-	-	5.3%
Ordinary profit	22.9	15.1	7.0	**22.1**	- 0.8	- 3.4%	18.5
Extraordinary income and losses	- 3.5	- 7.3	- 3.8	**- 11.1**	- 7.6	-	- 4.0
Profit attributable to owners of parent	11.2	3.4	0.6	**4.0**	- 7.2	- 64.2%	7.0
EBITDA	52.5	30.5	24.5	**55.0**	+2.5	+4.7%	51.5
EPS (¥)	126.7	38.6	6.7	**45.3**	-	-	79.3
Depreciation	24.6	14.2	13.8	**28.0**	+3.4	+13.7%	28.5
CAPEX	29.0	9.8	10.7	**20.5**	- 8.5	- 29.4%	22.5
R&D expenses	14.1	7.1	7.9	**15.0**	+0.9	+6.3%	15.0

Analysis in Changes in Operating Profit



	FY 3/26	FY 3/27	Previous forecasts (Aug. 2026)
Exchange rate (¥/US$)	151	156	161
Naphtha price in Japan (thousand¥/kl)	65	103	91

*Reverse osmosis membranes for seawater desalination

Forecasts by Segment

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(¥ bn.)

Net sales

	FY 3/26 Results			FY 3/27 Forecasts			YOY Full-year	Previous forecasts (Aug. 2026) Full-year
	H1	H2*	Full-year*	H1	H2	Full-year		
Films	86.5	88.6	175.2	**97.4**	**92.6**	**190.0**	+14.8	185.0
Life Science	16.5	18.0	34.5	**18.3**	**21.7**	**40.0**	+5.5	39.0
Environmental and Functional Materials	50.7	59.4	110.1	**55.6**	**59.4**	**115.0**	+4.9	115.0
Fibers and Textiles	39.9	40.6	80.5	**37.5**	**38.5**	**76.0**	- 4.5	75.0
Real Estate and Others	10.3	11.0	21.3	**9.6**	**9.4**	**19.0**	- 2.3	21.0
Elimination & Corporate	-	-	-	**-**	**-**	**-**	-	-
Total	204.0	217.5	421.6	**218.5**	**221.5**	**440.0**	+18.4	435.0

Operating profit

	FY 3/26 Results			FY 3/27 Forecasts			YOY Full-year	Previous forecasts (Aug. 2026) Full-year
	H1	H2*	Full-year*	H1	H2	Full-year		
Films	8.6	8.0	16.6	**13.2**	**5.0**	**18.2**	+1.6	14.0
Life Science	0.1	-0.1	0.1	**-1.6**	**0.1**	**-1.5**	- 1.6	0.1
Environmental and Functional Materials	3.1	6.6	9.7	**5.2**	**5.2**	**10.4**	+0.7	9.7
Fibers and Textiles	- 0.0	1.0	0.9	**-0.5**	**0.8**	**0.3**	- 0.6	0.1
Real Estate and Others	1.5	2.1	3.5	**1.3**	**1.3**	**2.6**	- 0.9	2.1
Elimination & Corporate	- 1.5	- 1.5	- 2.9	**- 1.5**	**- 1.5**	**- 3.0**	- 0.1	- 3.0
Total	11.8	16.1	27.9	**16.3**	**10.7**	**27.0**	- 0.9	23.0

*H2 and Full-year results of FY 3/26 under the new segment structure are preliminary figures before audit and are subject to change.

Management Policy in FY 3/27

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Enhance earning power and asset efficiency to create the future

1. Thorough safety and disaster prevention, quality, and compliance (basic premise)
2. Realization of results from investment (CAPEX, investment in development)
3. Ensured pricing commensurate with value
4. Improvement of capital efficiency (measures for challenged businesses and shorten CCC)
5. Narrowing down of investment and expenses, realization of TX*, and cost reduction

*Toyobo-Transformation

Realization of results from investment: Progress of major growth investments

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Industrial film

Production equipment for polarizer protective films for LCDs "COSMOSHINE SRF"

Location: Tsuruga Films Plant (within Tsuruga Research and Production Center)	Renovation of an existing production line	Production capacity expansion by approx. 30%

- Demand remains strong due to the need for larger LCD screens.
- The launch of the modified equipment is progressing as planned.

A gradual contribution to sales is anticipated starting from the second half of the fiscal year ending March 2027.

Industrial film

Production equipment for release film for MLCC

Location: Utsunomiya Plant	Investment amount of approx. ¥20.0 bn.	Production capacity of approx. 20 thousand tonnes / year

- Demand for AI servers continues to grow.
- Smooth launch of the new equipment at Utsunomiya Plant

An increase in sales volume is expected due to the enhancement effects of the new equipment.

Medical materials

Integrated production plant for artificial kidney hollow fiber

Location: Odate Membrane Plant (within NIPRO Odate Factory)	Investment amount of approx. ¥5.0 bn.	Enhancement of production efficiency by integrated production system

- Strong demand for artificial kidney hollow fiber
- We are working towards enhancing production efficiency, such as yield improvements.

Revenue contribution is expected from the second half of the fiscal year ending March 2027.

Measures for challenged businesses: Pharmaceuticals, Textiles

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Contract manufacturing business of pharmaceuticals: Recording of Extraordinary Losses (Impairment Losses)

- Impairment losses: ¥6.5 bn.
- Substantial decrease in volume of orders received due to the emergence of competing products, resulting in a deterioration in profitability.
- While the order-taking activities for new projects are progressing smoothly, it is taking time to generate revenue.

Going forward, we aim for a recovery in performance by bringing the new production line to profitability at an early stage and consolidating facilities.

The suspension of operations of the El Salvador subsidiary in the Textiles business

- Company name / Date of establishment: INDUSTRIAS UNIDAS, S.A. / September 1955
- Scheduled to suspend the operations at the end of November 2026 as part of its portfolio transformation. Recorded suspension-related extraordinary income and losses (including expectations).

	Extraordinary income	Extraordinary losses
FY 3/27 Q2	Gain on sale of fixed assets (Land): ¥1.3 bn. (First delivery)	Business restructuring expenses: ¥0.5 bn. (retirement-related expenses)
Going forward	Same (Second delivery) Scheduled for May 2027	Operation suspension-related expenses (expected)

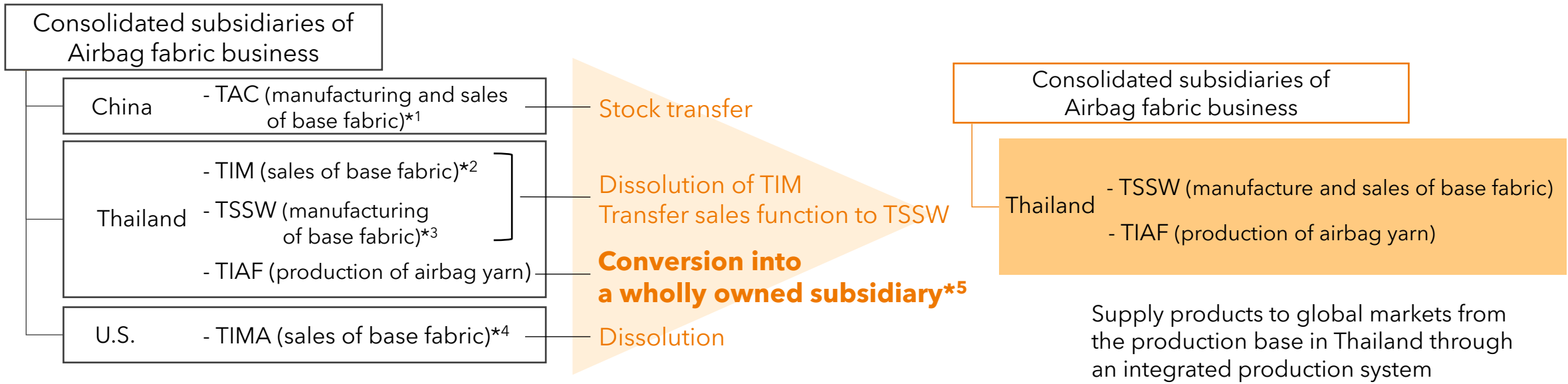
Measures for challenged businesses: Airbag fabrics

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Conversion of airbag yarn manufacturer (Thailand) into a wholly owned subsidiary

- Company name / Date of establishment: Toyobo Indorama Advanced Fibers Co., Ltd. (“TIAF”) / November 2020
- Date of share acquisition: October 30, 2026

Integrate hubs in Thailand through the dissolution and stock transfer of subsidiaries in the Airbag fabric business.
Aims to strengthen the Group’s overall business competitiveness through faster decision-making and optimal allocation of management resources by making TIAF a wholly owned subsidiary.



Supply products to global markets from the production base in Thailand through an integrated production system

*1 Toyobo Automotive Textiles (Changshu) Co., Ltd., (“TAC”) Stock transferred in February 2026
*2 Toyobo Industrial Material (Thailand) Ltd. (“TIM”) : Under liquidation
*3 Toyobo Saha Safety Weave Co., Ltd. (“TSSW”)
*4 Toyobo Industrial Materials America, Inc. (“TIMA”) : Under liquidation
*5 Associate previously accounted for using the equity method

Appendix

Business Performance

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(¥ bn.)

Net sales	FY 3/26					FY 3/27	
	Q1	Q2	Q3*	Q4*	Full-year*	Q1	Q2
Films	44.6	41.9	43.5	45.1	175.2	48.5	48.9
Life Science	8.0	8.5	8.3	9.7	34.5	9.1	9.2
Environmental and Functional Materials	25.4	25.3	27.2	32.2	110.1	28.8	26.7
Fibers and Textiles	19.6	20.3	19.7	20.9	80.5	18.8	18.7
Real Estate and Others	5.3	5.0	4.9	6.1	21.3	5.1	4.5
Elimination & Corporate	-	-	-	-	-	-	-
Total	102.9	101.1	103.5	114.0	421.6	110.4	108.1

Operating profit	FY 3/26					FY 3/27	
	Q1	Q2	Q3*	Q4*	Full-year*	Q1	Q2
Films	4.0	4.6	4.2	3.8	16.6	5.2	8.1
Life Science	0.2	- 0.0	- 0.4	0.3	0.1	- 0.5	- 1.1
Environmental and Functional Materials	1.5	1.6	2.3	4.4	9.7	2.8	2.5
Fibers and Textiles	- 0.1	0.0	0.4	0.6	0.9	- 0.4	- 0.1
Real Estate and Others	0.7	0.7	0.8	1.3	3.5	0.6	0.7
Elimination & Corporate	- 0.7	- 0.8	- 0.8	- 0.7	- 2.9	- 0.6	- 0.8
Total	5.6	6.2	6.5	9.6	27.9	7.1	9.1

*Q3, Q4 and Full year results of FY 3/26 under the new segment structure are preliminary figures before audit and are subject to change.

Topics: Integrated Report

Toyobo Group's Integrated Report "TOYOBO REPORT 2026" released

Points of 2026 report

- Provide details on the three measures outlined in the 2030 Medium-Term Management Plan: "Business portfolio reforms," "Laying the groundwork for the future," and "Foundation establishment and strengthening."
- Present the Group's ideal state and road map for value creation based on the idea that corporate value is created by combining economic and social value.
- Introduce commitment and determination to continuously enhance corporate value and achieve an ROE above 8% by promoting "One-team management."

Download links

Japanese version: https://ir.toyobo.co.jp/ja/ir/library/integrated.html

English version: https://ir.toyobo.co.jp/en/ir/library/integrated.html



Topics: ESG

TOYOBO

Earns EcoVadis Silver Medal for sustainability performance



- EcoVadis: Global sustainability ratings agency
  Assesses company's initiatives across four themes:
  Environment, Labor and Human Rights, Ethics, and Sustainable Procurement
- Earned an EcoVadis medal for eight consecutive years since 2019.
- Earned the Silver Medal in June 2026 as being among the top 15% of companies evaluated by EcoVadis.
- Achieved the highest score to date through continuous efforts that have advanced sustainability across the entire supply chain.

EcoVadis recognition page: https://recognition.ecovadis.com/craxEaNOSkeaELiTP56cdg

Continues to be selected as a constituent of five ESG investment indices* adopted by GPIF

*Indices covering Japanese stocks

- FTSE JPX Blossom Japan Index
- FTSE JPX Blossom Japan Sector Relative Index
- MSCI Nihonkabu ESG Select Leaders Index
- MSCI Japan Empowering Women Index (WIN)
- S&P/JPX Carbon Efficient Index

Please Note

The business performance forecasts and targets included in the business plans contained in this presentation are based on information known to the Company's management as of the day of presentation. Please be aware that the content of the future forecasts may differ significantly from actual results, due to a number of unforeseeable factors.

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